Form **8453-EO**

Exempt Organization Declaration and Signature for Electronic Filing

, 2020, and ending SEP 30

OMB No. 1545-0047

Department of the Treasury

For calendar year 2020, or tax year beginning OCT 1 For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, and 8868

► Go to www.irs.gov/Form8453EO for the latest information. Name of exempt organization or person subject to tax Taxpayer identification number THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Type of Return and Return Information (Whole Dollars Only) Part I Check the box for the type of return being filed with Form 8453-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. **b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) 1,686,063,068. 1a Form 990 check here **b Total revenue,** if any (Form 990-EZ, line 9) 2a Form 990-EZ check here b Total tax (Form 1120-POL, line 22) 3a Form 1120-POL check here **b** Tax based on investment income (Form 990-PF, Part VI, line 5) Form 990-PF check here b Balance due (Form 8868, line 3c) 5a Form 8868 check here **b Total tax** (Form 990-T, Part III, line 4) 6a Form 990-T check here Total tax (Form 4720, Part III, line 1) Form 4720 check here Declaration of Officer or Person Subject to Tax Part II I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal 8 (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies). Under penalties of perjury, I declare that X I am an officer of the above named organization or I am the person subject to tax with respect to (name of organization) and that I have examined a copy of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. Sign Here Sanature of officer or person subject to tax Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) Part III I declare that I have reviewed the above return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer or person subject to tax will have signed this form before I submit the return. I will give a copy of all forms and information to be filed with the IRS to the officer or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. Check if ERO's SSN or PTIN employed P01257831 08/04/2022 ERO's signature Use Firm's name (or UNIVERSITY OF VERMONT MEDICAL CENTER EIN 03-0219309 yours if self-employed), Only 111 COLCHESTER AVE Phone no. $\mathbf{V}\mathbf{T}$ 05401 802-847-1475 BURLINGTON Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. Print/Type preparer's name Check if self-PTIN **Paid** 08/09/2022 employed [Paul J Tanis P01441612 Preparer

LHA For Privacy Act and Paperwork Reduction Act Notice, see back of form.

BOSTON, MA 02210

Firm's address ▶ 101 SEAPORT BLVD.

PRICEWATERHOUSECOOPERS LLP

Form **8453-EO** (2020)

13-4008324

617-530-5000

Use Only

Firm's name

Firm's EIN ►

Phone no.

PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 427675

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

A F	or the	e 2020 calendar year, or tax year beginning OC	T 1, 2020 and	ending S	<u>EP 30, 20</u>	<u> 21</u>		
	Check if pplicable	C Name of organization			D Employer ide	ntifica	tion number	
	Addre	ss THE UNIVERSITY OF VERMON	NT MEDICAL CENT	ER				
	Name chang	- · · ·			03-021	930	9	
	Initial return	Number and street (or P.O. box if mail is not delive	E Telephone number					
	Final return	111 COLCHESTER AVENUE	8028475959					
	termir ated		P or foreign postal code	G Gross receipts \$ 1,729,827,216.				
L	Amen return	BURLINGIUM, VI US4UI	H(a) Is this a group return					
	Application pendi	F Name and address of principal officer: DK •			for subordin			
_		III COLCHESTER AVENUE, BU		05401	H(b) Are all subordina			
		empt status: X 501(c)(3) 501(c) () ◀ te: ► WWW • UVMHEALTH • ORG / MEDCEN	(insert no.) 4947(a)(1)	or 527	1 ′		st. See instructions	
_			ociation Other	I Voor	H(c) Group exem		number State of legal domicile: VT	
	art I	Summary	Ociation United	L Year	or formation: 190	O M	State of legal domicile: V 1	
	1	Briefly describe the organization's mission or most significant si	ignificant activities: TO TI	MPROVE	THE HEAL	гн (OF THE	
S	'	PEOPLE IN THE COMMUNITIES V						
Activities & Governance	2	Check this box if the organization disconti						
Ver	3	Number of voting members of the governing body (P	•			3	18	
ဇ္	4	Number of independent voting members of the govern				4	15	
ي م	5	Total number of individuals employed in calendar year				5	9078	
/itie	6	Total number of volunteers (estimate if necessary)				6	211	
Ć	7 a	Total unrelated business revenue from Part VIII, colur				7a	130,243.	
_	b	Net unrelated business taxable income from Form 99	90-T, Part I, line 11	<u></u>		7b	0.	
					Prior Year	_	Current Year	
<u>e</u>	8				80,001,43		101,361,434.	
en	9				143505332		1552052488.	
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, a			47,911,03		32,202,392.	
	ı	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9			338,44		446,754.	
		Total revenue - add lines 8 through 11 (must equal Pa			156330423 2,071,14	_	1686063068. 2,128,997.	
	13 14	Grants and similar amounts paid (Part IX, column (A),				0.	0.	
	45	Benefits paid to or for members (Part IX, column (A), Salaries, other compensation, employee benefits (Pa	64,838,55		933,449,125.			
Expenses	162	Professional fundraising fees (Part IX, column (A), line				0.	0.	
en	h	Total fundraising expenses (Part IX, column (D), line 2						
Ä	17	Other expenses (Part IX, column (A), lines 11a-11d, 1			61,286,84	4.	685,264,831.	
		Total expenses. Add lines 13-17 (must equal Part IX,			152819654		1620842953.	
	19	Revenue less expenses. Subtract line 18 from line 12			35,107,69	1.	65,220,115.	
Net Assets or				Ве	ginning of Current Y		End of Year	
sets	20	Total assets (Part X, line 16)			182729531		1918641832.	
t As	21	Total liabilities (Part X, line 26)		8	04,381,64		764,600,395.	
	22	Net assets or fund balances. Subtract line 21 from lin	ne 20		102291367	1.	1154041437.	
	art II	Signature Block						
		alties of perjury, I declare that I have examined this return, in				of my k	nowledge and belief, it is	
true	, correc	ct, and complete. Declaration of preparer (other than officer)	is based on all information of wr	nch preparer	nas any knowledge.			
Cia.	_	Signature of officer			I Date			
Sign Her		JUDY PEEK-LEE, VP/CFO						
1101	•	Type or print name and title						
			Preparer's signature] [Date Chec	k	PTIN	
Paid	ı	PAUL J TANIS	,		if self-	employed	P01441612	
	arer	Firm's name PRICEWATERHOUSECO	OPERS LLP		Firm's EIN		3-4008324	
-	Only	Firm's address 101 SEAPORT BLVD.						
		BOSTON, MA 02210			Phone no.	<u>617</u>	-530-5000	
May	the II	RS discuss this return with the preparer shown above	2? See instructions				X Yes No	

	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	SEE SCHEDULE O
2	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported. (Code:) (Expenses \$610 , 874 , 858including grants of \$1,009 , 181) (Revenue \$735 , 699 , 843)
4a	(Code:) (Expenses \$ 610,874,858. including grants of \$1,009,181.) (Revenue \$735,699,843.) OUTPATIENT SERVICES. FOR MORE INFORMATION, SEE SCHEDULE O.
	420 570 275 726 107
4b	(Code:) (Expenses \$439,579,275. including grants of \$726,197.) (Revenue \$529,402,053.) INPATIENT SERVICES. FOR MORE INFORMATION, SEE SCHEDULE O.
	INTITION DERVICED TON HONE IN CHARITION, BEI BONEBOLL OF
	222 264 155
4c	(Code:) (Expenses \$238, 264, 155. including grants of \$393, 619.) (Revenue \$286, 950, 592.) PROFESSIONAL SERVICES. FOR MORE INFORMATION, SEE SCHEDULE O.
	INCLUDE COMMUNICATION OF THE COMMUNICATION, BELL BONDOND OF
	-
4d	Other program services (Describe on Schedule O.)
4e	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 1,288,718,288.
	Form 990 (2020

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
_	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X			
• •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	

Page 4

Form 990 (2020) THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part IV Checklist of Required Schedules (continued)

	- (sorteness)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		100	110
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	X	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			3,7
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
2 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	25a		x
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
		25b		х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a	X	
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	X	
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			v
00	"Yes," complete Schedule L, Part IV	28c 29	Х	<u> </u>
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29	Λ	
30		30	х	
31	contributions? If "Yes," complete Schedule M	31	- 21	х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
O_	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		_	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			,
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Х	
Pai	Note: All Form 990 filers are required to complete Schedule O 't V Statements Regarding Other IRS Filings and Tax Compliance	30	21	
	Check if Schedule O contains a response or note to any line in this Part V			
	,		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	

032004 12-23-20

Form 990 (2020) THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	· Iounardo		Yes	N _a						
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		162	No						
Za	filed for the calendar year ending with or within the year covered by this return 2a 9078									
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х							
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)									
За		За	Х							
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X							
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x						
h	If "Yes," enter the name of the foreign country	- iu								
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).									
5a										
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		X						
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c								
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit									
	any contributions that were not tax deductible as charitable contributions?	6a		Х						
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts									
	were not tax deductible?	6b								
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X							
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X							
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required									
	to file Form 8282?	7c		X						
d	If "Yes," indicate the number of Forms 8282 filed during the year			х						
е										
f	7 7 7 7 7 1									
g										
h										
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the									
_	sponsoring organization have excess business holdings at any time during the year?	8								
9	Sponsoring organizations maintaining donor advised funds.	0-								
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b								
10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter:	90								
а	Initiation fees and capital contributions included on Part VIII, line 12									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1								
11	Section 501(c)(12) organizations. Enter:	1								
	Gross income from members or shareholders									
b	Gross income from other sources (Do not net amounts due or paid to other sources against	1								
	amounts due or received from them.)									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.									
а	Is the organization licensed to issue qualified health plans in more than one state?	13a								
	Note: See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the									
	organization is licensed to issue qualified health plans									
С	Enter the amount of reserves on hand									
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X						
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b								
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or		***							
	excess parachute payment(s) during the year?	15	X							
	If "Yes," see instructions and file Form 4720, Schedule N.			17						
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X						
	If "Yes," complete Form 4720, Schedule O.		000							

Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X								
Sec	tion A. Governing Body and Management											
			Yes	No								
1a	Enter the number of voting members of the governing body at the end of the tax year 18											
	If there are material differences in voting rights among members of the governing body, or if the governing											
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.											
b	^ . ~											
2												
_	officer, director, trustee, or key employee?	2	Х									
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision											
Ū	of officers, directors, trustees, or key employees to a management company or other person?	3		х								
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X								
5	- 5:10											
6	Pitti a si	5 6	Х	X								
7a	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	<u> </u>										
1 a	more members of the governing body?	7a	Х									
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	1a										
b		7b	Х									
	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7.0	21									
8		0-	Х									
a	The governing body? Each committee with authority to act on behalf of the governing body?	8a	X	_								
b		8b	-21	_								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		x								
Sac	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Λ								
<u> </u>	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		V	l Na								
40-	Did the every instinct have level about on hypothese over officiates?	40-	Yes	No X								
	Did the organization have local chapters, branches, or affiliates?	10a										
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	10b										
44.	and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	Х									
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990.											
12a	, , , , , , , , , , , , , , , , , , ,											
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe	12b	Х	_								
С	,	12c	Х									
40	in Schedule O how this was done	13	X	_								
13	Did the organization have a written whistleblower policy?	14	X	 								
14	Did the organization have a written document retention and destruction policy?	14	- 22									
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?											
_		45-	Х									
a	The organization's CEO, Executive Director, or top management official	15a	X	<u> </u>								
b	Other officers or key employees of the organization	15b	Δ									
40-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).											
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-		х								
	taxable entity during the year?	16a										
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation											
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	4Ch										
Sac	exempt status with respect to such arrangements? tion C. Disclosure	16b										
17 10	List the states with which a copy of this Form 990 is required to be filed NY, VT Section 6104 requires an erganization to make its Forms 1023 (1024 or 1024 A if applicable), 990, and 990 T (Section 501(a)(3))	c only	ava:la	blc								
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)	s orliy)	avalla	nie								
	for public inspection. Indicate how you made these available. Check all that apply.											
40	Own website Another's website X Upon request Other (explain on Schedule O)	J 45 :	-:-1									
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	a tinano	Jial									
00	statements available to the public during the tax year.											
20	State the name, address, and telephone number of the person who possesses the organization's books and records											
	JUDY PEEK-LEE - 802-847-3011 111 COLCHESTER AVENUE, BURLINGTON, VT 05401											
	111 COLCHESTER AVENUE, BURLINGTON, VT 05401											

032006 12-23-20

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average	(do		Posi			one	(D) Reportable	(E) Reportable	(F) Estimated
	hours per	box, unl		ss per	rson is	s both	n an	compensation	compensation	amount of
	week (list any hours for			lu a u				from the organization	from related organizations (W-2/1099-MISC)	other compensation from the
	related organizations below line)	ndividual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(1) DR. JOHN BRUMSTED	8.00	_ =_	=	0	~	Ξ 0	-			
PRES/CEO OF UVMHN	42.00	х		х				1,486,203.	0.	237,916.
(2) TODD KEATING	8.00									•
NETWORK CFO (TIL 4/2021)	42.00				Х			703,956.	0.	26,222.
(3) DR. STEPHEN M. LEFFLER	43.00									
PRESIDENT & COO	7.00			Х				673,173.	0.	51,113.
(4) ALFRED GOBEILLE	13.00									
EXEC VP NETWORK HOSP OPS	37.00					X		619,561.	0.	41,841.
(5) ADAM P. BUCKLEY	13.00									
NETWORK CIO (TIL 7/2020)	37.00				Х			619,663.	0.	31,496.
(6) DR. HOWARD M. SCHAPIRO	10.00									
SVP CHIEF POP HEAL & QUAL (TIL 6/21)	40.00				Х			499,485.	0.	47,662.
(7) RICHARD VINCENT	10.00									
SVP/CFO	40.00			Х				499,563.	0.	47,147.
(8) DR. DOUGLAS GENTILE	13.00	ł						400 560	•	26 425
SVP, NETWORK IT	37.00		_		Х			483,762.	0.	36,135.
(9) DR. ISABELLE DESJARDINS	50.00				,,			460 412	0	46 107
CHIEF MEDICAL OFFICER	0.00				Х	_		468,413.	0.	46,187.
(10) JERALD NOVAK	8.00				,,			457 150	0	41 566
NETWORK CHIEF PEOPLE OFFICER	42.00				Х			457,150.	0.	41,566.
(11) DR. CLAUDE DESCHAMPS	10.00	ł			,,			100 110	0	10 700
PRES/CEO OF UVMHN MG (TIL 9/2021)	40.00		_		Х			466,446.	0.	19,722.
(12) DIANA SCALISE	8.00					٦,		426 206	0	20 207
SVP, HIGH VALUE CARE (13) THERESA ALBERGHINI DIPALMA	42.00 13.00					X		426,206.	0.	28,387.
NETWORK SVP EXTERN RELAT (TIL 6/21)	37.00				х			414,780.	0.	20 517
(14) LAURIE A. GUNN	50.00				Λ			414,700.	0.	38,517.
VP EMP PAT & FAM EX (TIL 7/2020)	0.00				х			407,132.	0.	29,209.
(15) ERIC MILLER	8.00		\vdash		Λ	\vdash		407,132.	0.	29,209.
SVP/NETWORK GENERAL COUNSEL	42.00				х			397,159.	0.	35,344.
(16) ANNA T. NOONAN	0.00				22			351,1350	0.	33,344.
FMR NETWORK VP QUALITY & OP EF	50.00						х	0.	367,319.	45,196.
(17) KEVIN P. MCATEER	25.00								50, 7515.	13,130.
CHIEF DEV OFFICER (TIL 1/2021)	25.00				Х			367,919.	0.	38,645.

032007 12-23-20

Part VII Section A. Officers, Directors, Tru								ompensated Employee		309 Page
(A)	(B)		(C)					(D)	(E)	(F)
Name and title	Average hours per week	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)		Reportable compensation from	Reportable compensation from related	Estimated amount of other			
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) EILEEN WHALEN	0.00						l	405 400	•	
FMR PRESIDENT & COO	0.00						Х	405,120.	0.	0.
(19) LISA L. GOODRICH	25.00							252 605	•	F0 F0F
VP MEDICAL GROUP OPERATIONS	25.00				Х	_		353,627.	0.	50,525.
(20) JEFFREY WASSERMAN EXEC DIR UVMHN MG (TIL 10/2020)	5.00 45.00				х			351,779.	0.	35,502.
(21) RAY KELLER	12.00									-
NETWORK CHIEF MEDICAL INFO	38.00					Х		342,517.	0.	24,838.
(22) LORI BOISJOLI	8.00									
NETWORK VP, APPLICATION PORTFOLIO	42.00					Х		311,652.	0.	43,431.
(23) CHARLES M. MICELI NETWORK CHIEF SUPPLY CHAIN	13.00				Х			210 025	0	20 701
(24) CHRISTINA OLIVER	50.00				Λ			310,035.	0.	39,781.
VP CLINICAL SERVICES	0.00				х			281,974.	0.	44,970.
(25) MARC STANISLAS	13.00				Λ			201,974.	0.	44,370.
NETWORK VP TREASURY & FINAN	37.00				х			275,554.	0.	48,046.
(26) DAWN LEBARON	50.00									
VP HOSPITAL SERVICES (TIL 1/2021)	0.00				Х			287,632.	0.	34,581.
1b Subtotal							▶	11,910,461.	367,319.	1163979.
c Total from continuation sheets to Part V								820,821.	119,509.	141,685.
d Total (add lines 1b and 1c)							<u> </u>	12,731,282.	486,828.	1305664.
2 Total number of individuals (including but							o re		000 of reportable	1 013
compensation from the organization										1,013
2 Did the organization list any former office										Yes No

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on 3

line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
CROSS COUNTRY STAFFING INC	TRAVELING NURSING	
PO BOX 404674, ATLANTA, GA 30384-4674	SERVICES	21,301,335.
TEGRIA SERVICES GROUP	HEALTHCARE	
720 COOL SPRINGS BLVD, FRANKLIN, TN 37067	CONSULTING SERVICES	9,920,904.
FARRINGTON CONSTRUCTION CO		
4788 SPEAR STREET, SHELBURNE, VT 05482	CONSTRUCTION	6,579,347.
CLINICAL RESEARCH SEQUENCING PLATFORM LLC		
415 MAIN STREET, CAMBRIDGE, MA 02142	LABORATORY SERVICES	5,080,000.
MAYO MEDICAL LABORATORIES, INC.		
PO BOX 9146, MINNEAPOLIS, MN 55480-9146	LABORATORY SERVICES	3,442,150.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 216		

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2020)

4

	ERSITY C)F	VE	RM	ION	Τ	ME	DICAL CENTER	03-021	9309		
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)			(0	C)			(D) (E) (F)				
Name and title	Average	P		Pos	ition			Reportable	Reportable	Estimated		
	hours	(cl	heck	all t	that	арр	ly)	compensation	compensation	amount of		
	per							from	from related	other		
	week	_				loyee		the	organizations	compensation		
	(list any	irecto				emp		organization	(W-2/1099-MISC)	from the		
	hours for related	e or d	tee			sated		(W-2/1099-MISC)		organization and related		
	organizations	ruste	l trus		yee	m pen				organizations		
	below	ndividual trustee or director	nstitutional trustee	-	Key employee	Highest compensated employee	er			organizatione		
	line)	Indivi	Instit	Officer	Key e	High	Former					
(27) MATTHEW DEELEY	50.00											
CHIEF MEDICAL PHYSICIST	0.00					X		264,963.	0.	54,363.		
(28) MARGARET GAGNE	50.00											
CHIEF NURSING OFFICER (AS OF 1/2021)	0.00				Х			253,963.	0.	42,524.		
(29) JULIE MORSE	50.00											
FMR VP NURSING	0.00						Х	202,638.	0.	42,190.		
(30) DR. MARTIN LEWINTER	2.00											
TRUSTEE	33.00	Х						99,257.	25,643.	987.		
(31) DR. VIRGINIA HOOD	2.00											
TRUSTEE	33.00	Х						0.	93,866.	1,621.		
(32) PATRICIA DONEHOWER	2.00							_		_		
CHAIR	0.00	Х		Х				0.	0.	0.		
(33) KERIN STACKPOLE	2.00							_		_		
SECRETARY	2.00	Х		Х				0.	0.	0.		
(34) JOHN EVANS, PHD	2.00									_		
TRUSTEE	0.00	Х						0.	0.	0.		
(35) JESSE BRIDGES	2.00									•		
TRUSTEE	0.00	Х						0.	0.	0.		
(36) JAMES FOSTER	2.00								•	•		
TRUSTEE	1.00	Х						0.	0.	0.		
(37) HAL COLSTON	2.00											
TRUSTEE	0.00	Х						0.	0.	0.		
(38) GLEN WRIGHT	2.00											
TRUSTEE	1.00	Х						0.	0.	0.		
(39) DR. RICHARD PAGE	2.00									_		
TRUSTEE		X						0.	0.	0.		
(40) ALYSON RICHARDS	2.00	.,							0	0		
TRUSTEE	0.00	Х						0.	0.	0.		
(41) DEBORAH WINTERS	2.00	v						ا م	0	_		
TRUSTEE POPEMIA	0.00	Х						0.	0.	0.		
(42) ANNE DOREMUS TRUSTEE	0.00	Х						0.	0.	^		
(43) DR. JOSEPH HAGAN	2.00	Δ						0.	0.	0.		
TRUSTEE	0.00	Х						0.	0.	0.		
(44) NADIA MITCHELL	2.00							0.	<u> </u>	0.		
TRUSTEE	0.00	Х						0.	0.	0.		
(45) NOMA ANDERSON	2.00	-22						"	<u> </u>	<u></u>		
TRUSTEE (AS OF 3/21)	0.00	Х						0.	0.	0.		
(46) ROSEMARY DALE	2.00	-22						J •	<u> </u>	<u> </u>		
TRUSTEE (UNTIL 3/21)	0.00	Х						0.	0.	0.		
	1 0.00	21		1					<u> </u>	<u> </u>		
Total to Part VII, Section A, line 1c												
TOTAL TO FAIT VII, SECTION A, IIIIE TO								1				

Form 990 THE UNIVE	ERSITY C	F	VE	RM	ON	Т	ME	DICAL CENTER	03-021	9309
Part VII Section A. Officers, Directors, Tru	ıstees, Key En	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A) Name and title	(B) Average hours	(c	(C) Position (check all that apply)				ly)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(47) THOMAS LITTLE	2.00	v		v				0.	0	0
VICE CHAIR	0.00	X		X				0.	0.	0.
		-								
Total to Part VII, Section A, line 1c	1	<u> </u>	<u> </u>	<u> </u>	<u> </u>			820,821.	119,509.	141,685.

Form 990 (2020) THE UNI
Part VIII Statement of Revenue

		Check if Schedule O contains a response	or note to any lin	a in this Part VIII			
		Officer if Octredule O Contains a response	or note to any iin	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenuè excluded
					function revenue	business revenue	from tax under sections 512 - 514
							Sections 512 - 514
nts nts	1 a	Federated campaigns1a					
ìra our	k	Membership dues 1b					
s, C	C	Fundraising events	331,641.				
ar /	c	Related organizations 1d	351,540.				
Contributions, Gifts, Grants and Other Similar Amounts	6	Government grants (contributions)	82,623,184.				
ion	f	All other contributions, gifts, grants, and					
out the		similar amounts not included above 1f	18,055,069.				
Öİİ		Noncash contributions included in lines 1a-1f	209,872.				
Sor	ŀ	Total. Add lines 1a-1f	•	101,361,434.			
			Business Code	, ,			
•	2 8	PATIENT SERVICES	900099	1134302023.	1134302023.		
/ice	Z t		900099	171,003,307.	171,003,307.		
er, ue	,	DAMIENE GERVICEG DUARNAGY	446110	157,764,845.	157,764,845.		
m S	•		900099	13,404,344.	13,404,344.		
Program Service Revenue		CARDED TA	900099	, ,	4,486,924.		
ro	•		900099	4,486,924.			
ш		All other program service revenue		71,091,045.	71,091,045.		
		Total. Add lines 2a-2f		1552052488.			
	3	Investment income (including dividends, interest					0 450 040
		other similar amounts)		9,580,255.		130,243.	9,450,012.
	4	Income from investment of tax-exempt bond p	proceeds	4,104,891.			4,104,891.
	5	Royalties	<u></u>				
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a 1,250,833.					
	k	Less: rental expenses 6b 835,146.					
	c	Rental income or (loss) 6c 415,687.					
	c	Net rental income or (loss)	>	415,687.			415,687.
	7 a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a 61,377,128.	37,306.				
	k	Less: cost or other basis					
ē		and sales expenses 7b 42,871,862.	25,326.				
ent		Gain or (loss) 7c 18,505,266.					
ev.		Net gain or (loss)	•	18,517,246.			18,517,246.
Other Revenue		Gross income from fundraising events (not		, ,			, ,
Ŧ		including \$ 331,641. of					
•		contributions reported on line 1c). See					
		Part IV, line 188a	62,881.				
		Less: direct expenses 8b	•				
		Net income or (loss) from fundraising events	01,011.	31,067.			31,067.
		` '		31,007.			31,007.
	9 8	Gross income from gaming activities. See					
		Part IV, line 19					
		Less: direct expenses 9b	'				
		Net income or (loss) from gaming activities	D				
	10 a	Gross sales of inventory, less returns					
		and allowances 10a					
		Less: cost of goods sold	ol .				
		Net income or (loss) from sales of inventory	<u> </u>				
S			Business Code				
e e	11 a	·					
lane	k						
cel ev	C						
Miscellaneous Revenue	C	All other revenue					
	•	Total. Add lines 11a-11d					
	12	Total revenue. See instructions		1686063068.	1552052488.	130,243.	32,518,903.

	t ix Statement of Famour and Expense							
Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).							
	Check if Schedule O contains a response or note to any line in this Part IX Do not include amounts reported on lines 6h (A) (B) (C) (D)							
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to domestic organizations							
	and domestic governments. See Part IV, line 21	1,848,877.	1,848,877.					
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22	280,120.	280,120.					
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors,							
_	trustees, and key employees	9,162,710.		9,162,710.				
6	Compensation not included above to disqualified	7,202,1200		- , - , - , - , - , - , - , - , - , - ,				
·	persons (as defined under section 4958(f)(1)) and							
		227,009.	227,009.					
7	persons described in section 4958(c)(3)(B) Other salaries and wages	720 186 633	587,356,949.	131 132 668	1,697,016.			
		, 20, 100, 055.	50,,550,545.		<u> </u>			
8	Pension plan accruals and contributions (include	15 917 089	39,455,922.	6,404,433.	86,734.			
_	section 401(k) and 403(b) employer contributions)	112 250 020	00 226 025		359,859.			
9	Other employee benefits		89,226,835.					
10	Payroll taxes	44,665,756.	37,151,336.	7,420,154.	94,266.			
11	Fees for services (nonemployees):							
а	Management	6 501 000		6 501 000				
	Legal	6,501,989.		6,501,989.				
	Accounting	1,460,546.		1,375,821.				
	Lobbying	220,650.		220,650.				
е	Professional fundraising services. See Part IV, line 17							
f	Investment management fees	776,156.		776,156.				
g	Other. (If line 11g amount exceeds 10% of line 25,							
	column (A) amount, list line 11g expenses on Sch O.)		36,036,029.		951,592.			
12	Advertising and promotion	601,160.		552,144.	1,115.			
13	Office expenses		310,253,754.		184,660.			
14	Information technology	35,356,694.	2,317,099.	32,824,309.	215,286.			
15	Royalties							
16	Occupancy	29,086,423.	10,407,101.	18,532,703.	146,619.			
17	Travel	838,193.	527,660.	292,916.	17,617.			
18	Payments of travel or entertainment expenses							
	for any federal, state, or local public officials							
19	Conferences, conventions, and meetings	3,236,543.	3,095,789.	123,703.	17,051.			
20	Interest	15,972,409.		7,594,527.	,			
21	Payments to affiliates	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , ,	, - ,				
22	Depreciation, depletion, and amortization	62,604,807.	32,987,180.	29,617,627.				
23	Insurance	8,538,372.		1,973,604.				
23 24	Other expenses. Itemize expenses not covered	2,333,372.	2,302,7000	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
4	above (List miscellaneous expenses on line 24e. If							
	line 24e amount exceeds 10% of line 25, column (A)							
_	amount, list line 24e expenses on Schedule 0.) PROVIDER TAX	76,060,716.	76,060,716.					
a	AFFILIATION COMMITMENT	15,440,166.						
b	ACADEMIC SUPPORT PAYMEN			0 5/2 120				
		14,378,889.		9,543,129.	107 140			
d	BOOKS, DUES, & SUBSCRIP	4,438,920.		2,894,905.	107,142.			
	All other expenses	27,575,504.		2,034,083.	843,584.			
25	Total functional expenses. Add lines 1 through 24e	1620842953.	1788/18588	327,402,124.	4,722,541.			
26	Joint costs . Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here if following SOP 98-2 (ASC 958-720)				000			

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	3,694,947.	1	3,793,274.
	2	Savings and temporary cash investments	193,902,697.	2	198,237,514.
	3	Pledges and grants receivable, net	3,772,026.	3	2,486,296.
	4	Accounts receivable, net	202,898,339.	4	232,466,164.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ß	7	Notes and loans receivable, net	22,923,980.	7	20,589,962.
Assets	8	Inventories for sale or use	44,400,524.	8	53,741,872.
ğ	9	Prepaid expenses and deferred charges	61,798,049.	9	39,478,455.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 1469724031.			
	b	Less: accumulated depreciation 10b 847,602,324.	641,950,668.	10c	622,121,707.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11	604,462,481.	12	699,814,899.
	13	Investments - program-related. See Part IV, line 11	3,187,331.	13	3,196,645.
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	44,304,272.	15	42,715,044.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	1827295314.	16	1918641832.
	17	Accounts payable and accrued expenses	164,709,138.	17	170,752,728.
	18	Grants payable	6,079,715.	18	6,690,985.
	19	Deferred revenue	246 660 500	19	242 112 522
	20	Tax-exempt bond liabilities	346,662,500.	20	340,112,500.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
jab		controlled entity or family member of any of these persons	111 700 005	22	07 101 000
_	23	Secured mortgages and notes payable to unrelated third parties	111,790,225.	23	97,121,099.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	175 140 065		140 022 002
		of Schedule D	804,381,643.		149,923,083. 764,600,395.
	26	Total liabilities. Add lines 17 through 25	004,301,043.	26	/04,000,393.
Ś		Organizations that follow FASB ASC 958, check here X			
Net Assets or Fund Balances	0.7	and complete lines 27, 28, 32, and 33.	943,180,887.	27	1062943590.
	27	Net assets without donor restrictions	79,732,784.	28	91,097,847.
	28	Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here	15,152,104	20	JI,0J1,047.
ᆵ		and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
\SS.	31	Retained earnings, endowment, accumulated income, or other funds		31	
et/	32	Total net assets or fund balances	1022913671.	32	1154041437.
Ž	33	Total liabilities and net assets/fund balances	1827295314.	33	1918641832.
	US	TOTAL HADHILLES AND HEL ASSETS/TUND DAIANIES	1 102,23314.	აა	1 1010041000

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2020)

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SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number

03-0219309

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Pa	rt I	Reason for Public (Charity Status.	(All organizations must o	omplete th	nis part.) S	ee instructions.	
he	organ	zation is not a private found	ation because it is: (F	or lines 1 through 12, c	heck only	one box.)		
1	Ŭ.	A church, convention of chu					I)(A)(i).	
2	П	A school described in secti	•				· / · · · / · ·	
3	X						::\	
3		A hospital or a cooperative						the beenitel's name
4	ш	A medical research organiza	ation operated in cor	ijunction with a nospital	described	III Sectio	n 170(b)(1)(A)(III). Enter	the nospital's name,
		city, and state:						
5		An organization operated for		lege or university owned	or operate	ed by a go	overnmental unit describe	ed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local gov	ernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).	
7		An organization that normal	lly receives a substar	ntial part of its support fi	om a gove	ernmental	unit or from the general	public described in
		section 170(b)(1)(A)(vi). (Co	omplete Part II.)					
8		A community trust describe		1)(A)(vi). (Complete Par	t II.)			
9	\Box	An agricultural research org				ed in coniu	inction with a land-grant	college
_		or university or a non-land-g				-	-	-
		university:	irant conege or agnor	artare (500 morraotions).	Lintor tino i	namo, ony	, and state of the conege	, 01
40		· —	lly receives (1) more:	than 22 1/20/ of its supp	ort from o	ontribution	no momborobin foco on	d aroos rossinto from
10		An organization that normal						
		activities related to its exem	•	· · · · · · · · · · · · · · · · · · ·				-
		income and unrelated busin		(less section 511 tax) fro	m busines	ses acqui	red by the organization a	after June 30, 1975.
		See section 509(a)(2). (Cor	mplete Part III.)					
11	Ш	An organization organized a	and operated exclusi	vely to test for public sa	fety.See	section 50	09(a)(4).	
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform tl	he functio	ns of, or to carry out the	purposes of one or
		more publicly supported org	ganizations describe	d in section 509(a)(1) d	r section (509(a)(2).	See section 509(a)(3).	Check the box in
		lines 12a through 12d that of	describes the type of	supporting organization	n and com	plete lines	12e, 12f, and 12g.	
а		Type I. A supporting orga	nization operated, s	upervised, or controlled	by its supp	orted org	anization(s), typically by	giving
		the supported organization	on(s) the power to red	gularly appoint or elect a	maiority o	of the direc	tors or trustees of the su	upportina
		organization. You must c			, ,			
h		Type II. A supporting orga	-		ion with its	e eunnorte	ad organization(s) by hav	/ina
		control or management of	· ·					-
					arrie persor	iis iiiai co	ntroi or manage the supp	Jortea
		organization(s). You mus					16 11 11 11 1	1 20
С		Type III functionally inte					• •	ed with,
		its supported organization						
d			integrated. A supp	orting organization oper	ated in cor	nnection v	vith its supported organiz	zation(s)
		that is not functionally into	egrated. The organiz	ation generally must sat	isfy a distr	ibution red	quirement and an attentiv	veness
		requirement (see instructi	ons). You must con	nplete Part IV, Sections	A and D,	and Part	V.	
е		Check this box if the orga	anization received a v	vritten determination fro	m the IRS	that it is a	Type I, Type II, Type III	
	functionally integrated, or Type III non-functionally integrated supporting organization.							
f Enter the number of supported organizations								
g	g Provide the following information about the supported organization(s).							
	() Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed na document?	(v) Amount of monetary	(vi) Amount of other
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see instructions)	support (see instructions)
							I	I

Schedule A (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
3 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions						
by each person (other than a						
governmental unit or publicly						
supported organization) included						
on line 1 that exceeds 2% of the						
amount shown on line 11,						
column (f)						
6 Public support. Subtract line 5 from line 4.						
Section B. Total Support		•	•	•	•	
Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4						
8 Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						
9 Net income from unrelated business						
activities, whether or not the						
business is regularly carried on						
10 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities,	etc. (see instructi	ons)			12	
13 First 5 years. If the Form 990 is for the	e organization's fi				501(c)(3)	
organization, check this box and stop	here					>
Section C. Computation of Public	Support Per	rcentage				
14 Public support percentage for 2020 (lin	ne 6, column (f), c	divided by line 11,	column (f))		14	%
15 Public support percentage from 2019	Schedule A, Part	II, line 14			15	%
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and						
stop here. The organization qualifies as a publicly supported organization						
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box						
and stop here. The organization quality	fies as a publicly :	supported organiz	ation			▶□
17a 10% -facts-and-circumstances test						
and if the organization meets the facts	-and-circumstanc	es test, check this	s box and stop he	ere. Explain in Part	: VI how the organiz	ation
meets the facts-and-circumstances tes	st. The organization	on qualifies as a pu	ublicly supported o	organization		
b 10% -facts-and-circumstances test	- 2019. If the orç	ganization did not	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
more, and if the organization meets the	e facts-and-circur	nstances test, che	eck this box and s	top here. Explain	in Part VI how the	
organization meets the facts-and-circu	mstances test. Th	ne organization qu	alifies as a publicly	supported organi	zation	>
18 Private foundation. If the organization	n did not check a	box on line 13, 16	sa, 16b, 17a, or 17b	o, check this box a	and see instructions	<u> </u>
 15 Public support percentage from 2019 16a 33 1/3% support test - 2020. If the o stop here. The organization qualifies a b 33 1/3% support test - 2019. If the o and stop here. The organization qualifies and stop here. The organization qualifies and if the organization meets the facts meets the facts-and-circumstances test more, and if the organization meets the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more. 	Schedule A, Part rganization did not as a publicly supp rganization did not fies as a publicly second of the organization. If the organization of	II, line 14	on line 13, and line line 13 or 16a, and ation check a box on line box and stop he ublicly supported o check a box on line ck this box and s alifies as a publicly	14 is 33 1/3% or not line 15 is 33 1/3% or not line 15 is 33 1/3% et al., 16a, or 16b, or et al., 16a, 16b, or top here. Explain or supported organico, check this box a	nore, check this boomer. Check the and line 14 is 10% IV I how the organization Part VI how the ization	is box or more, ration 10% or

Schedule A (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Galendar year (or fiscal year beginning in) 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's bareful and either paid to or express under section 513 3 Gross receipts from activities that are not an unrelated trade or business under section 513 4 Tax revenue levied for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 A Amounts included on lines 1, 2, and 3 received from disqualified persons 1 Another included on lines 1, 2, and 3 received from disqualified persons 2 Add lines 7 and 7 between 1 and	Sec	ction A. Public Support						
membership fees received, (Do not include any "unusual grants.") 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-evempt purpose 3 Gross receipts from activities that are not an unrelated trade or business under section 513 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total, Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 1, 2, and 3 received from disqualified persons between the second the grasser of \$8.00 or the off the amount on the indiqualified persons between the second the grasser of \$8.00 or the off the amount of the indiqualified persons between the second the grasser of \$8.00 or the off the amount on the indiqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the amount of the disqualified persons between the second the grasser of \$8.00 or the off the grasser of \$8.00 or the off the grasser of \$8.00 or the off the grasser of \$8.00 or the off the grasser of \$8.00 or the off the grasser of \$8.00 or the off the grasser of \$8.00 or the off t	Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
include any "unusual grants.") 2 Gross receipts from admissions, merchandise sold or services perturns and sold or services perturns and sold or services perturns and sold or services perturns and sold or services perturns and sold or services perturns and sold or services perturns and sold or services perturns and sold or services perturns and sold or services and sold or services or services and sold or services or serv	1	Gifts, grants, contributions, and						
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merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose 3. Gross receipts from activities that are not an unrelated trade or bus- iness under section 513. 4. Tax revenues levied for the organi- ization's benefit and either paid to or expended on its behalf 5. The value of services or facilities furnished by a governmental unit to the organization without charge 6. Total. Add lines 1 through 5. 7. A mounts included on lines 1, 2, and 3. received from disqualified persons by Arnouris hincluded on lines 1, 2, and 3. Received from disqualified persons by Arnouris hincluded on lines 1, 2, and 3. Problet support. Setting the setting t		include any "unusual grants.")						
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Section C. Computation of Public Support Percentage	14		-					
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15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f)) 15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f)) 16 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))								<u>%</u>
16 Public support percentage from 2019 Schedule A, Part III, line 15							16	<u>%</u>
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								<u>%</u>
18 Investment income percentage from 2019 Schedule A, Part III, line 17								
	196							1 19 110t
more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization • Land 1/3% support tests = 2019. If the organization did not check a box on line 1/4 or line 1/9, and line 1/6 is more than 33 1/3% and	Į.							P
b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization	r.							
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	20							

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
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	4a		
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Sche	edule A (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-02	<u> 1930</u>	9 Pa	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
3	the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described in line 2, above, did the organization's supported organizations have a	2		
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions The organization satisfied the Activities Test. Complete line 2 below.).		
b	The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 <i>below</i> .			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	struction	16)	
2	Activities Test. Answer lines 2a and 2b below.	Struction	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			110
_	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
~	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
		2b		
3	these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below.	2.5		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
а	trustees of each of the supported organizations? <i>If</i> "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ju		
J	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 6

Part \	✓ Type III Non-Functionally Integrated 509(a)(3) Support	ing Organi	zations	
1 [Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	ov. 20, 1970 (explain in	Part VI). See instructions
	All other Type III non-functionally integrated supporting organizations mu	ust complete S	Sections A through E.	
Section	A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 N	et short-term capital gain	1		
2 Re	ecoveries of prior-year distributions	2		
3 O	ther gross income (see instructions)	3		
4 A	dd lines 1 through 3.	4		
5 D	epreciation and depletion	5		
6 Pc	ortion of operating expenses paid or incurred for production or			
co	ollection of gross income or for management, conservation, or			
	aintenance of property held for production of income (see instructions)	6		
	ther expenses (see instructions)	7		
	djusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 A	ggregate fair market value of all non-exempt-use assets (see			
in	structions for short tax year or assets held for part of year):			
a A	verage monthly value of securities	1a		
b A	verage monthly cash balances	1b		
c Fa	air market value of other non-exempt-use assets	1c		
d To	otal (add lines 1a, 1b, and 1c)	1d		
e D	iscount claimed for blockage or other factors			
	xplain in detail in Part VI):			
2 A	cquisition indebtedness applicable to non-exempt-use assets	2		
3 St	ubtract line 2 from line 1d.	3		
4 C	ash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
se	ee instructions).	4		
5 N	et value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 M	ultiply line 5 by 0.035.	6		
7 Re	ecoveries of prior-year distributions	7		
8 M	linimum Asset Amount (add line 7 to line 6)	8		
Section	C - Distributable Amount			Current Year
1 A	djusted net income for prior year (from Section A, line 8, column A)	1		
	nter 0.85 of line 1.	2		
3 M	inimum asset amount for prior year (from Section B, line 8, column A)	3		
	nter greater of line 2 or line 3.	4		
	come tax imposed in prior year	5		
	istributable Amount. Subtract line 5 from line 4, unless subject to			
	nergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	nally integrated	Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Schedule A (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 7

Section	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish ex	xempt purposes		1	
2	Amounts paid to perform activity that directly furthers exer	mpt purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organizations		3	
4	Amounts paid to acquire exempt-use assets			4	
5	5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)				
6	Other distributions (describe in Part VI). See instructions.				
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which	the organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Section	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	ıs	(iii) Distributable Amount for 2020

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2020			
a	From 2015			
b	From 2016			
c	From 2017			
d	From 2018			
e	From 2019			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i_	Carryover from 2015 not applied (see instructions)			
i_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2016			
b	Excess from 2017			
c	Excess from 2018			
d	Excess from 2019			
e	Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020

Schedule A	(Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990. Form 990-EZ, or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

Employer identification number

OMB No. 1545-0047

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

religious, charitable, etc., contributions totaling \$5,000 or more during the year ______ > \$

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$6,456.	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$5,935.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ <u>26,972.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$5,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ <u>491,917.</u>	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	Total contributions \$ 8,534.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>15</u>		\$8,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 16	Name, address, and ZIP + 4	Total contributions \$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$ 133,616.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>19</u>		\$ 5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$65,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21_		\$ <u>21,000.</u>	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	\$ 131,239.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$ 8,085.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
25		\$ <u>15,258.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27	nume, dudices, and En 1 1	\$10,451.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	\$ 11,810.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$5,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$10,000.	Person X Payroll

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$5,100.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 34	Name, address, and ZIP + 4	Total contributions \$ 6,065.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$60,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$13,207 .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$8,776.	Person X Payroll
(a)	(b)	(c)	(d)
No. 40	Name, address, and ZIP + 4	Total contributions \$ 29,577.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$ 253,164.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$5,900.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>45</u>		\$8,683.	Person X Payroll
(a)	(b)	(c)	(d)
No. 46	Name, address, and ZIP + 4	Total contributions \$ 46,875.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$ 22,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$6,200.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$161,541.	Person X Payroll
(a)	(b)	(c)	(d)
No. 52	Name, address, and ZIP + 4	Total contributions \$ 20,455.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$12,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$6,300.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$10,595.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	* 200,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$8,301.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64	Name, address, and ZIP + 4	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$6,630.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$12,097.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$ <u>351,540.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$ 52,543.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
70	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

03-0219309

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$8,135.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>75</u>		\$5,000.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$ 5,570.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$16,091 .	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$	Person X Payroll Noncash X (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

03-0219309

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>79</u>		\$ 203,923.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$10,576.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$5,131.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82	Name, address, and ZIP + 4	\$ 5,086.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$ 26,563.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$9,732.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

03-0219309

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$\$, 5,035.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

03-0219309

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
77	SHARES OF STOCK			
<u>77</u>				
		\$15,091.	11/10/20	
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate)	(d) Date received	
Part I		(See instructions.)		
78	SHARES OF STOCK			
		\$10,122.	05/21/21	
(a)		(c)		
No. from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received	
Part I	Bescription of nonedan property given	(See instructions.)	Bate received	
	SHARES OF STOCK			
<u>79</u>				
		\$ 103,923.	05/21/21	
(a) No.	(6)	(c)	(4)	
from	(b) Description of noncash property given	FMV (or estimate) (See instructions.)	(d) Date received	
Part I	GUADEG OF GEOGR	(ess meadeasne.)		
80	SHARES OF STOCK			
		\$5,576.	11/10/20	
(a)		(c)		
No. from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received	
Part I	Description of noncash property given	(See instructions.)	Date received	
	SHARES OF STOCK			
<u>81</u>				
		\$ 5,131.	12/17/20	
(a)		(c)	,	
No. from	(b) Description of noncash property given	FMV (or estimate)	(d) Date received	
Part I	Description of noneastr property given	(See instructions.)	Dute received	
	SHARES OF STOCK			
82				
		\$5,086.	_01/26/21_	
000450 44 0				

Name of organization Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER

03-0219309

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
83	SHARES OF STOCK			
		26 562	02/04/21	
		\$ 26,563.	02/04/21	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
	SHARES OF STOCK			
84				
		\$9,732.	02/04/21	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
	SHARES OF STOCK			
85				
		\$5,035.	12/21/20	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		\$		
000450 44 0			200 000 F7 ar 000 PF) (0000)	

Schedule B (Form 990, 990-EZ, or 990-PF) (2020) Name of organization **Employer identification number** THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

Section 501(c)(4) (5) or (6) organizations: Complete Part III.

	e of orga	nization	iono. Compieto i dit iii.		Emp	loyer identification number
_			VERSITY OF VERMO			03-0219309
Pa	rt I-A	Complete if the org	anization is exempt und	der section 501(c)	or is a section 527 or	ganization.
2	Political		ation's direct and indirect politi ures gn activities			S
Pa	rt I-B	Complete if the org	anization is exempt und	der section 501(c)(3).	
1	Enter the	e amount of any excise tax	incurred by the organization un	der section 4955	>	S
			incurred by organization manag			
3	If the org	ganization incurred a section	n 4955 tax, did it file Form 4720	o for this year?		Yes No
4a	Was a co	orrection made?				Yes No
		describe in Part IV.	anization is exempt und	day anotion FO4(a)	avaont apation FO1/a	.\/0\
	rt I-C					
		· ·	l by the filing organization for so ization's funds contributed to o			<u> </u>
2				•	. .	S
2	•		. Add lines 1 and 2. Enter here)
Ū	line 17h	empt function expenditures		and on rollin 11201 OL,	•	3
4	Did the f	iling organization file Form	1120-POL for this year?			Yes No
5	made pa	nyments. For each organizations received that were pro	nployer identification number (E tion listed, enter the amount pa omptly and directly delivered to additional space is needed, pro	id from the filing organize a separate political organize	cation's funds. Also enter th anization, such as a separat	e amount of political
		(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2020

LHA

032041 12-02-20

Schedule C (F	form 990 or 990-EZ) 2020 T Complete if the organ section 501(h)).					0219309 Page 2 ection under
A Check ▶		on belongs to an	affiliated group (and list in	n Part IV each affiliated	group member's nan	ne, address, EIN,
	expenses, and share					,
B Check ▶	if the filing organization	on checked box A	and "limited control" pro	ovisions apply.		
		on Lobbying Ex tures" means am	penditures lounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lol	obying expenditures to influe	nce public opinio	n (grassroots lobbying)			
b Total lol	obying expenditures to influe	nce a legislative l	oody (direct lobbying)			
c Total lol	obying expenditures (add line	es 1a and 1b)				
	xempt purpose expenditures					
e Total ex	empt purpose expenditures (
	g nontaxable amount. Enter			ſ		
If the am	ount on line 1e, column (a) or (b) is: The	obbying nontaxable am	ount is:		
Not ove	r \$500,000	20%	of the amount on line 1e			
Over \$5	00,000 but not over \$1,000,0	000 \$100	,000 plus 15% of the exc	ess over \$500,000.		
Over \$1	,000,000 but not over \$1,500	0,000 \$175	,000 plus 10% of the exc	ess over \$1,000,000.		
Over \$1	,500,000 but not over \$17,00	00,000 \$225	,000 plus 5% of the exce	ss over \$1,500,000.		
Over \$1	7,000,000	\$1,00	00,000.			
g Grassro	ots nontaxable amount (ente	r 25% of line 1f)				
h Subtrac	t line 1g from line 1a. If zero	or less, enter -0-				
i Subtrac	t line 1f from line 1c. If zero c	or less, enter -0-				
j If there	is an amount other than zero	on either line 1h	or line 1i, did the organiz	ation file Form 4720		
reportin	g section 4911 tax for this ye	ear?				Yes No
	(Some organizations tha	t made a section See the sep	parate instructions for li	have to complete all ones 2a through 2f.)	f the five columns b	pelow.
	<u> </u>	Lobbying Ex	penditures During 4-Ye	ar Averaging Period		<u> </u>
	Calendar year al year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
2a Lobbyin	ig nontaxable amount					
b Lobbyin	g ceiling amount					
(150% c	of line 2a, column(e))					
c Total lol	obying expenditures					
	ots nontaxable amount					
e Grassro	ots ceiling amount of line 2d, column (e))					

Schedule C (Form 990 or 990-EZ) 2020

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTE 03-0219309 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a)	(k	o)
	e lobbying activity.	Yes	No	Amo	
1 a	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?		х		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х			
	Media advertisements?		Х		
	Mailings to members, legislators, or the public?		Х		
е	Publications, or published or broadcast statements?		X		
f	Grants to other organizations for lobbying purposes?		X		
	Direct contact with legislators, their staffs, government officials, or a legislative body?	X		105	349.
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
i	Other activities?	X),650.
j	Total. Add lines 1c through 1i			325	<u>,999.</u>
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
b	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(b), or sec	tion	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Par	t III-B Complete if the organization is exempt under section 501(c)(4), sectio		•		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	'No" OR	(b) Part I	II-A, line	3, IS
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	cal			
	expenses for which the section 527(f) tax was paid).				
	Current year		I		
b	Carryover from last year		2b		
С	Total		2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the exceeds the amount on line 3, what portion of the exceeds the	ess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and per	olitical			
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (See instructions)		5		
Par	t IV Supplemental Information				
Provi	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-	A, lines 1 a	nd 2 (See	
	actions); and Part II-B, line 1. Also, complete this part for any additional information.				
LOE	BBYING ACTIVITY				
SCI	HEDULE C, PART II-B				
THE	E UNIVERSITY OF VERMONT MEDICAL CENTER, INC. REGULAR	LY MOI	NITORS	THE W	ORK
OF	THE VERMONT STATE GOVERNMENT AND THE NEW YORK STATE	GOVE	RNMENT	то	
IDE	ENTIFY ISSUES THAT DIRECTLY AFFECT THE ORGANIZATION	AND TI	HE MEM	BER	
ORC	GANIZATIONS OF THE UNIVERSITY OF VERMONT HEALTH NETW	ORK. (COSTS		

Schedule C (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTE 03-0219309 Page 4 Part IV Supplemental Information (continued)
ASSOCIATED WITH THESE ACTIVITIES INCLUDE CONSULTING AND STAFF COSTS AND
ARE REPORTED ON LINE G. UVMMC ALSO BELONGS TO ORGANIZATIONS THAT LOBBY ON
BEHALF OF THEIR MEMBERS. THESE COSTS ARE INCLUDED ON LINE I.
THE LOBBYING ACTIVITIES ENGAGED IN BY UVMMC BENEFIT THE MEMBER
ORGANIZATIONS OF THE UVM HEALTH NETWORK LOCATED IN VERMONT AND NORTHERN
NEW YORK STATE.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

Pai	t I Organizations Maintaining Donor Advised	Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in wr	iting that the assets held in donor adv	sed funds
	are the organization's property, subject to the organization's ex	clusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor adv	visors in writing that grant funds can b	e used only
	for charitable purposes and not for the benefit of the donor or o	donor advisor, or for any other purpose	e conferring
_			
Pai	t II Conservation Easements. Complete if the orga	nization answered "Yes" on Form 990	, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	(check all that apply).	
	Preservation of land for public use (for example, recreation	on or education) Preservation	of a historically important land area
	Protection of natural habitat	Preservation	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	d conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а			
b			
C	Number of conservation easements on a certified historic structure of the		
d	Number of conservation easements included in (c) acquired aft		
_	listed in the National Register		
3	Number of conservation easements modified, transferred, release	ased, extinguished, or terminated by tr	e organization during the tax
	year >	and the language of Section 1	
4	Number of states where property subject to conservation ease		-
5	Does the organization have a written policy regarding the perio		
6	violations, and enforcement of the conservation easements it h Staff and volunteer hours devoted to monitoring, inspecting, ha		
6	Starr and volunteer riodrs devoted to morntoning, inspecting, he	andling of violations, and emorcing col	iservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling	ng of violations, and enforcing conserv	ation easements during the year
•	► \$	ig or violations, and emoroting conserv	ation casements daring the year
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of section 17	O(h)(4)(B)(i)
_			
9	In Part XIII, describe how the organization reports conservation	easements in its revenue and expens	e statement and
	balance sheet, and include, if applicable, the text of the footnot	·	
	organization's accounting for conservation easements.	-	
Pai	t III Organizations Maintaining Collections of A	Art, Historical Treasures, or C	ther Similar Assets.
	Complete if the organization answered "Yes" on Form 9	90, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958,	not to report in its revenue statement	and balance sheet works
	of art, historical treasures, or other similar assets held for public	c exhibition, education, or research in	furtherance of public
	service, provide in Part XIII the text of the footnote to its finance	ial statements that describes these ite	ms.
b	If the organization elected, as permitted under FASB ASC 958,	to report in its revenue statement and	balance sheet works of
	art, historical treasures, or other similar assets held for public e	xhibition, education, or research in fur	therance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical treas	sures, or other similar assets for financ	al gain, provide
	the following amounts required to be reported under FASB ASC	· ·	
а	Revenue included on Form 990, Part VIII, line 1		> \$
<u>b</u>	Assets included in Form 990, Part X		\$
LHA	For Paperwork Reduction Act Notice, see the Instructions f	or Form 990.	Schedule D (Form 990) 2020

032051 12-01-20

Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) BENEFICIAL INTEREST IN		
(B) HEALTH NETWORK INVESTMENT		
(C) POOL	699,814,899.	END-OF-YEAR MARKET VALUE
(D)		
(E)		
(F)		
(G)		
(H)		
Total (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	699.814.899.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment
(b) Book value
(c) Method of valuation: Cost or end-of-year market value

(1)
(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	ASSET RETIREMENT OBLIGATION	2,182,733.
(3)	ESTIMATED CLAIMS	6,460,992.
(4)	SWAP LIABILITY	11,589,266.
(5)	ESTIMATED 3RD PARTY BILLINGS	40,613,327.
(6)	OP LEASE RT OF USE LIABILITY	29,545,529.
(7)	FNCE LEASE RT OF USE LIABILITY	1,445,985.
(8)	CONTRACT LIABILITIES	58,085,251.
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	149,923,083.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

	ule D (Form 990) 2020 THE UNIVERSITY OF VERMONT M		03-0219309 Page 4
Part	·	ts With Revenue per R	leturn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
			1
	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	ا مما	
	let unrealized gains (losses) on investments Onated services and use of facilities	2a 2b	-
	Recoveries of prior year grants		
	Other (Describe in Part XIII.)		
	Add lines 2a through 2d		2e
	Subtract line 2e from line 1		3
	amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a l	nvestment expenses not included on Form 990, Part VIII, line 7b	4a	
b (Other (Describe in Part XIII.)	4b	
	odd lines 4a and 4b		4c
5 T	otal revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)XII Reconciliation of Expenses per Audited Financial Statemen	nto With Expanses par	Doturn
Part		iits with Expenses per	neturn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
	otal expenses and losses per audited financial statements mounts included on line 1 but not on Form 990, Part IX, line 25:		1
	Onated services and use of facilities	2a	
	Prior year adjustments	2b	
	Other losses		
	Other (Describe in Part XIII.)		
	odd lines 2a through 2d		2e
	Subtract line 2e from line 1		3
4 /	mounts included on Form 990, Part IX, line 25, but not on line 1:	1 1	
	nvestment expenses not included on Form 990, Part VIII, line 7b		_
	Other (Describe in Part XIII.)	4b	
	Add lines 4a and 4b		4c
5 T	otal expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) XIII Supplemental Information.		5
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV	/ lines 1h and 2h: Part V line	4· Part X line 2· Part XI
	d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additi		1,1 4117, 1110 2,1 41171,
	·,,,,,		
PART	7 V, LINE 4:		
THE	FUNDS, AND ALL NET EARNINGS IN ADDITION TO	HERETO, ARE HEL	D TO BENEFIT
OTT A T	THE EDUCATION DECEMBER AND CUTT DREN'S D	DOGD AMG	
CHAI	RITY, EDUCATION, RESEARCH AND CHILDREN'S PI	RUGRAMS.	_
PART	X, LINE 2:		
THE	UNIVERSITY OF VERMONT MEDICAL CENTER, INC	. IS INCLUDED I	N THE
CONS	SOLIDATED FINANCIAL STATEMENTS FOR THE UNIV	VERSITY OF VERM	ONT HEALTH
NTT COT			
MEJA	NORK ("UVM HEALTH NETWORK").		
THE	FINANCIAL STATEMENT FOOTNOTE STATES: UVM	HEALTH NETWORK	ACCOUNTS FOR
REC	OGNITION AND MEASUREMENT OF UNCERTAIN TAX	POSITIONS IN AC	CORDANCE WITH
<u>ASC</u>	740 INCOME TAXES, WHICH ADDRESSES HOW TO 2	ACCOUNT FOR AND	
032054	2-01-20		Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 5 Part XIII Supplemental Information (continued)
EFFECTS OF TAXES BASED ON INCOME. NO PROVISION FOR UNCERTAIN TAX
POSITIONS IS RECORDED IN THE ACCOMPANYING CONSOLIDATED FINANCIAL
STATEMENTS.

SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

Employer identification number

	VERSITY OF VERMONT				03-0219			
Fundraising Activities. required to complete this par	Complete if the organization answett.	ered "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not		
 1 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid indictions 	eed funds through any of the following Solicita Grant Solicita Grant Solicita Grant Solicita Grant Special Spe	tion of tion of fundra (includ	non-g gover lising of ling of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	Yes			
(i) Name and address of individual or entity (fundraiser)	ame and address of individual (iii) Activity (iii) Did fundaiser fundaiser fundaiser		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization			
		Yes No		Yes No				
Total 3 List all states in which the organization or licensing.	n is registered or licensed to solicit o	contrib	▶ utions	or has been notified	it is exempt from re	gistration		
LHA For Paperwork Reduction Act Noti	ice, see the Instructions for Form 9	990 or	990-F		Schedule G (Form 9	90 or 990-EZ) 2020		

032081 11-25-20

Schedule G (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 2

Pa	irt I	Fundraising Events. Complete if th of fundraising event contributions and gro	oss income on Form 990		vents with gross receipt	
			(a) Event #1 BIG CHANGE ROUNDUP	(b) Event #2 GOLF TOURNAMENT	(c) Other events NONE	(d) Total events (add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
anc			(2.2	(2.2	(
Revenue	1	Gross receipts	226,147.	168,375.		394,522.
_	2	Less: Contributions	197,067.	134,574.		331,641.
	3	Gross income (line 1 minus line 2)	29,080.	33,801.		62,881.
Direct Expenses	4	Cash prizes				
	5	Noncash prizes				
	6	Rent/facility costs		19,150.		19,150.
	7	Food and beverages		9,001.		9,001.
Ω	8	Entertainment				
	9	Other direct expenses		3,663.		3,663.
	10	Direct expense summary. Add lines 4 through				31,814.
Pa	11 irt	Net income summary. Subtract line 10 from li Gaming. Complete if the organization a				31,067.
1 6		\$15,000 on Form 990-EZ, line 6a.	answered res on Form	1990, Part IV, line 19, or r	eported more than	
		ψ13,000 0111 01111 000 E2, linie 0a.		(b) Pull tabs/instant		(d) Total gaming (add
Jue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue	1	Gross revenue				
S	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs				
	5	Other direct expenses				
	6		Yes % No	Yes % No	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		>	
		ter the state(s) in which the organization condu	_			
		the organization licensed to conduct gaming ac				Yes No
O) IT "	No," explain:				
10a	We	ere any of the organization's gaming licenses re	evoked, suspended, or te	erminated during the tax y	ear?	Yes No
b	lf "	Yes," explain:				
	_					
	_					
03208	32 11	I-25-20			Schedule G (For	rm 990 or 990-EZ) 2020

Sch	edule G (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0	219309	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
	The organization's facility	13a	%
	An outside facility	13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address ▶		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount		
	of gaming revenue retained by the third party >		
c	If "Yes," enter name and address of the third party:		
	Nama 🏲		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation ▶ \$		
	Calling Harlager compensation • • • • • • • • • • • • • • • • • • •		
	Description of services provided		
	Director/officer Employee Independent contractor		
	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	∟ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
Da	organization's own exempt activities during the tax year > \$ rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part		21 401
Га	= 1. Francisco - 1. Tovido ino explanationo required by Fair 1, line 2.b, columno (iii) and (v), and Fair	rt III, lines 9, 9	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		

Schedule G	(Form 990 or 990-EZ Supplemental	Z) THE	UNIVERSITY	OF	VERMONT	MEDICAL	CENTER	03-0219309	Page 4
Part IV	Supplemental	Information	(continued)						
-									
-									
-									
ī									

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service **Hospitals**

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309

The properties of the comparization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a X 1b	Par		nd Certain Otl	her Communi		Cost	103 02133	0 2		
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a									Yes	No
b M Yes, "vaca it a written policy?" If the organization to analgen peage tables, actual as even or the following beet describes application of the francise assessment policy to lite various troppial (activities during the law year) Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities Applied uniformly to most hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities Generally tailored to severe and the severe and t	19	Did the organization have a financial	assistance nolicy	during the tay yea	r2 If "No " skip to (nuestion 6a		12		
The conjunction had multiple hospital facilities in described in the forest assessment policy in the vertice receipts of the forest assessment policy in the forest assessment policy in the forest assessment policy in the forest assessment policy in the forest applied on informity to most hospital facilities. Applied uniformity to most hospital facilities Applied uniformity to entities Applied uniformity for facilities Applied uniformity forest of facilities Applied uniformity forest forest in pacilities Applied uniformity forest forest in pacilities Applied		-								
Applied uniformly to all hospital facilities	່າ	If the organization had multiple hospital facilities,	indicate which of the follo	owing best describes ap	plication of the financial a	assistance policy to its va	rious hospital	- 15		
Generally fatiored to individual hospital facilities Assessment of the organization pased on the francial assistance slightling from the facilities Assessment of the organization of the organization use Federal Poverty Quidelines (FPG) as a factor in determining eligibility for providing free care? If 'Yes,' indicate which of the following was the family income limit for eligibility for free care? If 'Yes,' indicate which of the following was the family income limit for eligibility for force care? If 'Yes,' indicate which of the following was the family income limit for eligibility for force or discounted care: If 'Yes,' indicate which of the following was the family income limit for eligibility for force or discounted care? If 'Yes,' indicate which of the following was the family income limit for eligibility for force or discounted care? If 'Yes,' indicate which of the following was the family income limit for eligibility for force or discounted care? If 'Yes,' indicate which of the following was the family income limit for eligibility for force or discounted care? If 'Yes,' indicate which of the following was the family income limit for eligibility for free or discounted care? If the organization used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threads of the organization propers policy that was previously for free or discounted care. If the organization in family eligibility for free or discounted care. If the organization in family eligibility for free or discounted care in a patient who was eligible for free or discounted care? If the organization in family eligibility for free or discounted care? If the organization prepare a community benefit expense. If the organization prepare a community benefit expense in the organization prepare and the organization prepare and expense in the organization prepare and expense in the organization prepare and expense in the organization prepare and expense in the or	_		al facilities	Applie	ed uniformly to mo	st hospital facilities	2			
a Did the organization use Face and Proventy Guidelines (FPG) as a factor in determining eligibility for free care: Yes, 'indicate which of the following was the FPG family income limit for eligibility for free care:					od drillominy to mo	ot rioopital laolitice	,			
a Did the organization use Federal Poverty Guidelines (PFG) as a factor in determining eligibility for free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 1096	3	•	•	at applied to the largest	number of the organization	on's natients during the ta	ay vear			
If Yes, "indicate which of the following was the FPG family income limit for eligibility for free care: 100%		=		-	=	· -	•			
Did the organization use PFQ as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: 200% 250% 300% 350% X 400% 0ther %	_	· · · · · · · · · · · · · · · · · · ·	•	•				За	х	
b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility of discounted care. 2 0 09%				¬ ·						
of the following was the family income limit for eligibility for discounted care: 200% 250% 350% 350% X 400% Other %	b		ctor in determining			care? If "Yes." indi	cate which			
Section Sect								3b	Х	
eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. 4 Did the organization budget amounts for free or discounted care provided under its financial assistance policy that spelled to the longest number of its patients during the tax year provide for free or discounted care to the "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5a Did TYes," did the organization's financial assistance expenses exceed the budgeted amount? 6b X 6c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? 6a Did the organization prepare a community benefit report during the tax year? 6b If "Yes," did the organization make it available to the public? 6c Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. 7 Financial Assistance and Certain Other Community Benefits at Cost Financial Assistance at cost (from Worksheet 1) 8 Did Medicaid (from Worksheet 3, column a) 9 Costs of other means-tested government Programs (optional) 9 Ad 6, 993 274847151 115528305 159318846 9 83% 10 Total. Financial Assistance and Means-Tested Covernment Programs 4 Ad 9, 993 285356906 116182624 169174282 10 Ad % 10 Total Financial Assistance and Means-Tested Covernment Programs 4 Ad 9, 993 285356906 116182624 169174282 10 Ad % 10 Total Financial Assistance and Means-Tested Covernment Programs 4 Ad 9, 993 285356906 116182624 169174282 10 Ad % 10 Total Financial Assistance and Means-Tested Covernment Programs 4 Ad 9, 993 285356906 116182624 169174282 10 Ad % 10 Total Financial Assistance and Means-Tested Covernment Programs 4 Ad 9, 993 285356906 116182624 169174282 10 Ad % 10 Total Financial Assistance and Means-Tested C										
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Sa Did the organization prepare a community benefit report during the tax year? 6a X		care to a patient who was eligible for	free or discounted	d care?				5c		
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Worksheet 1)	Mea	ns-Tested Government Programs	programs (optional)	(optional)				,	expense	
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i Cash and in-kind contributions for community benefit (from Worksheet 8) j Total. Other Benefits 2139542. 2139542. 2139542. 2139542. 2139542. 5.39%	L									
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Worksheet 8) 2139542. 2139542. .13% j Total. Other Benefits 20375162311646939787282226. 5.39%	'									
j Total. Other Benefits 20375162311646939787282226. 5.39%					2139542		2139542		. 13	8
		,				116469397				
		Total. Add lines 7d and 7j		46.993						

032091 12-02-20 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2020 Community Building Activities Complete this table if the organization conducted any community building activities during the

tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves (a) Number of (b) Persons (d) Direct (f) Percent of (c) Total activities or programs served (optional) community offsetting revenue total expense building expense (optional) building expense Physical improvements and housing Economic development Community support 3 **Environmental improvements** Leadership development and training for community members Coalition building Community health improvement Workforce development 8 9 Other Total 10 **Bad Debt, Medicare, & Collection Practices** Part III Yes No Section A. Bad Debt Expense Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Х Statement No. 15? Enter the amount of the organization's bad debt expense. Explain in Part VI the 24,857,313. methodology used by the organization to estimate this amount Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, 391,136. for including this portion of bad debt as community benefit Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Section B. Medicare 5 244,492,843 Enter total revenue received from Medicare (including DSH and IME) 6 348,655,147. Enter Medicare allowable costs of care relating to payments on line 5 6 -104162304 Subtract line 6 from line 5. This is the surplus (or shortfall) 7 8 Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: X Cost accounting system Cost to charge ratio Section C. Collection Practices Х 9a Did the organization have a written debt collection policy during the tax year? 9a If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions) (a) Name of entity (c) Organization's (d) Officers, direct-(e) Physicians' (b) Description of primary ors, trustees, or activity of entity profit % or stock profit % or key employees' ownership % stock profit % or stock ownership % ownership %

032093 12-02-20

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group $\underline{ UNIVERSITY \ \ OF \ \ VERMONT \ \ MEDICAL \ \ CENTER }$

Line number of hospital facility, or line numbers of hospital	
facilities in a facility reporting group (from Part V, Section A):	1

			Yes	No			
Con	nmunity Health Needs Assessment						
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the						
	current tax year or the immediately preceding tax year?	1		X			
2	2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or						
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C						
3	3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a						
	community health needs assessment (CHNA)? If "No," skip to line 12						
	If "Yes," indicate what the CHNA report describes (check all that apply):						
а	A definition of the community served by the hospital facility						
b	Demographics of the community						
c	Existing health care facilities and resources within the community that are available to respond to the health needs						
	of the community						
c	How data was obtained						
e	The significant health needs of the community						
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority						
	groups						
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs						
h	The process for consulting with persons representing the community's interests						
i	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)						
j	X Other (describe in Section C)						
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 18						
5	5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad						
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public						
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the						
	community, and identify the persons the hospital facility consulted	5	Х				
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other						
	hospital facilities in Section C	6a		X			
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"						
	list the other organizations in Section C	6b	Х				
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х				
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):						
а	Hospital facility's website (list url): SEE PART V						
b							
c	Made a paper copy available for public inspection without charge at the hospital facility						
c	Other (describe in Section C)						
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs						
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	X				
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 19						
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х				
а	ı If "Yes," (list url): SEE PART V						
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b					
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most						
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why						
	such needs are not being addressed.						
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a						
	CHNA as required by section 501(r)(3)?	12a		X			
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b					
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720						
	for all of its hospital facilities? \$						

032094 12-02-20

Nar	ne of ho	spital facility or letter of facility reporting group UNIVERSITY OF VERMONT MEDICAL CENT	rer		
				Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explair	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	. 13	X	
	If "Yes	" indicate the eligibility criteria explained in the FAP:			
ā	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		and FPG family income limit for eligibility for discounted care of $\phantom{aaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaa$			
k		Income level other than FPG (describe in Section C)			
C		Asset level			
C		Medical indigency			
•		Insurance status			
f	X	Underinsurance status			
ç	X	Residency			
ŀ		Other (describe in Section C)		77	
14		ned the basis for calculating amounts charged to patients?		X	
15		ned the method for applying for financial assistance?	15	X	
		"indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	<u> </u>	ed the method for applying for financial assistance (check all that apply):			
	77	Described the information the hospital facility may require an individual to provide as part of his or her application			
k	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
_	v	or her application			
(Δ	Provided the contact information of hospital facility staff who can provide an individual with information			
_		about the FAP and FAP application process			
(' Ш	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
•	X	Other (describe in Section C)			
16		idely publicized within the community served by the hospital facility?	16	х	
		" indicate how the hospital facility publicized the policy (check all that apply):			
a		The FAP was widely available on a website (list url): SEE PART V			
k	77	The FAP application form was widely available on a website (list url): SEE PART V	-		
	77	A plain language summary of the FAP was widely available on a website (list url): SEE PART V	-		
		The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)	-		
•		The FAP application form was available upon request and without charge (in public locations in the hospital			
		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
		the hospital facility and by mail)			
ç	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
ł	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			

Schedule H (Form 990) 2020

X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

spoken by Limited English Proficiency (LEP) populations

X Other (describe in Section C)

The hospital facility did not provide care for any emergency medical conditions

The hospital facility's policy was not in writing

Other (describe in Section C)

Schedule H (Form 990) 2020

The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

If "No," indicate why:

С

Part V Facility Information (continued)					
Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)					
Name of hospital facility or letter of facility reporting group UNIVERSITY OF VERMONT MEDICAL CENT	ΓER				
		Yes	No		
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.					
a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period					
b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period					
c X The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination					
with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period					
d The hospital facility used a prospective Medicare or Medicaid method					
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided					
emergency or other medically necessary services more than the amounts generally billed to individuals who had					
insurance covering such care?	23		Х		
If "Yes," explain in Section C.					
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any					
service provided to that individual?	24		Х		
If "Yes," explain in Section C.					

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 3J: APPENDIX J OF THE 2018 CHNA DESCRIBES IN

DETAIL A NUMBER OF ONGOING PROGRAMS AND FUNDING THAT HAS OCCURRED AS A

RESULT OF THE CHNA PROCESS. SIGNIFICANT INVESTMENT HAS OCCURRED, AND

ALTHOUGH IT TAKES TIME TO EVALUATE WHETHER OR NOT ACTIONS ARE MOVING THE

NEEDLE ON ISSUES, THE ORGANIZATION FIRMLY BELIEVES THAT THE ACTIONS TAKEN

AND FUNDING PROVIDED HAVE HAD A POSITIVE IMPACT ON THE COMMUNITY.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 5: THE CHNA PURSUED INPUT FROM PERSONS

REPRESENTING BROAD INTERESTS OF THE COMMUNITY, INCLUDING LEADERS WITH

SPECIAL KNOWLEDGE OR EXPERTISE AS WELL AS COMMUNITY RESIDENTS. THE CHNA

COMMUNITY STEERING GROUP DISTRIBUTED A COMMUNITY SURVEY THAT WAS COMPLETED

BY 1,948 RESIDENTS. IN ADDITION, THE GROUP CIRCULATED A KEY INFORMANT

SURVEY TO 202 INDIVIDUALS WITH SPECIAL KNOWLEDGE OF COMMUNITY HEALTH, AND

CONDUCTED KEY INFORMANT INTERVIEWS WITH 31 STAKEHOLDERS TO OBTAIN A BETTER

UNDERSTANDING OF NEEDS AMONG UNDERSERVED POPULATIONS. LASTLY, THE GROUP

HOSTED A COMMUNITY LEADER BREAKFAST WHERE OVER 120 INDIVIDUALS GATHERED TO

PRIORITIZE THE NEEDS IDENTIFIED IN THE COMMUNITY SURVEY.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 11: UVM MEDICAL CENTER'S 2019 CHNA IMPLEMENTATION

STRATEGY WAS APPROVED BY THE BOARD OF DIRECTORS ON 12/9/2019. IT

SPECIFICALLY PRIORITIZED MENTAL HEALTH AS THE TOP AREA OF FOCUS. THE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

IMPLEMENTATION STRATEGY SET OUT THE FOLLOWING OBJECTIVES TO EXPAND ACCESS

TO HIGH-QUALITY, COMPREHENSIVE MENTAL HEALTH RESOURCES TO IMPROVE THE

HEALTH AND WELL-BEING OF PATIENTS, THEIR FAMILIES, AND COMMUNITY MEMBERS

IN CHITTENDEN AND GRAND ISLE COUNTIES:

- 1. TO CREATE A COLLABORATIVE CARE MODEL FOR MENTAL HEALTH CARE WITHIN UVM
 MEDICAL CENTER MEDICAL HOMES;
- 2. SCREEN YOUTH AGES 12-24 WHO UTILIZE THE EMERGENCY DEPARTMENT AT THE UVM MEDICAL CENTER; AND
- 3. TO ASSESS GAPS IN SERVICE DELIVERY AND IDENTIFY OPPORTUNITIES FOR

 ALIGNMENT WITH COMMUNITY PARTNERS AROUND STRATEGIC RESOURCE ALLOCATION TO

 BEST ADDRESS PREVENTION, EARLY INTERVENTION AND ACCESS TO MENTAL HEALTH

 SERVICES FOR ALL POPULATIONS.

THE REMAINING SIGNIFICANT NEEDS IDENTIFIED IN THE CHNA (SUBSTANCE USE

DISORDER, AFFORDABLE HOUSING, CHILDHOOD AND FAMILY HEALTH, DISEASE

PREVENTION, AND CANCER) HAVE BEEN PRIORITY AREAS IN PREVIOUS CHNA

IMPLEMENTATION PLANS AND REMAIN TOP PRIORITIES FOR THE ORGANIZATION.

ONGOING WORK IN EACH AREA CONTINUES UNDER THOSE IMPLEMENTATION STRATEGIES

WITH INCLUSION OF COMMUNITY STAKEHOLDER INPUT AND INVESTMENTS TO ADDRESS

NEEDS AT VARIOUS LEVELS. HOWEVER, THESE IDENTIFIED NEEDS ARE NOT

ADDRESSED SPECIFICALLY BY THE 2019 IMPLEMENTATION STRATEGY.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 16J: IN ADDITION TO POSTING OUR GUIDELINES AND PLAIN LANGUAGE SUMMARY ONLINE, AT THE TIME OF SERVICE, REGISTRATION AND

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CHECK-IN STAFF PROVIDE A COPY OF THE PLAIN LANGUAGE SUMMARY TO ALL

PATIENTS WHO HAVE OR WILL HAVE A BALANCE AND TO THOSE WHO EXPRESS

FINANCIAL HARDSHIP. ADDITIONALLY, PLAIN LANGUAGE SUMMARIES ALONG WITH RACK

CARDS REFERENCING OUR ASSISTANCE PROGRAM ARE PLACED IN ALL REGISTRATION

WAITING ROOMS. FROM REGISTRATION, PATIENTS ARE ROUTINELY REFERRED TO OUR

FINANCIAL ADVOCACY DEPARTMENT OR COMMUNITY HEALTH IMPROVEMENT. BOTH AREAS

PROVIDE KNOWLEDGE AND ASSISTANCE IN THE APPLICATION PROCESS FOR CHARITY

AND OTHER APPLICABLE FUNDING SOURCES. ADVOCATES ACTIVELY EDUCATE ALL

INPATIENT, OBSERVATION AND OUTPATIENT INVASIVE SERVICE PATIENTS OF OUR

PROGRAM, PRIOR TO OR CONCURRENT WITH THE PATIENTS' STAY, SUBSEQUENTLY

AIDING IN THE APPLICATION PROCESS FOR STATE AID AND UVM MEDICAL CENTER'S

FINANCIAL PROGRAM.

UNIVERSITY OF VERMONT MEDICAL CENTER:

PART V, SECTION B, LINE 20E: THE UNIVERSITY OF VERMONT MEDICAL CENTER'S

BAD DEBT POLICY PROVIDES THAT UVMMC SHALL NOT TAKE ANY EXTRAORDINARY

COLLECTION ACTIONS.

PART V, SECTION B, LINES 7A AND 10A: HOSPITAL FACILITY WEBSITE

HTTPS://WWW.UVMHEALTH.ORG/MEDCENTER/PAGES/ABOUT-UVM-MEDICAL-CENTER/THE-C

OMMUNITY/NEEDS-ASSESSMENT.ASPX

PART V, SECTION B, LINE 15E

WHILE THE ASSISTANCE POLICY DOES NOT PROVIDE A LIST OF "EXTERNAL"

CONTACT INFORMATION FOR NON UVM MEDICAL CENTER PARTIES OR AGENCIES WHO MAY ASSIST PATIENTS IN THE APPLICATION PROCESS, APPLICATION COMPLETION AID IS WELL PUBLISHED WITH MULTIPLE INTERNAL, ORGANIZATIONAL AND UVM MEDICAL CENTER COMMUNITY HEALTH ASSISTANCE TEAM MEMBERS AVAILABLE TO ASSIST OUR PATIENTS. IT IS ALSO IMPORTANT TO NOTE, PATIENTS ARE REVIEWED IN ADVANCE OF SERVICE FOR POTENTIAL HARDSHIP; THE UNINSURED AND UNDERINSURED PATIENTS WHO ARE IDENTIFIED ARE ACTIVELY COUNSELED WITH HELP FOR GOVERNMENT AND EXCHANGE PROGRAMS AS WELL AS ASSISTANCE IN THE UVM MEDICAL CENTER FINANCIAL ASSISTANCE PROGRAM. PART V, LINES 16A-16C: FAP RESOURCES THE FAP APPLICATION FORM, AND A PLAIN LANGUAGE SUMMARY OF THE THE FAP, FAP WAS WIDELY AVAILABLE AT THE UVMMC FINANCIAL ASSISTANCE WEBPAGE LOCATED AT: HTTPS://WWW.UVMHEALTH.ORG/MEDCENTER/PATIENTS-AND-VISITORS/BILLING-INSURA NCE-AND-REGISTRATION/FINANCIAL-ASSISTANCE

032098 12-02-20 Schedule H (Form 990) 2020

Schedule H (Form 990) 2020

Part V Facility Information (continued)

			_			
list i	in orde	r of size.	from	largest	to smallest)	

How many non-hospital health care facilities	did the organization operate during the tax	year?	6

Name and address	Type of Facility (decaying)
1 UVM MEDICAL CENTER DIALYSIS S BURLINGT	Type of Facility (describe)
35 JOY DRIVE	-
SOUTH BURLINGTON, VT 05403	DIALYSIS
2 UVM MEDICAL CENTER DIALYSIS RUTLAND	DIALISIS
160 ALLEN STREET	-
RUTLAND, VT 05701	DIALYSIS
3 UVM MEDICAL CENTER DIALYSIS BERLIN	DIADISIS
130 FISHER ROAD	-
BERLIN, VT 05602	DIALYSIS
4 UVM MEDICAL CENTER DIALYSIS ST ALBANS	DIADISIS
7-8 CREST ROAD	-
ST ALBANS, VT 05478	DIALYSIS
5 UVM MEDICAL CENTER DIALYSIS BURLINGTON	DIADISTS
111 COLCHESTER AVE	-
BURLINGTON, VT 05401	dialysis
6 UVM MEDICAL CENTER DIALYSIS NEWPORT	DIABIBIS
189 PROUTY DRIVE	-
NEWPORT, VT 05855	DIALYSIS
MEMIORI, VI 03033	
	-
	-
	-
•	
•	1
•	1
	1
•	1
	l .

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

TO QUALIFY FOR FINANCIAL ASSISTANCE, AN ELIGIBLE PATIENT MUST PASS BOTH AN INCOME AND ASSETS TEST. INCOME IS SET AT A MAXIMUM OF 400% OF FEDERAL POVERTY LEVEL GUIDELINES ("FPLG") AND THE ASSETS TEST IS SET AT \$50,000 LIQUID ASSETS, AS FURTHER DEFINED AND DESCRIBED IN THE POLICY. ASSISTANCE IS GRANTED BASED UPON THE PATIENT'S INCOME FPLG.

PART I, LN 7 COL(F):

THE PROVISION FOR BAD DEBT INCLUDED ON FORM 990, PART IX, LINE 25 BUT

SUBTRACTED FOR PURPOSES OF CALCULATING THE AMOUNT REPORTED ON LINE 7(F) IS

\$0. ALL PATIENT RELATED BAD DEBT IS SHOWN AS A DEDUCTION FROM PATIENT

REVENUE.

PART I, LINE 7

UVM MEDICAL CENTER UTILIZED ITS COST ACCOUNTING SYSTEM TO CALCULATE THE

AMOUNTS REPORTED IN THE TABLE ON LINE 7, AS WELL AS LYON SOFTWARE'S

COMMUNITY BENEFIT INVENTORY FOR SOCIAL ACCOUNTABILITY. THE COST

ACCOUNTING SYSTEM ADDRESSES ALL PATIENT SEGMENTS, INCLUDING, BUT NOT

032100 12-02-20

LIMITED TO, INPATIENT, OUTPATIENT, EMERGENCY ROOM, PRIVATE INSURANCE,

MEDICAID, MEDICARE, UNINSURED AND SELF PAY. THE COST-TO-CHARGE RATIO

DERIVED FROM WORKSHEET 2 WAS ALSO UTILIZED FOR SOME OF THE FIGURES

REPORTED IN THE TABLE ON LINE 7.

THE UNIVERSITY OF VERMONT MEDICAL CENTER'S ANNUAL MEDICAID PROVIDER TAX

IS ASSESSED ON VERMONT ACUTE CARE HOSPITALS BY THE STATE OF VERMONT.

THE TAX ASSESSMENT IS CALCULATED AS 6% OF A HOSPITAL'S BASE YEAR NET

PATIENT CARE REVENUE.

PART III, LINE 2:

UVM MEDICAL CENTER'S FINANCIAL STATEMENTS INCLUDE A FOOTNOTE DESCRIBING

BAD DEBT EXPENSE. RECEIVABLES ARE REPORTED NET OF AN ALLOWANCE FOR

DOUBTFUL ACCOUNTS. THE PROVISION FOR PATIENT RELATED BAD DEBTS IS REPORTED

AS A DEDUCTION FROM GROSS REVENUE. THIS EXPENSE IS DETERMINED AS A

PERCENTAGE OF GROSS PATIENT SERVICE REVENUE BASED ON ACTUAL WRITE-OFF

HISTORY, REVIEWED ON A QUARTERLY BASIS AND ADJUSTED ON A SEMI-ANNUAL

BASIS.

PART III, LINE 3:

DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS ARE NETTED AGAINST THE TOTAL

GROSS CHARGES WHEN DETERMINING BAD DEBT EXPENSE. THE \$391,136 REFLECTS THE

ADJUSTED BAD DEBT EXPENSE FOR ALL PATIENTS WHO SUBMITTED AN INITIAL

APPLICATION, BUT UPON FOLLOW-UP, DID NOT RESPOND TO REQUESTS FOR

ADDITIONAL INFORMATION OR SUPPORTING DOCUMENTATION. UVM MEDICAL CENTER HAS

A DATABASE WHICH TRACKS ALL APPLICATIONS AND THEIR STATUS; A QUERY

EXTRACTED ALL INCOMPLETE/NON RESPONSIVE ARCHIVED APPLICATIONS PROVIDING A

LIST OF PATIENTS & DEPENDENTS. SUBSEQUENTLY, A QUERY OF ASSOCIATED PATIENT

SERVICES FROM 10/1/20-9/30/21 FOR "SELF-PAY" AND COLLECTION ACCOUNTS WAS

Schedule H (Form 990)

Part VI Supplemental Information (Continuation)

EXTRACTED FROM THE BILLING SYSTEM.

UVM MEDICAL CENTER ATTEMPTS TO ENSURE THAT CONSPICUOUS DISPLAY OF OUR FINANCIAL ASSISTANCE POLICY APPEARS THROUGHOUT OUR FACILITY.

PART III, LINE 4:

THE ORGANIZATION'S BAD DEBT EXPENSE IS ADDRESSED ON PAGE 20 IN FOOTNOTE 4
OF ITS MOST RECENT AUDITED FINANCIAL STATEMENTS.

PART III, LINE 8:

THE AMOUNT REPORTED IN PART III, LINE 6, MEDICARE ALLOWABLE COSTS OF CARE,

IS DERIVED FROM UVM MEDICAL CENTER'S FYE 9/30/21 MEDICARE COST REPORT,

WORKSHEET D-1, COMPUTATION OF INPATIENT OPERATING COSTS, WORKSHEET E PART

B, CALCULATION OF OUTPATIENT SETTLEMENT, AND WORKSHEET I-4, COMPUTATION OF

AVERAGE COST PER TREATMENT FOR OUTPATIENT RENAL DIALYSIS. WHILE UVM

MEDICAL CENTER HAS HISTORICALLY FOLLOWED THE CATHOLIC HOSPITAL

ASSOCIATION'S GUIDANCE AND HAS NOT CONSIDERED ANY MEDICARE SHORTFALL

(REPORTED IN PART III, LINE 7) AS A COMMUNITY BENEFIT, IT IS LIKELY THAT

SOME PORTION OF MEDICARE PATIENTS WOULD HAVE QUALIFIED FOR CHARITY CARE

UNDER OUR POLICIES IN THE ABSENCE OF MEDICARE COVERAGE, SUCH THAT

SHORTFALLS ASSOCIATED WITH THOSE PATIENTS WOULD OTHERWISE HAVE BEEN

INCLUDED IN OUR COMMUNITY BENEFITS.

PART III, LINE 9B:

THE UVM MEDICAL CENTER CREDIT AND COLLECTIONS POLICY IS DETACHED IN TERMS

OF WHETHER PATIENTS QUALIFY FOR ASSISTANCE. INVOICES OF PATIENTS WHO DO

QUALIFY OR ARE KNOWN TO QUALIFY WILL NOT AGE TO COLLECTIONS. BALANCES THAT

REMAIN UNPAID AFTER THE APPROPRIATE DISCOUNT HAS BEEN ADJUSTED WILL AGE TO

COLLECTIONS.

AN EXTENSION OF UP TO 120 DAYS CAN BE GRANTED IN THE COLLECTION AGENCY
WINDOW WHEN PATIENTS APPLY AND ARE APPROVED FOR ASSISTANCE WITHIN THE
APPLICATION WINDOW.

THE COLLECTION PROCESS IN PLACE AT UVM MEDICAL CENTER INCLUDES GENERATION
OF MONTHLY STATEMENTS, FOLLOWED BY A PRE-COLLECTION LETTER OVER THE COURSE
OF 120 DAYS. IN THE CASE OF UNDELIVERABLE MAIL, EFFORTS WILL BE MADE TO
REACH THE PATIENT BY TELEPHONE. IF A NEW BILLING ADDRESS IS OBTAINED, THE
120 DAY WINDOW WILL BEGIN AGAIN. IF NO CONTACT CAN BE MADE AND PAYMENT IS
NOT RECEIVED WITHIN THE REVISED 120 DAY WINDOW, THE ACCOUNT WILL BE
REFERRED TO A COLLECTION AGENCY. IF CONTACT IS MADE, THE PATIENT WILL BE
OFFERED A BUDGET PLAN. ALL STATEMENTS, LETTERS AND CONTACT WILL INCLUDE
THE FACT THAT FINANCIAL ASSISTANCE IS AVAILABLE.

AS AN ACCOMMODATION TO PATIENTS AND FAMILIES, COLLECTION ACTIVITY WAS

SUSPENDED IN MARCH 2020 IN RECOGNITION OF THE FINANCIAL CHALLENGES

ASSOCIATED WITH THE COVID-19 PANDEMIC. COLLECTION ACTIVITY RESUMED IN

JULY 2020.

SCHEDULE H PART V:

IN ADDITION TO THE FACILITIES OPERATED BY THE UNIVERSITY OF VERMONT

MEDICAL CENTER, INC. (UVM MEDICAL CENTER) LISTED IN SECTION A AND

SECTION D, UVM MEDICAL CENTER OPERATES 30 ADDITIONAL CLINIC SITES

AROUND ITS SERVICE AREA. EACH OF THESE SITES IS COVERED UNDER THE UVM

MEDICAL CENTER HOSPITAL LICENSE. ALL LISTED OR NON-LISTED FACILITIES

OPERATED BY UVM MEDICAL CENTER OR ITS SUBSIDIARIES FOLLOW ALL OF THE

SAME POLICIES AND PROCEDURES AS THE UVM MEDICAL CENTER.

PART VI, LINE 2:

NEEDS ASSESSMENT: UVM HEALTH NETWORK AND UVM MEDICAL CENTER WORK

DILIGENTLY TO ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITIES WE SERVE.

THE CREATION OF THE NETWORK STRATEGIC PLAN INCLUDES COMMUNITY AS ONE OF

THREE PILLARS. GATHERING INFORMATION FOR THIS PILLAR INVOLVES QUERYING KEY

LEADERS AND BOARD MEMBERS OF EACH OF OUR ORGANIZATIONS REGARDING THE MOST

PRESSING NEEDS THEY HAVE BECOME AWARE OF IN THE COURSE OF THEIR WORK.

INFORMATION MAY COME FROM CIRCUMSTANCES ENCOUNTERED, KNOWLEDGE OF THE

STATE OF THE COMMUNITY, WORK WITH LOCAL AND STATE OFFICIALS, AND THE

EFFORTS OF LOCAL AGENCIES, TO NAME A FEW. THE KNOWLEDGE GAINED FROM THIS

PROCESS IS USED TO CREATE THE NETWORK'S STRATEGIC PLAN WHICH THEN IS

FURTHER REFINED FOR THE MEDICAL CENTER SPECIFICALLY. THE STRATEGIC PLAN

BECOMES THE BACKDROP AGAINST WHICH ALL WORK FOR THE NEXT YEAR IS ASSESSED.

PART VI, LINE 3:

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE: UVM MEDICAL CENTER

UTILIZES A VARIETY OF METHODS TO INFORM, EDUCATE AND ASSIST PATIENTS IN

IDENTIFYING PAYMENT SOURCES, INCLUDING STATE / FEDERAL PROGRAMS AS WELL

AS OUR PATIENT ASSISTANCE PROGRAM.

INFORM & EDUCATE:

PATIENT EDUCATION IS PROVIDED ACROSS THE CONTINUUM OF CARE. PATIENT

BENEFIT ADVISORS, FINANCIAL ADVOCATES, REGISTRARS, CASE MANAGERS, SOCIAL

WORKERS AND CUSTOMER SERVICE REPRESENTATIVES ACTIVELY INFORM AND EDUCATE

PATIENTS ON THE PROGRAM, GUIDELINES, REQUIREMENTS FROM:

- PRE-ARRIVAL SCREENING/REGISTRATION TO POINT OF SALE EDUCATION AT

REGISTRATION

- AT THE BEDSIDE OF AN INPATIENT OR OBSERVATION PATIENT
- AFTER DISCHARGE WITH CONTINUED FOLLOW-UP BY FINANCIAL ADVOCATES AND
- DURING THE SELF-PAY BILLING FOLLOW-UP PROCESS.

PATIENTS ARE INFORMED OF THE PROGRAM, APPLICATIONS AND ASSISTANCE WITH COMPLETION ARE PROVIDED WITH FINANCIAL ADVOCATES ALSO PROVIDING EDUCATION AND ASSISTANCE FOR MEDICAID AND HEALTH INFORMATION EXCHANGE PROGRAMS, ALONG WITH ASSISTANCE IN APPLYING FOR THE UVM MEDICAL CENTER FINANCIAL ASSISTANCE PROGRAM. PATIENTS ARE ROUTINELY REFERRED TO ADVOCATES AND ADVISORS IN ADVANCE OF SERVICE WITH ADVOCATES ACTIVELY ASSISTING PATIENTS WHO ARE ADMITTED TO THE ORGANIZATION URGENTLY OR EMERGENTLY. POLICIES, SUMMARIES AND APPLICATIONS ARE AVAILABLE AT ALL REGISTRATION LOCATIONS, THEY ARE REFERENCED IN ALL INTERVIEW PROCESSES AND FURTHER AVAILABLE IN THE WAITING AREAS. OUR ORGANIZATIONAL WEBSITES PROVIDE EDUCATION, APPLICATIONS, POLICIES, SUMMARIES, FAQ DOCUMENTS ALONG WITH CONTACT INFORMATION AS A PASSIVE MEANS OF COMMUNICATION IN ADDITION TO THE ACTIVE EDUCATION REFERENCED PREVIOUSLY. OUR BILLING STATEMENTS REFLECT FINANCIAL ASSISTANCE HELP AND OUR COMMUNITY BENEFIT TEAM EDUCATE WITHIN THE COMMUNITY ON OUR PROGRAMS. APPLICATIONS AND INFORMATION ARE ADDITIONALLY AVAILABLE IN THE LOCAL COMMUNITY HEALTH CENTERS.

- ASSIST:
- ALL INPATIENT AND OUTPATIENT PROCEDURES ARE FINANCIALLY SCREENED TO

 IDENTIFY THE UNDERINSURED OR UNINSURED PATIENT POPULATION. PRIOR TO

 SERVICE, CONCURRENT WITH SERVICE AND POST SERVICE, OUR PATIENT FINANCIAL

 COUNSELORS WILL CALL AND/OR MEET WITH PATIENTS AND FAMILIES TO EDUCATE

 THEM ON THE AVAILABLE PROGRAMS AND WHERE APPLICABLE, ASSIST IN THE

 APPLICATION PROCESS. THIS INCLUDES STATE AND FEDERAL AID APPLICATIONS AND

 THE UVM MEDICAL CENTER CHARITY APPLICATION PROCESS.
- OUR FINANCIAL COUNSELORS/ADVOCATES HAVE BEEN CERTIFIED AS ASSISTERS IN

THE STATE OF VT AND WILL ADDITIONALLY AID PATIENTS IN THE APPLICATION PROCESS FOR HEALTH EXCHANGE INSURANCE, MEDICAID AND THE FINANCIAL ASSISTANCE PROGRAMS. COUNSELORS WILL ADDITIONALLY MEET WITH PATIENTS AT THE BEDSIDE TO HELP COMPLETE THE APPLICATIONS, PROVIDE DETAILS ON SUPPORTING DOCUMENTATION NEEDS AND FACILITATE AND EXPEDITE THE REVIEW PROCESS UNTIL A NOTICE OF DECISION HAS BEEN RECEIVED.

 OUR COMMUNITY HEALTH IMPROVEMENT OFFICE PROVIDES EDUCATION AND APPLICATION ASSISTANCE FOR A VARIETY OF PROGRAMS, INCLUDING THE STATE AND FEDERAL MEDICAID APPLICATION PROCESS, THE PATIENT ASSISTANCE PROGRAM APPLICATION (CHARITY) AS WELL AS ASSIST WITH FINANCIAL ASSISTANCE TO PATIENTS FOR PHARMACEUTICALS. PROCESSES HAVE BEEN ESTABLISHED TO REFER URGENT CARE AND EMERGENCY DEPARTMENT PATIENTS TO THE PROGRAM, WHERE CASE MANAGERS ASSIST IN BOTH THE APPLICATION PROCESS AND COMMUNITY RESOURCE NEEDS IDENTIFICATION. ADDITIONALLY, THE CASE MANAGERS RECEIVE AND REVIEW REPORTS FOR THE UNINSURED EMERGENCY PATIENTS WHO HAVE FREQUENTED THE EMERGENCY DEPARTMENT MORE THAN 1 TIME PER MONTH. THE MANAGERS WILL THEN REACH OUT TO THE PATIENTS, SEEKING TO ASSIST PATIENTS IN IDENTIFYING FINANCIAL SPONSORSHIP.

PART VI, LINE 4:

COMMUNITY INFORMATION: UVM MEDICAL CENTER IS BOTH A COMMUNITY HOSPITAL AND, IN PARTNERSHIP WITH THE UNIVERSITY OF VERMONT, THE STATE'S ONLY ACADEMIC MEDICAL CENTER. IN ITS COMMUNITY HOSPITAL ROLE, UVM MEDICAL CENTER SERVES APPROXIMATELY 168,000 RESIDENTS IN CHITTENDEN AND GRAND ISLE COUNTIES AND PROVIDES PRIMARY CARE SERVICES AT ELEVEN VERMONT SITES. THE ORGANIZATION ALSO OFFERS FREE TO THE COMMUNITY A WIDE RANGE OF HEALTH, PREVENTION AND WELLNESS PROGRAMS, ALL OF WHICH HELP TO LIMIT THE NEED FOR MORE EXPENSIVE ACUTE CARE. AS A REGIONAL REFERRAL CENTER, UVM

MEDICAL CENTER PROVIDES ADVANCED-LEVEL CARE TO A POPULATION OF

APPROXIMATELY ONE MILLION PEOPLE THROUGHOUT VERMONT AND NORTHERN NEW YORK.

UVM MEDICAL CENTER EXTENDS BEYOND ITS FOUR MAIN CAMPUSES IN THE BURLINGTON

AREA TO INCLUDE MORE THAN 30 PATIENT CARE SITES AND OVER 100 OUTREACH

CLINICS, PROGRAMS AND SERVICES THROUGHOUT THE REGION.

PART VI, LINE 5:

PROMOTION OF COMMUNITY HEALTH: UVM MEDICAL CENTER IS GOVERNED BY A BOARD

OF COMMUNITY VOLUNTEERS FROM OUR SERVICE AREA, INCLUDING OUR PRIMARY,

SECONDARY AND TERTIARY REFERRAL REGION. THE MAJORITY OF BOARD MEMBERS ARE

INDEPENDENT AND NOT DIRECTLY AFFILIATED WITH THE ORGANIZATION. UVM MEDICAL

CENTER'S MEDICAL STAFF IS AN "OPEN STAFF" MODEL WITH MEMBERSHIP GOVERNED

BY THE MEDICAL STAFF'S BY-LAWS, AND INCLUDES APPROXIMATELY 720 EMPLOYED

PHYSICIANS AND 170 COMMUNITY-BASED PHYSICIANS. AS A NON-PROFIT, ANY

SURPLUS FUNDS GENERATED BY UVM MEDICAL CENTER ARE RE-INVESTED IN OUR

ORGANIZATION TO SUPPORT OUR MISSION. PLEASE SEE SCHEDULE O FOR A MORE

DETAILED DESCRIPTION OF UVM MEDICAL CENTER'S ROLE IN OUR REGIONAL HEALTH

CARE SYSTEM AND OUR COMMUNITY BENEFIT ACTIVITIES.

PART VI, LINE 6:

AFFILIATED HEALTH CARE SYSTEM:

AS OF OCTOBER 1, 2011, THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC. (UVM MEDICAL CENTER) AND THE UNIVERSITY OF VERMONT HEALTH NETWORK-CENTRAL

VERMONT MEDICAL CENTER, INC. (UVM HEALTH NETWORK-CENTRAL VERMONT MEDICAL

CENTER), BECAME MEMBERS OF THE UNIVERSITY OF VERMONT HEALTH NETWORK, (UVM HEALTH NETWORK), AN INTEGRATED SYSTEM OF CARE SERVING THE COMMUNITIES OF

VERMONT AND NORTHERN NEW YORK. ON JANUARY 1, 2013 UVM HEALTH NETWORK

BECAME THE SOLE MEMBER OF COMMUNITY PROVIDERS, INC. (CPI), THE SOLE MEMBER

Schedule H (Form 990)

74

OF CHAMPLAIN VALLEY PHYSICIANS HOSPITAL (CVPH), ELIZABETHTOWN COMMUNITY

HOSPITAL (ECH) AND ALICE HYDE MEDICAL CENTER (AHMC). ON APRIL 1, 2017, UVM HEALTH NETWORK BECAME THE SOLE MEMBER OF PORTER MEDICAL CENTER, INC. ON JANUARY 1, 2018 UVM HEALTH NETWORK ALSO BECAME THE SOLE MEMBER OF UVM HEALTH NETWORK HOME HEALTH & HOSPICE. UVM HEALTH NETWORK IS CARRYING OUT CENTRALIZED ACTIVITIES FOR THE BENEFIT OF PATIENTS OF ALL PARTNER ORGANIZATIONS, INCLUDING IMPROVING ACCESS TO LOCAL CARE, COST SAVINGS THROUGH GREATER JOINT PURCHASING POWER, ENHANCING INFORMATION TECHNOLOGY, INCREASING ACADEMIC OPPORTUNITIES FOR PHYSICIANS, ENGAGING IN REGIONAL STRATEGIC PLANNING, AND PARTICIPATING IN JOINT QUALITY AND CLINICAL INITIATIVES, AND COLLABORATIVE EFFORTS. UVM MEDICAL CENTER REGULARLY PARTNERS WITH OTHER ORGANIZATIONS AND PROVIDERS TO HELP MEET THE NEEDS OF OUR COMMUNITY. THIS INCLUDES WORKING WITH OTHER ORGANIZED SYSTEMS OF CARE (LIKE HOME HEALTH AGENCIES, OTHER VERMONT HOSPITALS, AND PHYSICIAN PRACTICES), AS WELL AS COMMUNITY-BASED ORGANIZATIONS WHOSE MISSIONS ARE SIMILAR TO OURS. FOR EXAMPLE, UVM MEDICAL CENTER COLLABORATES WITH COMMUNITY PARTNERS TO REGULARLY ASSESS COMMUNITY AND HEALTH CARE NEEDS, WHICH HELPS GUIDE OUR ORGANIZATION'S PRIORITIES. PLEASE READ FORM 990 PART III NARRATIVE IN SCHEDULE O FOR ADDITIONAL INFORMATION ON THE UVM MEDICAL CENTER'S INTERACTIONS IN AND WITH ITS COMMUNITY.

PART VI, LINE 7

THE UNIVERSITY OF VERMONT MEDICAL, INC. FILES A COMMUNITY BENEFIT REPORT WITH THE STATE OF VERMONT.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2020

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization 03-0219309 THE UNIVERSITY OF VERMONT MEDICAL CENTER Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection 1 X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant non-cash noncash assistance or assistance FMV, appraisal, assistance other) AMERICAN CANCER SOCIETY 30 SPEEN STREET COMMUNITY HEALTH 13-1788491 501(C)(3) TMPROVEMENT 51,000. 0 FRAMINGHAM, MA 01701 ANEW PLACE PO BOX 1481 COMMUNITY HEALTH 03-0287599 501(C)(3) TMPROVEMENT BURLINGTON, VT 05401 62,000 0. AREA HEALTH EDUCATION CENTER 1 SO. PROSPECT ST COMMUNITY HEALTH 03-0179440 501(C)(3) BURLINGTON, VT 05401 260,000 0 TMPROVEMENT BUILDING BRIGHT FUTURES 600 BLATE PARK RD COMMUNITY HEALTH 45-2392293 501(C)(3) IMPROVEMENT WILLISTON VT 05495 100 000 0. BURLINGTON HOUSING AUTHORITY 65 MAIN STREET COMMUNITY HEALTH 03-0216305 OTHER GOV'T IMPROVEMENT BURLINGTON, VT 05401 50 000 0. CENTER FOR HEALTH AND LEARNING 28 VERNON ST SUITE 319 COMMUNITY HEALTH BRATTLEBORO, VT 05301 03-0351024 501(C)(3) 69 046 0 IMPROVEMENT 25. 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)											
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
COMMUNITY HEALTH CENTERS OF											
BURLINGTON - 617 RIVERSIDE AVENUE							COMMUNITY HEALTH				
- BURLINGTON, VT 05401	23-7182584	501(C)(3)	101,500.	0.			IMPROVEMENT				
DARTMOUTH COLLEGE							CONGRESSION WEST MIX				
10 NORTH MAIN STREET	02-0222111	E01/G)/2)	12 500	0			COMMUNITY HEALTH				
HANOVER, NH 03755	02-0222111	501(C)(3)	12,500.	0.			IMPROVEMENT				
GOTCHA MOBILITY LLC											
7 RADCLIFFE ST SUITE 200							COMMUNITY HEALTH				
CHARLESTON, SC 29403	60-4392479	501(C)(3)	40,000.	0.			IMPROVEMENT				
GREATER BURLINGTON YMCA											
298 COLLEGE STREET				_			COMMUNITY HEALTH				
BURLINGTON, VT 05401	03-0185810	501(C)(3)	25,000.	0.			IMPROVEMENT				
GREEN UP VERMONT											
14 BALDWIN STREET #16							COMMUNITY HEALTH				
MONTPELIER, VT 05602	03-0274312	501(C)(3)	6,000.	0.			IMPROVEMENT				
HOWARD CENTER											
208 FLYNN AVENUE	02 01 00 422	F01/a)/2)	145 000				COMMUNITY HEALTH				
BURLINGTON, VT 05401	03-0179433	501(C)(3)	145,000.	0.			IMPROVEMENT				
HUDSON HEADWATERS HEALTH NETWORK											
9 CAREY ROAD							COMMUNITY HEALTH				
QUEENSBURY, NY 12804	14-1628237	501(C)(3)	89,468.	0.			IMPROVEMENT				
KIDSAFE COLLABORATIVE											
45 KILBURN STREET							COMMUNITY HEALTH				
BURLINGTON, VT 05401	03-0303867	501(C)(3)	37,500.	0.			IMPROVEMENT				
LUND FAMILY CENTER											
76 GLEN ROAD							COMMUNITY HEALTH				
BURLINGTON, VT 05401	03-0179434	501(C)(3)	52,500.	0.			IMPROVEMENT				

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MERCY CONNECTIONS INC							
255 SOUTH CAMPLAIN ST SUITE 8							COMMUNITY HEALTH
BURLINGTON, VT 05401	03-0369962	501(C)(3)	32,500.	0.			IMPROVEMENT
NATIONAL ACADEMY OF SCIENCES							
500 FIFTH ST NW KECK 830							COMMUNITY HEALTH
WASHINGTON, DC 20001	53-0196932	501(C)(3)	15,000.	0.			IMPROVEMENT
PATHWAYS VERMONT INC							
125 COLLEGE ST STE 2							COMMUNITY HEALTH
BURLINGTON, VT 05401	30-0604758	501(C)(3)	65,000.	0.			IMPROVEMENT
SPECTRUM YOUTH AND FAMILY SERVICES							
131 ELMWOOD AVE							COMMUNITY HEALTH
BURLINGTON, VT 05401	03-0253232	501(C)(3)	36,000.	0.			IMPROVEMENT
UNITED WAY OF CHITTENDEN COUNTY							
412 FARRELL STREET							COMMUNITY HEALTH
SO. BURL., VT 05403	03-0217229	501(C)(3)	320,000.	0.			IMPROVEMENT
UVM FOUNDATION							
411 MAIN STREET							COMMUNITY HEALTH
BURLINGTON, VT 05401	45-1556038	501(C)(3)	126,580.	0.			IMPROVEMENT
VT BUSINESS ROUNDTABLE							
30 KIMBALL AVENUE, SUITE 300							COMMUNITY HEALTH
SO. BURL., VT 05403	22-2867726	501(C)(3)	50,000.	0.			IMPROVEMENT
VERMONT CHAMBER FOUNDATION							
PO BOX 37							COMMUNITY HEALTH
MONTPELIER, VT 05601	03-0335635	501(C)(3)	10,000.	0.			IMPROVEMENT
VERMONT PROFESSIONALS OF COLOR							
NETWORK - 76 SAINT PAUL ST FL 7 -							COMMUNITY HEALTH
BURLINGTON, VT 05401	86-2667055	501(C)(3)	44,112.	0.			IMPROVEMENT

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)												
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
VT ETHICS NETWORK INC 61 ELM STREET MONTPELIER, VT 05601	03-0336174	501(C)(3)	20,000.	0.			COMMUNITY HEALTH IMPROVEMENT					

Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	e organization answe	ered "Yes" on Form 9	990, Part IV, line 22.						
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance					
NURSING SCHOLARSHIPS	18	65,250.	0.							
ENDOWMENT SCHOLARSHIPS	7	9,000.	0.							
SOCIAL WORK INDIGENT NON-CASH	170	0.	179.870.	FMV	PHARMACEUTICALS, CREMATION SVCS, MEDICAL SUPPLIES, ETC.					
ALLIED HEALTH SCHOLARSHIPS	7	26,000.	0.							
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.						
PART I, LINE 2:										
UNIVERSITY OF VERMONT MEDICAL CENT										
ITS GRANTEES TO PROVIDE SEMI-ANNUAL			S WITH PERC	ENTAGES OF						
AWARD GOALS COMPLETED AS OF THE REI	PORT DATE									
SCHOLARSHIP MONITORING										
THE ORGANIZATION REQUIRES STRICT APPLICATION AND APPROVAL CRITERIA FOR										
SCHOLARSHIP RECIPIENTS TO MAINTAIN THE INTEGRITY OF EACH RESPECTIVE										
AWARD.										

NURSING SCHOLARSHIPS:

NURSING SCHOOL ASSISTANCE IS AWARDED TO APPLICANTS IN ORDER FOR THEM TO
OBTAIN A DEGREE IN NURSING. FOR THE APPLICANT TO QUALIFY FOR THE
SCHOLARSHIP, HE/SHE MUST AGREE TO USE IT TO HELP FURTHER UVM MEDICAL
CENTER'S CHARITABLE STATUS. THIS IS DONE BY HAVING THE APPLICANT COMMIT
TO TWO YEARS OF SERVICE AT THE ORGANIZATION AFTER SUCCESSFUL COMPLETION
OF THE DEGREE PROGRAM. IN ADDITION, A WRITTEN PROPOSAL STATING HOW
ATTAINMENT OF THE DEGREE WILL BENEFIT NURSING AT THE ORGANIZATION IS
REQUIRED.

ALLIED HEALTH SCHOLARSHIPS:

ALLIED HEALTH SCHOLARSHIPS ARE AWARDED TO SUPPORT THE CAREER

DEVELOPMENT OF UVM MEDICAL CENTER'S EMPLOYEES IN POSITION CATEGORIES

WHERE CURRENT AND PROJECTED SHORTAGES EXIST. FOR THE APPLICANT TO

QUALIFY FOR THE SCHOLARSHIP, HE OR SHE MUST BE AN EMPLOYEE OF UVM

MEDICAL CENTER FOR ONE YEAR OR MORE, COMPLETE AN APPLICATION AND

WRITTEN ESSAY, HAVE A HISTORY OF SOLID JOB PERFORMANCE, BE ACCEPTED

INTO AN APPROVED ACADEMIC PROGRAM, AND PROVIDE TWO LETTERS OF

RECOMMENDATION. ONCE THE SCHOLARSHIP IS AWARDED, RECIPIENTS MUST SIGN

AN AGREEMENT TO WORK FOR UVM MEDICAL CENTER FOR A MINIMUM OF THREE

YEARS UPON GRADUATION, TAKE A MINIMUM OF SIX CREDIT HOURS EACH

SEMESTER, MAINTAIN HIGH GRADES, AND WORK A MINIMUM OF 20 HOURS PER

WEEK.

SCHOLARSHIPS FROM THE NURSING EDUCATION ENDOWMENT FUND AND THE MARY
FLETCHER HOSPITAL SCHOOL OF NURSING ALUMNI FUND:

ASSISTANCE FROM THE NURSING EDUCATION ENDOWMENT FUND IS AWARDED TO

COSTS ARE CATALOGUED AND TRACKED THROUGH A COORDINATED PROCESS THAT

INCLUDES CASE MANAGEMENT AND FINANCIAL SPECIALISTS IN ORDER TO CONFIRM

ELIGIBILITY OF RECIPIENTS AND COMPLIANCE WITH POLICY.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account X Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		X
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		X
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	X	<u> </u>
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	<u> </u>
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	_		37
	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments		37	
	not described on lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			37
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u> </u>
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		i

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) DR. JOHN BRUMSTED	(i)	1,060,799.	220,301.	205,103.	205,780.	32,136.	1,724,119.	0.
PRES/CEO OF UVMHN	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) TODD KEATING	(i)	606,669.	0.	97,287.	21,496.	4,726.	730,178.	0.
NETWORK CFO (TIL 4/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) DR. STEPHEN M. LEFFLER	(i)	581,545.	0.	91,628.	26,273.	24,840.	724,286.	0.
PRESIDENT & COO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ALFRED GOBEILLE	(i)	604,925.	0.	14,636.	10,096.	31,745.	661,402.	0.
EXEC VP NETWORK HOSP OPS	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ADAM P. BUCKLEY	(i)	276,512.	0.	343,151.	12,569.	18,927.	651,159.	0.
NETWORK CIO (TIL 7/2020)	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) DR. HOWARD M. SCHAPIRO	(i)	421,895.	0.	77,590.	20,262.	27,400.	547,147.	0.
SVP CHIEF POP HEAL & QUAL (TIL 6/21)	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) RICHARD VINCENT	(i)	412,171.	0.	87,392.	15,499.	31,648.	546,710.	0.
SVP/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) DR. DOUGLAS GENTILE	(i)	395,513.	50,000.	38,249.	14,601.	21,534.	519,897.	0.
SVP, NETWORK IT	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) DR. ISABELLE DESJARDINS	(i)	403,740.	0.	64,673.	14,509.	31,678.	514,600.	0.
CHIEF MEDICAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) JERALD NOVAK	(i)	394,756.	0.	62,394.	11,031.	30,535.	498,716.	0.
NETWORK CHIEF PEOPLE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) DR. CLAUDE DESCHAMPS	(i)	375,284.	0.	91,162.	14,004.	5,718.	486,168.	0.
PRES/CEO OF UVMHN MG (TIL 9/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) DIANA SCALISE	(i)	364,210.	0.	61,996.	13,967.	14,420.	454,593.	0.
SVP, HIGH VALUE CARE	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) THERESA ALBERGHINI DIPALMA	(i)	335,746.	0.	79,034.	14,166.	24,351.	453,297.	0.
NETWORK SVP EXTERN RELAT (TIL 6/21)	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) LAURIE A. GUNN	(i)	199,826.	0.	207,306.	12,800.	16,409.	436,341.	0.
VP EMP PAT & FAM EX (TIL 7/2020)	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) ERIC MILLER	(i)	367,045.	0.	30,114.	10,769.	24,575.	432,503.	0.
SVP/NETWORK GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) ANNA T. NOONAN	(i)	0.	0.	0.	0.	0.	0.	0.
FMR NETWORK VP QUALITY & OP EF	(ii)	325,972.	0.	41,347.	9,376.	35,820.	412,515.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title	-	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred on prior Form 990
(17) KEVIN P. MCATEER	(i)	295,873.	0.	72,046.	11,955.	26,690.	406,564.	0.
CHIEF DEV OFFICER (TIL 1/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) EILEEN WHALEN	(i)	0.	0.	405,120.	0.	0.	405,120.	0.
FMR PRESIDENT & COO	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) LISA L. GOODRICH	(i)	347,119.	0.	6,508.	19,283.	31,242.	404,152.	0.
VP MEDICAL GROUP OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) JEFFREY WASSERMAN	(i)	293,813.	0.	57,966.	14,249.	21,253.	387,281.	0.
EXEC DIR UVMHN MG (TIL 10/2020)	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) RAY KELLER	(i)	286,207.	0.	56,310.	22,194.	2,644.	367,355.	0.
NETWORK CHIEF MEDICAL INFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(22) LORI BOISJOLI	(i)	279,749.	25,000.	6,903.	12,908.	30,523.	355,083.	0.
NETWORK VP, APPLICATION PORTFOLIO	(ii)	0.	0.	0.	0.	0.	0.	0.
(23) CHARLES M. MICELI	(i)	297,221.	0.	12,814.	16,090.	23,691.	349,816.	0.
NETWORK CHIEF SUPPLY CHAIN	(ii)	0.	0.	0.	0.	0.	0.	0.
(24) CHRISTINA OLIVER	(i)	255,243.	0.	26,731.	21,566.	23,404.	326,944.	0.
VP CLINICAL SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
(25) MARC STANISLAS	(i)	249,967.	0.	25,587.	16,128.	31,918.	323,600.	0.
NETWORK VP TREASURY & FINAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(26) DAWN LEBARON	(i)	255,949.	0.	31,683.	21,566.	13,015.	322,213.	0.
VP HOSPITAL SERVICES (TIL 1/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.
(27) MATTHEW DEELEY	(i)	244,617.	300.	20,046.	17,960.	36,403.	319,326.	0.
CHIEF MEDICAL PHYSICIST	(ii)	0.	0.	0.	0.	0.	0.	0.
(28) MARGARET GAGNE	(i)	249,997.	0.	3,966.	19,367.	23,157.	296,487.	0.
CHIEF NURSING OFFICER (AS OF 1/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.
(29) JULIE MORSE	(i)	184,862.	300.	17,476.	16,142.	26,048.	244,828.	0.
FMR VP NURSING	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)		_					
	(ii)		_					
	(i)							
	(ii)							

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, QUESTION 1A

PERSONAL SERVICE COMPENSATION

CERTAIN UVM MEDICAL CENTER DIRECTORS, KEY EMPLOYEES, AND HIGHLY

COMPENSATED EMPLOYEES RECIEVED COMPENSATION UP TO \$1,400 TO COVER TAX

PREPARATION AND FINANCIAL ADVISORY SERVICES. WHILE THERE IS NO

ORGANIZATION-WIDE WRITTEN POLICY REGARDING SUCH PAYMENTS, THE AMOUNT IS

INCLUDED IN EACH INDIVIDUAL'S EMPLOYMENT CONTRACT, WHICH IS SUBJECT TO

ANNUAL REVIEW (AS DISCUSSED IN SCHEDULE O). PERSONAL SERVICE

COMPENSATION IS INCLUDED IN EACH INDIVIDUAL'S FORM W-2 AS TAXABLE

INCOME. NO REIMBURSEMENT IS MADE UNDER AN ACCOUNTABLE PLAN AND THE

COMPENSATION IS OFFERED ON A TAXABLE BASIS. THEREFORE, SUBSTANTIATION

OF EXPENSE IS NOT REQUIRED.

COMPENSATION DETERMINATION

SCHEDULE J, PART I, QUESTION 3

THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC. ("UVM MEDICAL CENTER")

RELIED ON UNIVERSITY OF VERMONT HEALTH NETWORK ("UVM HEALTH NETWORK"),

THE PARENT ORGANIZATION OF UVM MEDICAL CENTER, TO ESTABLISH SENIOR

EXECUTIVE COMPENSATION.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

UVM HEALTH NETWORK UTILIZED THE FOLLOWING METHODS TO ESTABLISH

COMPENSATION:

- COMPENSATION COMMITTEE
- INDEPENDENT COMPENSATION CONSULTANT
- COMPENSATION SURVEY OR STUDY
- APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE

SCHEDULE J, PART I, QUESTION 4A

FORMER NETWORK CIO ADAM BUCKLEY ENTERED INTO A SEPARATION AGREEMENT

EFFECTIVE 7/2020 UNDER WHICH HE RECEIVED A LUMP SUM PAYMENT IN THE

AMOUNT OF \$100,000, PLUS 12 MONTHS CONTINUATION OF BASE SALARY AND

CONTINUATION OF CERTAIN HEALTH BENEFITS. PAYMENTS MADE UNDER THIS

AGREEMENT ARE INCLUDED IN THE AMOUNTS REPORTED HEREIN.

FORMER VP AND CHIEF EXPERIENCE OFFICER LAURIE GUNN ENTERED INTO A

SEPARATION AGREEMENT EFFECTIVE 7/2020 UNDER WHICH SHE RECEIVED 12

MONTHS CONTINUATION OF BASE SALARY AND CONTINUATION OF CERTAIN HEALTH

BENEFITS. PAYMENTS MADE UNDER THIS AGREEMENT ARE INCLUDED IN THE

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AMOUNTS REPORTED HEREIN.

NETWORK SVP, EXTERNAL RELATIONS THERESA ALBERGHINI DIPALMA ENTERED INTO

AN AGREEMENT EFFECTIVE 6/2021 UNDER WHICH SHE RECEIVED CONTINUATION OF

BASE SALARY THROUGH 9/30/2021 AND CONTINUATION OF CERTAIN HEALTH

BENEFITS. PAYMENTS MADE UNDER THIS AGREEMENT WERE MADE IN THE 2021

CALENDAR YEAR AND ARE THEREFORE NOT INCLUDED IN THE AMOUNTS REPORTED

HEREIN.

ALL AMOUNTS REPORTED HEREIN AS BEING PAID TO FORMER NETWORK CEO EILEEN

WHALEN WERE MADE PURSUANT TO A SEPARATION AGREEMENT EFFECTIVE 6/2019,

WHICH PROVIDED FOR CONTINUATION OF BASE SALARY PLUS CONTINUATION OF A

12.8% SUPPLEMENT FOR RETIREMENT THROUGH 5/2020.

SCHEDULE J, PART I, QUESTION 4B

DURING CALENDAR YEAR 2015, THE UNIVERSITY OF VERMONT MEDICAL CENTER,

INC. ENTERED INTO A SUPPLEMENTAL RETIREMENT BENEFIT PLAN (SRP) WITH

CHIEF EXECUTIVE OFFICER DR. JOHN BRUMSTED. UNDER THE TERMS OF THE SRP,

UVM MEDICAL CENTER MADE ANNUAL CREDITS EQUAL TO 15% OF THE CEO'S BASE

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SALARY FOR EACH YEAR THROUGH THE PLAN YEAR ENDING SEPTEMBER 30, 2019.

PURSUANT TO THE TERMS OF DR. BRUMSTED'S CONTRACT RENEWAL IN JANUARY

2019, THE SRP WAS EXTENDED THROUGH THE PLAN YEAR ENDING SEPTEMBER 30,

2021, WITH THE ANNUAL CREDITS REMAINING FIXED AT 15% OF BASE SALARY.

THE AMOUNT DEFERRED FOR CALENDAR YEAR 2020 IS INCLUDED ON SCHEDULE J,

PART II, COLUMN C. AMOUNTS DEFERRED REMAIN SUBJECT TO FORFEITURE IF

CERTAIN CONDITIONS ARE NOT MET.

NON-FIXED PAYMENTS

SCHEDULE J, PART I, QUESTION 7

UVM MEDICAL CENTER PAID AWARDS TO CERTAIN MEMBERS OF UPPER MANAGEMENT

(DIRECTORS, VICE PRESIDENTS, PHYSICIAN CHAIRS AND SENIOR EXECUTIVES)

THROUGH ITS ANNUAL VARIABLE PAY PLAN AS THE PLAN'S PERFORMANCE MEASURES

WERE MET. THE MEASURES WERE REVIEWED AND APPROVED BY THE COMPENSATION

COMMITTEE OF THE BOARD OF TRUSTEES. THESE MEASURES INCLUDED FINANCIAL,

POPULATION HEALTH & QUALITY, AND OPERATIONAL RELATED METRICS.

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

Part I Bond I	ssues SE	E PART VI	FOR COLUM	(F) CONT	TAUNIT	IONS								
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	ue price	(f) Descri	ption of purpose	(g) De	feased	(h) On		(i) Po	
									Yes	No	of iss		finan Yes	No
VEHBFA	SERIES 2008A &						REFUND	BONDS	162	NO	162	NO	162	NO
A SERIES		23-7154467	924166CJ8	05/21/08	21538					х		x		Х
				, ,			REFUND							
B VEHBFA	SERIES 2016A	23-7154467	924166НJ3	02/03/16	20383	1137.	ISSUED	4/15/04,1/		Х		Х		X
						I	REFUND							
c VEHBFA	SERIES 2015A	23-7154467	000000000	01/08/15	2384			4/15/2004		Х		Х		<u>X</u>
					1	I	REFUND							
		23-7154467	000000000	03/05/13	2950	0000.	ISSUED	2000		X		Х		X
Part II Procee	eds					T								
				A 22 22	1 0 6 17	10 (<u>B</u>	10 CC	000			D	\	
					1,067.	17,8	880,000	. 12,665,	5,000. 2,762,			4,50	<u> </u>	
	oonds legally defeased			137,70		202 (050 265	22 040	000		20	F 0 0		20
	eds of issue			_ 215,38	6,06/.	203,8	852,365	. 23,840,	000	•	29	<u>,500</u>	, 00)
·	interest from proceeds													
	<u> </u>				9 990 520		015 040	102	0.4.0			262	0 0	-
	sts from proceeds				8,880,529.		915,049	. 183,	040	•		263	, 90	04.
	ncement from proceeds			4	24,978.					-				
	oital expenditures from proceeds					F (893,332			+				
	enditures from proceeds			213,22	5 000		340,345		160		20	, 236	5 0.	3 8
11 Other spent	•			. 213,22	3,000.	430,	340,343	23,030,	100	•	<u> </u>	, 230	, 0.	50.
-	ent proceedsstantial completion			2	005		2005	198	5			20	05	
13 Fear Or Subs	stantial completion			Yes	No	Yes	No	Yes	No		Yes	T^2	No.	
14 Were the bo	onds issued as part of a refunding is	ssue of tay-evemnt h	onds (or	Tes	NO	165	NO NO	res	NO		165	+	NO	
	or to 2018, a current refunding issu	•	•	X		x		x			Х			
	issued prior to 2018, an advance refunding issue)?			X	Х			X					X	
	· · · · · · · · · · · · · · · · · · ·		Х		Х		X			X				
17 Does the or	17 Does the organization maintain adequate books and records to support the													
final allocati	on of proceeds?			X		Х		X			Х			
= -								·				<i>-</i>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 0.3 - 0.219309

THE UNIVERSITY OF VERMONT							0	<u>3-0</u>	219.	309		
Part I Bond Issues SEE PART VI FOR		(F) CONT	ITAUNI	ONS	T							
(a) Issuer name (b) Issuer EIN (c)	CUSIP#	(d) Date issued	(e) Issu	e price	(f) Description	n of purpose	(g) Defeased (h)				(i) Po	
							L		of iss		finan	
							Yes	No	Yes	No	Yes	No
					CONSTRUCT							
A VEHBFA SERIES 2016B 23-7154467 924	166JA0	07/28/16	10157	2833.	INPATIENT	BED TOW		X		Х		X
В												
C												
D												
Part II Proceeds												
		Α			В	C				D		
1 Amount of bonds retired								+				
2 Amount of bonds legally defeased		101,844	102					+				
3 Total proceeds of issue			,194.					+				
5 Capitalized interest from proceeds			,011.									
6 Proceeds in refunding escrows 7 Issuance costs from proceeds		266	,636.					+				
			,030.		+							
8 Credit enhancement from proceeds 9 Working capital expenditures from proceeds					+							
10 Capital expenditures from proceeds			912.									
11 Other spent proceeds		•	73120									
12 Other unspent proceeds												
13 Year of substantial completion			19									
10 Toda of odpotantial completion		Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or,				1					\top		
if issued prior to 2018, a current refunding issue)?	,		х									
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if												
issued prior to 2018, an advance refunding issue)?			х									
16 Has the final allocation of proceeds been made?												
17 Does the organization maintain adequate books and records to support the	·											
final allocation of proceeds?		. X										
LUA For Panarwark Reduction Act Nation and the Instructions for Form Of		•	•		•	•		Caba	dula K	/Faun	. 000\	0000

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Private Business Use								
		A		В		<u> </u>	D	
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?		Х		Х				
2 Are there any lease arrangements that may result in private business use of								
bond-financed property?		x		x				
3a Are there any management or service contracts that may result in private								
business use of bond-financed property?	X		X					
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?	X		Х					
c Are there any research agreements that may result in private business use of								
bond-financed property?		x		x				
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?								
Enter the percentage of financed property used in a private business use by entities								
other than a section 501(c)(3) organization or a state or local government		.00 %		.00 %		%		
5 Enter the percentage of financed property used in a private business use as a		70		70		70		
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		.00 %		.00 %		%		
6 Total of lines 4 and 5		.00 %		.00 %		% %		
		X		X X		70		
7 Does the bond issue meet the private security or payment test?		<u> </u>		A				
8a Has there been a sale or disposition of any of the bond-financed property to a non-		X		x				
governmental person other than a 501(c)(3) organization since the bonds were issued?		A		^				
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
disposed of		<u>%</u>		%		%		
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the								
requirements under Regulations sections 1.141-12 and 1.145-2?		X		X				
Part IV Arbitrage			ı			T		
		Ą		В		?	<u>D</u>	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?	X			X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?				X		X		X
b Exception to rebate?				X	X		X	
c No rebate due?			X			X		Х
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed								
3 Is the bond issue a variable rate issue?	X			Х	_	Х		X

Part III Private Business Use C D Was the organization a partner in a partnership, or a member of an LLC, No Yes No Yes Yes No Yes No Х which owned property financed by tax-exempt bonds? 2 Are there any lease arrangements that may result in private business use of Х bond-financed property? **3a** Are there any management or service contracts that may result in private Х business use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of Х bond-financed property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government % % % % Total of lines 4 and 5 Х Does the bond issue meet the private security or payment test? 8a Has there been a sale or disposition of any of the bond-financed property to a non-Х governmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % disposed of c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the Х requirements under Regulations sections 1.141-12 and 1.145-2? Part IV Arbitrage С D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Yes No Yes No Yes No Yes No Х Penalty in Lieu of Arbitrage Rebate? 2 If "No" to line 1, did the following apply? Х a Rebate not due yet? Х **b** Exception to rebate? Х c No rebate due? If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed **3** Is the bond issue a variable rate issue?

Part IV Arbitrage (continued)								
		A	E	3	(9)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	X			X		Х		X
b Name of provider	CITIBANK							
c Term of hedge	14.1	1000000						
d Was the hedge superintegrated?	X							
e Was the hedge terminated?		Х						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		Х
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		X
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X		X		X	
Part V Procedures To Undertake Corrective Action					•	•	,	
		A	E	3		<u> </u>	D	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	x		Х		X		X	
Part VI Supplemental Information. Provide additional information for responses to question	s on Schedule	K. See instru	ictions.					

Part IV Arbitrage (continued)					_					
	/	A	ı	В	(2	[<u> </u>		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No		
hedge with respect to the bond issue?		X								
b Name of provider										
c Term of hedge										
d Was the hedge superintegrated?										
e Was the hedge terminated?										
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X								
b Name of provider										
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
6 Were any gross proceeds invested beyond an available temporary period?		X								
7 Has the organization established written procedures to monitor the										
requirements of section 148?	X									
Part V Procedures To Undertake Corrective Action					_					
		4	l	В		<u> </u>	Г	<u> </u>		
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No		
of federal tax requirements are timely identified and corrected through the										
voluntary closing agreement program if self-remediation isn't available under										
applicable regulations?	X									
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	K. See instru	uctions.							
SCHEDULE K, PART I, BOND ISSUES:										
(A) ISSUER NAME: VEHBFA SERIES 2016A										
(F) DESCRIPTION OF PURPOSE: REFUND BONDS ISSUED 4	15/04	<u>,1/25/0</u>	7							
(A) ISSUER NAME: VEHBFA SERIES 2016B										
(F) DESCRIPTION OF PURPOSE: CONSTRUCTION INPATIEN	T BED !	POWER								
SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:										
(A) ISSUER NAME: VEHBFA SERIES 2016A										
DATE THE REBATE COMPUTATION WAS PERFORMED: 02	1/03/202	21								
(-)										
(A) ISSUER NAME: VEHBFA SERIES 2016B		24								
DATE THE REBATE COMPUTATION WAS PERFORMED: 07	/28/202	21								
PARTS I & II DIFFERENCE IN ISSUE PRICE AND PROCEE		D3.D. =	T MAR	•						
BOND SERIES 2016A ISSUE PRICE \$203,831,137 DIFFERS FROM PART II TOTAL										
PROCEEDS \$203,852,365 AS A RESULT OF INVESTMENT E	AKNING	<u>ن</u> .								

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open To Public Inspection

Name of the organization

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

	Complete if the					rt IV, line 25a or 25b	, or	Form 990-EZ, Pa	art V, I	ine 40	b.	1,		
(a) Name of disqualified person		person (b)	Relationship beto person and o		ified (c	d (c) Description of transac			ction			(d) Corrected?		
			poroon and or	garnz	2011							Y	es	No
		· ·	-	-	-	ualified persons duri	-	•		> \$				
3 Enter						ganization				> \$				
Part II	Loans to and	d/or From Int	erested Pers	sons.										
	Complete if the	organization ansv	wered "Yes" on I	Form 9	990-EZ,	Part V, line 38a or F	orm	990, Part IV, lin	e 26; d	or if th	e orgar	nizatio	n	
	reported an amo	ount on Form 990), Part X, line 5, 6	6, or 2	2.	•								
		(b) Relationship with organization		(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due		(g) In default?		(h) Approved by board or committee? (i) Writ agreeme		ritten ment?	
				То	From				Yes	No	Yes	No	Yes	No
							_							
				-										
				-							\vdash			
otal Part III	Granta or As	ssistance Ber	ofiting Intor	ooto	d Dor	> \$								
raitiii	J		_											
(a) Name of interested person			n answered "Yes" on Form 990, Pa (b) Relationship between						rpe of (e		(e)) Purpose of		
		person	interested pers the organiza	son an		assistance	(d) Type of assistance				assistance			
										-+				
										-+				
										_				
		+								\dashv				
										-+				
										\neg				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

Schedule L (Form 990 or 990-EZ) 2020 THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 Page 2 Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered (a) Name of interested person	"Yes" on Form 990, Part IV, line 28a, 2 (b) Relationship between interested	(c) Amount of	(d) Description of		aring of
,	person and the organization	transaction	transaction	organiz reven	nues?
MARIA MCCLELLAN	FAMILY MEMBER OF OF	172 378.	COMPENSATIO	Yes	No X
BRIGITTE BARRETTE	FAMILY MEMBER OF KE		COMPENSATIO		X
SUBSTANTIAL DONOR	SUBSTANTIAL DONOR		CONSULTING		X
SUBSTANTIAL DONOR	SUBSTANTIAL DONOR		CONSTRUCTIO		Х
SUBSTANTIAL DONOR	SUBSTANTIAL DONOR		LEGAL SERVI		Х
SUBSTANTIAL DONOR	SUBSTANTIAL DONOR	864,204.	LEGAL SERVI		Х
SUBSTANTIAL DONOR	SUBSTANTIAL DONOR		CONSTRUCTIO		Х
SUBSTANTIAL DONOR	SUBSTANTIAL DONOR	2,254,028.	INSURANCE		Х
Part V Supplemental Information. Provide additional information for response.	onses to questions on Schedule L (see	instructions).			
·	RANSACTIONS INVOLVIN	,	D PERSONS.		
		VO IIVIDICEDIE	D I LINDOND:		
	NTERESTED PERSON AND	O ORGANIZATI	ON:		
FAMILY MEMBER OF OFFICER A	ND TRUSTEE				
(C) AMOUNT OF TRANSACTION	\$ 172,378.				
(D) DESCRIPTION OF TRANSAC	TION: COMPENSATION E	OR EMPLOYME	ENT		
(E) SHARING OF ORGANIZATIO	N REVENUES? = NO				
(A) NAME OF PERSON: BRIGIT	TE BARRETTE				
(B) RELATIONSHIP BETWEEN I	NTERESTED PERSON AND	ORGANIZATI	ON:		
FAMILY MEMBER OF KEY EMPLO	YEE				
(C) AMOUNT OF TRANSACTION	\$ 54,632.				
(D) DESCRIPTION OF TRANSAC	TION: COMPENSATION E	FOR EMPLOYME	INT		
(E) SHARING OF ORGANIZATIO	N REVENUES? = NO				

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER Employer identification number 03-0219309

Par	rt I Types of Property						
		(a)	(b)	(c)	(d)		
		Check if	Number of contributions or	Noncash contribution amounts reported on	Method of det		
		applicable		Form 990, Part VIII, line 1g	noncash contribut	ion amount	.S
1	Art - Works of art	Х	1	0.			
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications	Х		700.	COST		
5	Clothing and household goods	X		10,769.	COST		
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded	X	15	190,751.	MARKET VALUE	2	
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or						
	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles	X	1	0.			
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts		4.1	F 650			
25	Other (GIFT CERTIFIC)	X	41	7,652.	COST		
26	Other ()						
27	Other ()						
28	Other (
29	Number of Forms 8283 received by the organiz	-	•			0	
	for which the organization completed Form 828	33, Part V, L	onee Acknowledg	ement 29			T
20-	Division the constitution and the constitution and the			autaal in Daut I. linna 4 thusse		Yes	No
30a	During the year, did the organization receive by						
	must hold for at least three years from the date exempt purposes for the entire holding period?			•		200	х
h	If "Yes," describe the arrangement in Part II.					30a	
31		olicy that re	auires the review (of any nonstandard contribut	rions?	31 X	
	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash						
uza			_			32a	x
h	contributions? If "Yes," describe in Part II.					OZU	
33	If the organization didn't report an amount in co	olumn (c) fo	r a type of property	for which column (a) is chec	cked.		
	describe in Part II.	2.3.1 (0) 101	, po oi proport)	mish solalili (a) is office			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

032142 11-23-20

SCHEDULE O

(Form 990 or 990-EZ)

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Employer identification number 03-0219309

THE UNIVERSITY OF VERMONT MEDICAL CENTER FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: EDUCATION, AND RESEARCH IN A CARING ENVIRONMENT. NUMBER OF VOLUNTEERS FORM 990, PART I, LINE 6 THE TOTAL NUMBER OF VOLUNTEERS INCLUDES NON-COMPENSATED MEMBERS OF THE VOLUNTEERS WORK IN OVER 50 DEPARTMENTS BOARD OF TRUSTEES. IN ADDITION, TO SUPPORT THE WORK OF EMPLOYEES TO MEET PATIENT NEEDS AND ENHANCE THE PATIENT EXPERIENCE AT THE UNIVERSITY OF VERMONT MEDICAL CENTER, (UVM MEDICAL CENTER). COMMUNITY BENEFIT REPORT FORM 990, PART III UVM MEDICAL CENTER IS BOTH A COMMUNITY HOSPITAL AND, IN PARTNERSHIP WITH THE UNIVERSITY OF VERMONT, THE STATE'S ONLY ACADEMIC MEDICAL CENTER. IT IS OUR MISSION TO IMPROVE THE HEALTH OF THE PEOPLE IN THE COMMUNITIES WE SERVE BY INTEGRATING PATIENT CARE, EDUCATION AND RESEARCH IN A CARING ENVIRONMENT. IN ITS COMMUNITY HOSPITAL ROLE, UVM MEDICAL CENTER SERVES APPROXIMATELY 168,000 RESIDENTS IN CHITTENDEN AND GRAND ISLE COUNTIES AND PROVIDES PRIMARY CARE SERVICES AT ELEVEN VERMONT SITES. THE ORGANIZATION ALSO OFFERS FREE TO THE COMMUNITY A WIDE RANGE OF HEALTH, PREVENTION AND WELLNESS PROGRAMS, ALL OF WHICH HELP TO LIMIT THE NEED FOR MORE EXPENSIVE ACUTE CARE.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization

Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309

THROUGH A VITAL PARTNERSHIP, UVM MEDICAL CENTER, THE UNIVERSITY OF

VERMONT COLLEGE OF MEDICINE AND THE UNIVERSITY OF VERMONT COLLEGE OF

NURSING AND HEALTH SCIENCES FORM VERMONT'S ACADEMIC MEDICAL CENTER
ONE OF ONLY APPROXIMATELY 130 SUCH CENTERS IN THE COUNTRY. TOGETHER,

THESE INSTITUTIONS ARE COMMITTED TO HELPING IMPROVE OUR REGION'S

QUALITY OF LIFE WITH INNOVATIONS IN MEDICINE AND HEALTH CARE THAT ARISE

FROM NEW KNOWLEDGE AND DISCOVERY. THROUGH ITS ALLIANCE WITH THE

UNIVERSITY OF VERMONT, UVM MEDICAL CENTER IS ABLE TO PROVIDE THE BEST

PATIENT CARE POSSIBLE BY BRINGING MEDICAL EDUCATION AND RESEARCH TO THE

BEDSIDE, THE DOCTOR'S OFFICE AND INTO THE COMMUNITY.

AS A REGIONAL REFERRAL CENTER, UVM MEDICAL CENTER PROVIDES

ADVANCED-LEVEL CARE TO A POPULATION OF APPROXIMATELY ONE MILLION PEOPLE

THROUGHOUT VERMONT AND NORTHERN NEW YORK. THE MEDICAL CENTER EXTENDS

BEYOND ITS THREE MAIN CAMPUSES IN THE BURLINGTON AREA TO INCLUDE MORE

THAN 30 PATIENT CARE SITES AND 68 OUTREACH CLINICS, PROGRAMS AND

SERVICES THROUGHOUT THE REGION. THE UVM MEDICAL CENTER'S MILLER

BUILDING OPENED ON JUNE 1, 2019, AND IS PLAYING A BIG ROLE IN ACHIEVING

THE GOAL OF ENHANCING CARE FOR THE COMMUNITY BY PROVIDING 128

SINGLE-BED ROOMS AND FACILITATING THE CREATION OF MANY MORE PRIVATE

ROOMS THROUGHOUT THE HOSPITAL. EVIDENCE-BASED STUDIES SHOW THAT

PRIVATE ROOMS WITH AMPLE ROOM FOR FAMILIES CAN PROMOTE BETTER HEALING,

REDUCE MEDICAL ERRORS, IMPROVE SLEEP QUALITY AND FACILITATE GREATER

INVOLVEMENT OF FAMILIES AND CARE TEAMS.

THE NEW SPACE WAS DESIGNED WITH INPUT FROM FORMER PATIENTS AND

FAMILIES. IT BRINGS CAREGIVERS CLOSER TO THEIR PATIENTS, AND SUPPORTS

THE COLLABORATIVE MODEL OF PATIENT-AND FAMILY-CENTERED CARE.

Name of the organization **Employer identification number** THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 EACH OF THESE RESPONSIBILITIES IS EQUALLY IMPORTANT IN FULFILLING UVM MEDICAL CENTER'S MISSION. PATIENT CARE - SERVING A POPULATION OF APPROXIMATELY ONE MILLION THROUGHOUT VERMONT AND NORTHERN NEW YORK, UVM MEDICAL CENTER PROVIDES A FULL RANGE OF SERVICES COVERING EVERY MAJOR AREA OF MEDICINE. THE MEDICAL CENTER AVERAGES MORE THAN A MILLION PATIENT VISITS EACH YEAR, INCLUDING INPATIENT, OUTPATIENT, EMERGENCY DEPARTMENT AND PHYSICIAN OFFICE VISITS. UVM MEDICAL CENTER IS AT THE LEADING EDGE OF HEALTH CARE INNOVATIONS, INCLUDING HAVING IMPLEMENTED A SYSTEM-WIDE ELECTRONIC HEALTH RECORD THAT SUPPORTS IMPROVED HEALTH CARE FOR OUR COMMUNITIES AND SERVING AS ONE OF THE FIRST TWO PILOT SITES FOR THE VERMONT BLUEPRINT FOR HEALTH, A STATEWIDE PUBLIC/PRIVATE PARTNERSHIP FOCUSED ON ENSURING THAT ALL VERMONTERS HAVE ACCESS TO PRIMARY CARE SERVICES USING THE "PATIENT-CENTERED MEDICAL HOME" CARE DELIVERY MODEL. IN LINE WITH THE BLUEPRINT, UVM MEDICAL CENTER HAS IMPLEMENTED A COMMUNITY HEALTH TEAM TO SERVE ALL OF OUR PRIMARY CARE PRACTICES, ALL OF WHICH HAVE BEEN RECOGNIZED BY THE NATIONAL COMMITTEE ON QUALITY ASSURANCE AS PATIENT-CENTERED MEDICAL HOMES. EDUCATION - AS AN ACADEMIC MEDICAL CENTER, WE HAVE THE SPECIAL RESPONSIBILITY OF EDUCATING THE NEXT GENERATION OF DOCTORS, NURSES AND ALLIED HEALTH PROFESSIONALS. THE VAST MAJORITY OF UVM MEDICAL CENTER DOCTORS NOT ONLY TAKE CARE OF PATIENTS, THEY ALSO TEACH MEDICAL STUDENTS THROUGH THEIR POSITIONS AS MEMBERS OF THE UNIVERSITY OF VERMONT COLLEGE OF MEDICINE FACULTY. A NUMBER OF UVM MEDICAL CENTER

NURSES AND ALLIED HEALTH PROFESSIONALS ALSO TEACH AT THE UNIVERSITY OF

Employer identification number Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 VERMONT COLLEGE OF NURSING AND HEALTH SCIENCES. UVM MEDICAL CENTER SERVES AS THE CLINICAL TRAINING SITE FOR THE MEDICAL STUDENTS AND NURSING AND ALLIED HEALTH STUDENTS WHO ATTEND THE UNIVERSITY OF VERMONT. ADDITIONALLY, UVM MEDICAL CENTER IS THE TRAINING SITE FOR RESIDENTS AND FELLOWS. PATIENTS BENEFIT FROM HAVING RESIDENTS, MEDICAL STUDENTS AND NURSING AND ALLIED HEALTH STUDENTS AS PART OF THEIR CARE TEAM. IN COLLABORATION WITH THE UNIVERSITY OF VERMONT, UVM MEDICAL CENTER CONTINUES TO USE THE DEVELOPMENT OF A SIMULATION CENTER THAT INCLUDES 9,000 SQUARE FEET OF TEACHING SPACE WITH FULLY-FUNCTIONING HOSPITAL ROOMS AND HIGH-TECH MANNEQUINS THAT SIMULATE ALL KINDS OF DISEASES AND INJURIES. THE SIMULATION CENTER ALSO HAS HANDS-ON LABS FOR SKILL-BUILDING AS WELL AS A VIRTUAL REALITY TRAINER THAT IMPROVES ON OLD TEACHING METHODS. IN ADDITION TO BEING USED TO TRAIN FUTURE DOCTORS AND NURSES, THE NEW FACILITY IS OPEN TO ALL VERMONT MEDICAL PROFESSIONALS, INCLUDING EMERGENCY MEDICAL TECHNICIANS AND VERMONT NATIONAL GUARD MEDICS. 3. RESEARCH - A CORE MISSION OF THE ACADEMIC MEDICAL CENTER IS TO ADVANCE MEDICAL KNOWLEDGE THROUGH RESEARCH, SO IN ADDITION TO TEACHING AND TRAINING, MANY OF OUR PHYSICIANS, NURSES AND OTHER PROVIDERS ENGAGE IN BIOMEDICAL RESEARCH, SEEKING NEW CURES AND MORE EFFECTIVE TREATMENTS. THERE ARE OVER 1,000 ACTIVE CLINICAL TRIALS AT THE UNIVERSITY OF VERMONT AND UVM MEDICAL CENTER. CLINICAL TRIALS ARE RESEARCH STUDIES CONDUCTED USING VOLUNTEERS. EACH STUDY ANSWERS SCIENTIFIC QUESTIONS AND TRIES TO FIND BETTER WAYS TO PREVENT, SCREEN

Name of the organization

Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309

FOR, DIAGNOSE, OR TREAT A DISEASE. THIS ACTIVE RESEARCH PROGRAM HAS A

DIRECT BENEFIT TO PATIENTS AT UVM MEDICAL CENTER, WHO HAVE ACCESS TO

THE LATEST TREATMENTS AND TECHNOLOGY AND WHO ARE CARED FOR BY SOME OF

THE LEADING EXPERTS IN THEIR FIELD. THE ACADEMIC MEDICAL CENTER IS ALSO

ACTIVELY ENGAGED IN POPULATION-BASED HEALTH RESEARCH, INCLUDING

EVALUATING VERMONT BLUEPRINT FOR HEALTH PILOT PROJECTS INVOLVING THE

DEVELOPMENT AND IMPACT OF PATIENT-CENTERED MEDICAL HOMES WITHIN THE

STATE.

4. COMMUNITY BENEFIT - IN ADDITION TO DELIVERING HEALTH CARE, EDUCATING

HEALTH CARE PROFESSIONALS, AND RESEARCHING NEW KNOWLEDGE, UVM MEDICAL

CENTER ALSO LIVES ITS MISSION - TO IMPROVE THE HEALTH OF THE PEOPLE IN

THE COMMUNITIES IT SERVES - BY REACHING OUT TO HELP PEOPLE TAKE CARE OF

THEIR HEALTH. THESE EFFORTS INCLUDE, BUT ARE NOT LIMITED TO:

COMMUNITY WELLNESS AND EDUCATION - UVM MEDICAL CENTER OFFERS NUMEROUS

FREE HEALTH EDUCATION CLASSES, IN WHICH HEALTH PROFESSIONALS PROVIDE

INFORMATION ON A VARIETY OF TOPICS. MANY OTHER HEALTH AND WELLNESS

PROGRAMS OFFERED THROUGHOUT THE YEAR SERVE AS A VALUABLE RESOURCE TO

OUR COMMUNITY, RANGING FROM CHILD PASSENGER CAR SEAT SAFETY CHECKS TO

FREE BLOOD PRESSURE SCREENINGS, TOBACCO CESSATION CLASSES, AND

WORKSHOPS FOR SENIORS.

FRYMOYER COMMUNITY HEALTH RESOURCE CENTER - PATIENTS, FAMILIES AND THE

PUBLIC ARE MORE INTERESTED THAN EVER IN GAINING ACCESS TO THE LATEST

HEALTH INFORMATION AVAILABLE. THE FRYMOYER COMMUNITY HEALTH RESOURCE

CENTER AT UVM MEDICAL CENTER OFFERS THE COMMUNITY EASY, FREE, GUIDED

ACCESS TO THE BEST INFORMATION ABOUT HEALTH AND MEDICINE.

Name of the organization
THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number
03-0219309

COLLABORATIVE EFFORTS - UVM MEDICAL CENTER REGULARLY PARTNERS WITH

OTHER ORGANIZATIONS AND PROVIDERS TO HELP MEET THE NEEDS OF OUR

COMMUNITY. THIS INCLUDES WORKING WITH OTHER ORGANIZED SYSTEMS OF CARE

(SUCH AS HOME HEALTH AGENCIES, OTHER VERMONT HOSPITALS, AND PHYSICIAN

PRACTICES), AS WELL AS COMMUNITY-BASED ORGANIZATIONS WHOSE MISSIONS ARE

SIMILAR TO OURS. FOR EXAMPLE, UVM MEDICAL CENTER COLLABORATES WITH

COMMUNITY PARTNERS TO REGULARLY ASSESS COMMUNITY AND HEALTH CARE NEEDS,

WHICH HELPS GUIDE OUR ORGANIZATION'S PRIORITIES.

OUR COMMUNITY BENEFITS FALL INTO FOUR GENERAL CATEGORIES:

*DIRECT FINANCIAL ASSISTANCE TO PATIENTS. THIS REPRESENTS FREE CARE

GIVEN TO PATIENTS WHO QUALIFY UNDER UVM MEDICAL CENTER'S "PATIENT

ASSISTANCE PROGRAM" POLICY. THAT POLICY OFFERS FREE CARE TO PATIENTS

UNDER 200% OF THE FEDERAL POVERTY LEVEL (FPL), WITH PATIENTS BETWEEN

200% AND 400% FPL PAYING A SLIDING-SCALE DEDUCTIBLE ONLY. FOR THE

PRESENT YEAR, WE CALCULATED THIS AMOUNT AT APPROXIMATELY \$9.9 MILLION

IN ACTUAL COSTS (NOT CHARGES)(SEE SCHEDULE H, LINE 7A, COLUMN E).

*SUBSIDIZED PROGRAMS. THESE INCLUDE RESEARCH ACTIVITIES AND EDUCATION

AND TRAINING PROGRAMS FOR HEALTH PROFESSIONALS THAT ARE NOT FULLY

REIMBURSED THROUGH OTHER MEANS, AS WELL AS SUBSIDIES TO SUPPORT HEALTH

SERVICES THAT BENEFIT OUR COMMUNITY, INCLUDING THE UNINSURED AND

LOW-INCOME INDIVIDUALS. THOSE SERVICES INCLUDE MENTAL HEALTH SERVICES,

EMERGENCY SERVICES AND CRITICAL CARE TRANSPORTATION SERVICES. FOR THE

PRESENT YEAR, WE CALCULATED THESE SUBSIDIES AT APPROXIMATELY \$34.1

MILLION IN COMMUNITY BENEFIT (SEE SCHEDULE H, LINE 7G, COLUMN E).

Name of the organization

Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER	03-0219309					
*COMMUNITY PROGRAMS AND DIRECT GRANTS. THESE INCLUDE, FOR EXAMPLE,						
COMMUNITY HEALTH SERVICES (HEALTH EDUCATION CLASSES, SUPPORT GROUPS,						
SCREENING SERVICES, FREE CLINICS, ETC.), FINANCIAL CONTRIBUTIONS AND						
IN-KIND DONATIONS (CASH DONATIONS, GRANTS, IN-KIND SUPPORT SUCH AS						
MEETING ROOMS, PARKING VOUCHERS, ETC.), COMMUNITY-BUILDING AND						
LEADERSHIP ACTIVITIES (INCLUDING ADVOCACY FOR COMMUNITY HEALTH						
IMPROVEMENT, ECONOMIC DEVELOPMENT, AND ENVIRONMENTAL IMPROVEMENTS), AND						
COMMUNITY BENEFIT OPERATIONS (INCLUDING COSTS ASSOCIATED WITH OUR						
OFFICE OF COMMUNITY HEALTH IMPROVEMENT, COMMUNITY NEEDS ASSESSMENTS,						
ETC.). FOR THE PRESENT YEAR, WE CALCULATED THE VALUE OF THESE COMMUNITY						
PROGRAMS AND GRANTS AT \$5.1 MILLION (SEE SCHEDULE H, LINE 7E AND 7I,						
COLUMN E).						
*MEDICAID AND OTHER PUBLIC PROGRAM UNDERPAYMENTS. THESE IN	CLUDE					
UNDERPAYMENTS FROM VERMONT'S MEDICAID PROGRAM AS WELL AS SEVERAL						
SMALLER PUBLIC PROGRAMS (FOR EXAMPLE, LADIES FIRST). THESE DO NOT						
INCLUDE ANY UNDERPAYMENTS BY MEDICARE. FOR THE PRESENT YEAR, WE						
CALCULATED THIS AMOUNT AT \$159 MILLION (SEE SCHEDULE H, LINE 7B, COLUMN						
E).						
OUR TOTAL NET COMMUNITY BENEFIT SPENDING IN FY 2021 WAS \$2	56 MILLION.					
THIS REPRESENTS APPROXIMATELY 15.8% OF UVM MEDICAL CENTER'S TOTAL						
PROGRAM SERVICE EXPENSE AS REPORTED ON THIS RETURN (SEE SCHEDULE H,						
LINE 7K COLUMN F).						

ORGANIZATION'S MISSION

FORM 990, PART III, LINE 1

ACADEMIC MEDICAL CENTER AND COMMUNITY HOSPITAL. MISSION: TO IMPROVE THE

Employer identification number Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 HEALTH OF THE PEOPLE IN THE COMMUNITIES WE SERVE BY INTEGRATING PATIENT CARE, EDUCATION, AND RESEARCH IN A CARING ENVIRONMENT. VISION: WORKING TOGETHER, WE IMPROVE PEOPLE'S LIVES. STATEMENT OF VALUES: *WE RESPECT THE DIGNITY OF ALL INDIVIDUALS AND ARE RESPONSIVE TO THEIR PHYSICAL, EMOTIONAL, SPIRITUAL AND SOCIAL NEEDS AND CULTURAL DIVERSITY. *WE ARE JUST AND PRUDENT STEWARDS OF LIMITED NATURAL AND FINANCIAL RESOURCES. *WE FOSTER A CLIMATE WHICH ENCOURAGES BOTH THOSE RECEIVING AND PROVIDING CARE TO MAKE RESPONSIBLE CHOICES. *WE STRIVE FOR EXCELLENCE IN QUALITY AND CARE AND SEEK TO CONTINUOUSLY LEARN AND IMPROVE. *WE ACKNOWLEDGE A PARTNERSHIP WITH THE COMMUNITY TO ENSURE THE BEST POSSIBLE CARE AT THE RIGHT TIME, IN THE RIGHT PLACE, AND BY THE RIGHT PROVIDER. *WE ARE CARING AND COMPASSIONATE TO EACH OTHER AND TO THOSE WE SERVE. *WE COMMUNICATE OPENLY AND HONESTLY WITH THE COMMUNITY WE SERVE. PROGRAM SERVICE ACCOMPLISHMENTS FORM 990, PART III, LINE 4A-4C THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC. (UVM MEDICAL CENTER) IS A TERTIARY CARE TEACHING HOSPITAL THAT, IN AFFILIATION WITH THE UNIVERSITY OF VERMONT, SERVES AS VERMONT'S ONLY ACADEMIC MEDICAL CENTER. AS ARTICULATED IN OUR MISSION STATEMENT, OUR FOCUS IS ON IMPROVING THE HEALTH OF THE PEOPLE IN THE COMMUNITIES WE SERVE BY INTEGRATING PATIENT CARE, EDUCATION, AND RESEARCH IN A CARING

Employer identification number Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 ENVIRONMENT. THESE EFFORTS ARE RECOGNIZED IN OUR 501(C)(3) STATUS AS A CHARITABLE AND EDUCATIONAL ORGANIZATION. AS A CHARITABLE ORGANIZATION, THE PROMOTION OF HEALTH THROUGH OUR ACADEMIC MISSION - HEALTH CARE DELIVERY, RESEARCH AND EDUCATION - IS OUR PRIMARY WORK. IN ADDITION TO THE COMMUNITY BENEFITS WE PROVIDE, UVM MEDICAL CENTER OFFERS THE BROAD RANGE AND SCOPE OF SERVICES NECESSARY TO ACHIEVE THAT GOAL. THIS INCLUDES A FULL-TIME EMERGENCY DEPARTMENT THAT IS CERTIFIED AS A LEVEL 1 TRAUMA CENTER BY THE AMERICAN COLLEGE OF SURGEONS, AS WELL AS NON-EMERGENCY SERVICES, ALL OF WHICH ARE AVAILABLE TO ALL PATIENTS REGARDLESS OF INSURANCE STATUS OR ABILITY TO PAY; AN OPEN MEDICAL STAFF THAT INCLUDES APPROXIMATELY 670 PHYSICIANS EMPLOYED BY UVM MEDICAL CENTER'S FACULTY PRACTICE (THE UNIVERSITY OF VERMONT MEDICAL GROUP), AS WELL AS ABOUT 160 COMMUNITY PHYSICIANS; AND AN INDEPENDENT BOARD OF TRUSTEES THAT REPRESENTS OUR COMMUNITY AS A WHOLE. IN TERMS OF PROGRAM SERVICES, UVM MEDICAL CENTER'S THREE LARGEST PROGRAMS (BY EXPENSES AND REVENUES) ARE OUR ACTUAL HEALTH CARE DELIVERY SERVICES, AS FOLLOWS: INPATIENT SERVICES: SERVICES PROVIDED TO THOSE PATIENTS WHO REQUIRE ACUTE-CARE SERVICES IN A HOSPITAL SETTING. THESE SERVICES INCLUDE, FOR EXAMPLE, OUR LABOR AND DELIVERY UNIT, NURSING UNITS FOR GENERAL MEDICAL AND SURGICAL ISSUES, AND OUR INTENSIVE CARE UNITS (INCLUDING A PEDIATRIC ICU, A NEONATAL ICU, A SURGICAL ICU AND A MEDICAL ICU). OUTPATIENT SERVICES: SERVICES PROVIDED TO THOSE PATIENTS WHO REQUIRE CARE, ON A WALK-IN BASIS, EITHER IN THE HOSPITAL OR IN ONE OF OUR MANY

Employer identification number Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309 CLINIC SETTINGS. THESE INCLUDE ROUTINE PHYSICIAN VISITS, LABORATORY TESTS, CLINIC VISITS, EMERGENCY ROOM VISITS, AND MEDICAL EQUIPMENT AND SUPPLIES. PROFESSIONAL SERVICES: SERVICES DELIVERED BY MEMBERS OF THE UVM MEDICAL GROUP, OUR EMPLOYED GROUP OF PHYSICIANS. FORM 990, PART VI, SECTION A, LINE 2: THE FOLLOWING INDIVIDUALS SERVED AS DIRECTORS AND OFFICERS AT THE UNIVERSITY OF VERMONT HEALTH VENTURES, A RELATED ORGANIZATION: DR. JOHN BRUMSTED, TODD KEATING, DR. HOWARD SCHAPIRO, AND RICHARD VINCENT. DR. VIRGINIA HOOD AND DR. MARTIN LEWINTER WERE EMPLOYED BY THE UNIVERSITY OF VERMONT HEALTH NETWORK MEDICAL GROUP, INC., A RELATED, NOT FOR PROFIT ORGANIZATION AT WHICH DR. CLAUDE DESCHAMPS AND RICHARD VINCENT SERVED AS OFFICERS. FORM 990, PART VI, SECTION A, LINE 6: THE UNIVERSITY OF VERMONT HEALTH NETWORK INC. (UVM HEALTH NETWORK) IS THE SOLE MEMBER OF THE ORGANIZATION. FORM 990, PART VI, SECTION A, LINE 7A: UVM HEALTH NETWORK HAS POWERS TO ELECT UVM MEDICAL CENTER'S BOARD OF TRUSTEES. FORM 990, PART VI, SECTION A, LINE 7B: UVM HEALTH NETWORK HAS THE POWER TO APPROVE SIGNIFICANT CORPORATE ACTIONS,

INCLUDING ANNUAL OPERATING AND CAPITAL BUDGETS, STRATEGIC PLANS, THE

09570812 151148 8603BN

Name of the organization

Employer identification number

THE UNIVERSITY OF VERMONT MEDICAL CENTER 03-0219309

APPOINTMENT OF THE CEO, THE INCURRENCE OF LONG-TERM INDEBTEDNESS, AND

AMENDMENTS TO UVM MEDICAL CENTER'S BYLAWS AND ARTICLES OF ORGANIZATION. UVM

HEALTH NETWORK IS A VERMONT NON-PROFIT CORPORATION WHICH HAS BEEN

RECOGNIZED BY THE IRS AS A 501(C)(3) ORGANIZATION THAT IS NOT A PRIVATE

FOUNDATION.

FORM 990, PART VI, SECTION B, LINE 11B:

THE UNIVERSITY OF VERMONT MEDICAL CENTER, INC.'S (UVM MEDICAL CENTER'S)

FORM 990 IS PREPARED BY UVM MEDICAL CENTER STAFF AND REVIEWED BY

PRICEWATERHOUSECOOPERS (PWC). FOLLOWING PWC'S REVIEW, THE RETURN IS

REVIEWED BY UVM MEDICAL CENTER'S SENIOR LEADERSHIP. FINALLY, UVM MEDICAL

CENTER'S MANAGEMENT PRESENTS THE FORM 990 TO THE AUDIT COMMITTEE FOR REVIEW

AND COMMENT. THE COMPLETED FORM 990 IS PROVIDED TO ALL MEMBERS OF THE BOARD

OF TRUSTEES OF THE UVM MEDICAL CENTER BOARD OF TRUSTEES PRIOR TO THE FORM

BEING FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION REGULARLY MONITORS AND ENFORCES COMPLIANCE WITH THE UVM

HEALTH NETWORK'S CONFLICT OF INTEREST POLICY, WHICH IT HAS ADOPTED. IN

ACCORDANCE WITH THE POLICY, TRUSTEES, OFFICERS, KEY EMPLOYEES AND

PHYSICIANS ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE AND

CERTIFICATION UPON HIRING, AT LEAST ANNUALLY, PRIOR TO PARTICIPATING IN ANY

DECISION THAT MAY BE AFFECTED BY A PERSONAL INTEREST, AND WHENEVER A

POTENTIALLY CONFLICTING INTEREST FIRST ARISES.

CONFLICT OF INTEREST DISCLOSURES AND CERTIFICATIONS MAY BE MADE ONLINE OR

IN WRITING AND ARE REGULARLY REVIEWED BY THE GENERAL COUNSEL. THE CONFLICT

OF INTEREST POLICY IS ENFORCED BY THE OFFICE OF GENERAL COUNSEL AND

Name of the organization

Employer identification number

OVERSEEN BY A FIVE-PERSON CONFLICT OF INTEREST COMMITTEE. THE GENERAL

COUNSEL REPORTS AT LEAST QUARTERLY ON CONFLICT OF INTEREST ISSUES TO THE

AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. CONFLICTS OF INTEREST ARE MANAGED

IN ACCORDANCE WITH THE POLICY, WHICH PROVIDES FOR A VARIETY OF REMEDIES TO

ADDRESS CONFLICTS OF INTEREST. IN ADDITION, "DISQUALIFIED PERSONS",

CONSISTING OF TRUSTEES, OFFICERS AND KEY EMPLOYEES ARE SUBJECT TO SPECIAL

PROCEDURES TO COMPLY WITH THE INTERMEDIATE SANCTION RULES, AS OUTLINED IN

THE CONFLICT OF INTEREST POLICY. REMEDIES TO ADDRESS CONFLICTS OF INTEREST

MAY INCLUDE THE FOLLOWING: RECUSAL FROM DECISION MAKING, DISCLOSURE TO

APPROPRIATE PARTIES, COMMITTEE PARTICIPATION LIMITS AND REQUESTED

DIVESTITURE. AN APPEALS PROCESS EXISTS SHOULD THE INDIVIDUAL REQUEST A

SECONDARY REVIEW BE PERFORMED.

FORM 990, PART VI, SECTION B, LINE 15:

UVM MEDICAL CENTER DELEGATES THE SETTING OF EXECUTIVE COMPENSATION TO THE

UVM HEALTH NETWORK COMPENSATION COMMITTEE, AN INDEPENDENT COMMITTEE, UNDER

PRINCIPLES DESCRIBED IN ITS CHARTER. THE HEALTH NETWORK HAS ADOPTED A

COMPENSATION PHILOSOPHY WHICH PROVIDES A FRAMEWORK FOR SETTING COMPENSATION

FOR THE EXECUTIVES OF UVM HEALTH NETWORK, ITS AFFILIATED HOSPITALS, AND ITS

MEDICAL GROUP.

THE PARAMETERS OF THIS PHILOSOPHY INCLUDE UTILIZING APPROPRIATE NATIONAL

AND REGIONAL PEER GROUPS. SALARIES ARE TARGETED AT THE 50TH PERCENTILE OF

THE NATIONAL PEER GROUP, WITH PERFORMANCE BASED VARIABLE PAY OPPORTUNITIES

TO ACHIEVE UP TO THE 65TH PERCENTILE, DEPENDING ON

ORGANIZATION AND INDIVIDUAL RESULTS.

COMPENSATION LEVELS ARE APPROVED BY THE NETWORK COMPENSATION COMMITTEE FOR

THE UNIVERSITY OF VERMONT MEDICAL CENTER

THE UVM HEALTH NETWORK/DIRECT REPORTS AND THE AFFILIATE HOSPITAL CEOS.

CALCULATIONS ARE PERFORMED USING THE SAME PHILOSPHY FOR THE THIRD TIER OF

LEADERSHIP, WITH THE EXCEPTION THAT THE LOCAL BOARDS APPROVE COMPENSATION

FOR ALL NON-CEO POSITIONS. ALL ACTIONS TAKEN REGARDING EXECUTIVE

COMPENSATION ARE CONTEMPORANEOUSLY DOCUMENTED BY THE APPROPRIATE

ORGANIZATION. THIS REVIEW IS PERFORMED ANNUALLY.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNANCE DOCUMENTS CONSIST OF THE ORGANIZATION'S ARTICLES OF

INCORPORATION AND BYLAWS. THE ARTICLES OF INCORPORATION ARE FILED WITH THE

VERMONT SECRETARY OF STATE AND ARE PUBLICLY AVAILABLE THROUGH THAT OFFICE.

THE BYLAWS ARE NOT PUBLICLY POSTED, BUT A COPY WOULD BE FURNISHED TO ANY

MEMBER OF THE PUBLIC WHO REQUESTED ONE.

THE CONFLICT OF INTEREST POLICY IS NOT PUBLICLY POSTED, BUT A COPY WOULD BE FURNISHED TO ANY MEMBER OF THE PUBLIC WHO REQUESTED ONE.

WITH THE ENACTMENT OF VERMONT'S ACT 48 IN MAY 2011, THE GREEN MOUNTAIN CARE
BOARD (GMCB) BECAME THE REGULATORY BODY OVERSEEING HOSPITALS IN THE STATE

OF VERMONT. AS A RESULT, THE BUDGET FOR UVM MEDICAL CENTER IS SUBJECT TO

REVIEW BY THE GMCB ON AN ANNUAL BASIS. ONGOING DISCLOSURE OF OPERATING
RESULTS IS ALSO REQUIRED AND UVM MEDICAL CENTER SUBMITS ITS FINANCIAL

STATEMENTS REGULARLY THROUGHOUT THE YEAR. UVM MEDICAL CENTER ALSO REGULARLY

DISCLOSES ITS FINANCIAL RESULTS ON ITS WEBSITE AND SUBMITS PRESS RELEASES

RELATING TO PERFORMANCE ON A REGULAR BASIS TO LOCAL NEWS ORGANIZATIONS. THE

ANNUAL EXTERNAL AUDIT OF THE UVM HEALTH NETWORK IS ALSO POSTED ON THE WEB

SITE AND IS ATTACHED TO THE CURRENT YEAR'S FORM 990.

Name of the organization THE UNIVERSITY OF VERMONT MEDICAL CENTER	Employer identification number 03-0219309
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
TRANSFER OF NET ASSETS	3,997,000.
PENSION ADJUSTMENT	46,948,000.
ASSETS RELEASED FROM RESTRICTIONS	1,012,000.
ADJUSTMENT ASSET RETIREMENT OBLIGATION	-83,000.
OTHER COMPONENTS OF CURRENT PERIOD PENSION EXPENSE	-49,623,706.
ELIMINATIONS AND OTHER	4,655,538.
TOTAL TO FORM 990, PART XI, LINE 9	6,905,832.
	_

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

2020

OMB No. 1545-0047

Open to Public Inspection

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Employer identification number 03-0219309

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
JVM MEDICAL CTR SKILLED NURSING - 03-0219309					
111 COLCHESTER AVENUE					
BURLINGTON, VT 05401	HOLDING COMPANY	VERMONT	0.	0.	UVMMC
JVMHN SPECIALTY CARE TRNSPT - 03-0219309					
111 COLCHESTER AVENUE					
BURLINGTON, VT 05401	AMBULANCE SVC	VERMONT	3,051,681.	958,931.	UVMMC
JVM MEDICAL CTR EXEC SERVICES - 03-0219309					
111 COLCHESTER AVENUE					
BURLINGTON, VT 05401	EXEC STAFFING	VERMONT	0.	0.	UVMMC

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
UVM HEALTH NETWORK MEDICAL GROUP, INC							
03-0225105, 111 COLCHESTER AVENUE,							
BURLINGTON, VT 05401	PHYSICIAN SVC	VERMONT	501(C)(3)	12A-I	UVMHN	X	
UNIVERSITY OF VERMONT MED GROUP-NEW YORK -							
20-3905216, 70 CONSTABLE STREET, MALONE, NY							
12953	PHYSICIAN SVC	NEW YORK	501(C)(3)	3	UVMHNMG	X	
THE UNIVERSITY OF VERMONT MED CTR FDN INC							
26-3159849, 111 COLCHESTER AVENUE,							
BURLINGTON, VT 05401	FUNDRAISING	VERMONT	501(C)(3)	12A-I	UVMMC	Х	
UVMMC AUXILLARY, INC - 20-8022004							
111 COLCHESTER AVENUE]						
BURLINGTON, VT 05401	SERVICE	VERMONT	501(C)(3)	12C-III-FI	N/A		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contro	olled
		loreign country)		501(c)(3))		Yes	No
UNIVERSITY OF VERMONT HEALTH NETWORK INC -						1.00	-110
45-2880726, 111 COLCHESTER AVENUE,	7						
BURLINGTON, VT 05401	HOLDING COMPANY	VERMONT	501(C)(3)	12A-I	N/A		Х
CENTRAL VERMONT MEDICAL CENTER - 22-2547186							
130 FISHER ROAD							
BERLIN, VT 05602	HOSPITAL	VERMONT	501(C)(3)	3	UVMHN	Х	
UNIVERSITY HEALTH CENTER - 03-0229931							
111 COLCHESTER AVENUE							
BURLINGTON, VT 05401	HOSPITAL	VERMONT	501(C)(3)	12C-III-FI	UVMHNMG	Х	
COMMUNITY PROVIDERS INC - 22-2544844							
75 BEEKMAN STREET							
PLATTSBURGH, NY 12901	HEALTH SVC COOR	NEW YORK	501(C)(3)	12A-I	UVMHN	Х	
CHAMPLAIN VALLEY PHYSICIANS HOSPITAL -							
14-1338471, 75 BEEKMAN STREET, PLATTSBURGH,							
NY 12901	HOSPITAL	NEW YORK	501(C)(3)	3	UVMHN	Х	
ELIZABETHTOWN COMMUNITY HOSPITAL -							
14-1364513, 75 PARK STREET, ELIZABETHTOWN,							
NY 12932	HOSPITAL	NEW YORK	501(C)(3)	3	UVMHN	Х	
EMERGENCY MEDICAL TRANSPORT OF CVPH, INC -							
06-1718419, 75 BEEKMAN STREET, PLATTSBURGH,							
NY 12901	AMBULANCE SVC	NEW YORK	501(C)(3)	12B-II	CPI	Х	
CVPH MEDICAL CENTER FOUNDATION - 14-1727048							
75 BEEKMAN STREET							
PLATTSBURGH, NY 12901	HEALTH SVC COOR	NEW YORK	501(C)(3)	12B-II	CVPH	Х	
UNIVERSITY MEDICAL EDUCATION ASSOCIATES -							
23-7107832, 89 BEUMONT AVENUE, BURLINGTON,							
VT 05405	EDUCATIONAL	VERMONT	501(C)(3)	10	UVMHNMG	Х	
ALICE HYDE MEDICAL CENTER - 15-0346515							
133 PARK STREET							
MALONE, NY 12953	HOSPITAL	NEW YORK	501(C)(3)	3	UVMHN	Х	
PORTER MEDICAL CENTER INC - 03-0310862							
115 PORTER DRIVE							
MIDDLEBURY, VT 05753	SUPPORTING ORG	VERMONT	501(C)(3)	12-BII	UVMHN	Х	
HELEN PORTER NURSING HOME - 03-0306549							
37 PORTER DRIVE							
MIDDLEBURY, VT 05753	NURSING HOME	VERMONT	501(C)(3)	3	P M C	Х	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
				501(c)(3))		Yes	No
AUXILIARY OF PORTER MEDICAL CENTER -	1						
23-7363227, 37 PORTER DRIVE, MIDDLEBURY, VT							
05753	SUPPORTING ORG	VERMONT	501(C)(3)	12-B,II	PMC	X	
PORTER HOSPITAL INC - 03-0181058							
37 PORTER DRIVE	_						
MIDDLEBURY, VT 05753	HOSPITAL	VERMONT	501(C)(3)	3	PMC	X	
UVMHN HOME HEALTHCARE & HOSPICE - 03-0179603							
1110 PRIM ROAD							
COLCHESTER, VT 05446	HOME HEALTHCARE	VERMONT	501(C)(3)	10	UVMHN	Х	
LAKE CHAMPLAIN PHYSICIAN SERVICES, P.C							
27-3785445, 75 BEEKMAN STREET, PLATTSBURGH,	1						
NY 12901	PHYSICIAN SVC	NEW YORK	501(C)(3)	12A-I	CVPH	Х	
VMC INDEMNITY COMPANY, INC 83-1102018							
95 ST. PAUL ST.	1						
BURLINGTON, VT 05401	INSURANCE	VERMONT	501(C)(3)	12A-I	UVMHN	х	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	alloca	amount in box 20 of Schedule		managii	
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
ADIRONDACK ACO, LLC -											
46-2840926, 75 BEEKMAN											
STREET, PLATTSBURGH, NY	ACCOUNTABLE										
12901	CARE	NY	N/A	N/A				X	N/A	X	
ONECARE VERMONT ACO -											
45-5399218, 356 MOUNTAIN VIEW											
DRIVE, SUITE 301, COLCHESTER,	ACCOUNTABLE										
VT 05466	CARE	VT	N/A	N/A	0.	47,985,493.		X	N/A	Х	
	1										
	1										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i Sec	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(b contr enti	o)(13) rolled ity?
		country)						Yes	No
UVMHN CREDENTIALING & ENROLLMENT -	4								ĺ
03-0333056, 111 COLCHESTER AVENUE,									ĺ
BURLINGTON, VT 05401	ADMIN SERVICE	VT	UVMHN VENTURES	C CORP				X	ĺ
CHARITABLE REMAINDER TRUST (5)	SUPPORT	VT	UVMMC/CVMC	TRUST				х	
PERPETUAL TRUST (4)	SUPPORT	VT	UVMMC	TRUST				Х	
CHARITABLE IRREVOCABLE TRUST (7)	SUPPORT	VT	UVMMC/CVMC	TRUST				Х	
CHAMPLAIN VALLEY HEALTH NETWORK - 16-1586102									1
75 BEEKMAN STREET	1								
PLATTSBURGH, NY 12901	ADMIN SERVICE	NY	N/A	C CORP				Х	<u> </u>

Schedule R (Form 990) 2020

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year	(h) Percentage ownership	Sect 512(b contri enti	tion o)(13)
Ç		foreign country)		or trust)		assets	'	Cita	
MEDIQUEST INC - 14-1663061								100	
P.O. BOX 1656	7								
PLATTSBURGH, NY 12901	MED OFFICE LEASE	NY	N/A	C CORP				x	
UVMHN VENTURES INC 04-3380045									
111 COLCHESTER AVENUE	7								
BURLINGTON, VT 05401	HOLDING COMPANY	VT	N/A	C CORP				x	
YANKEE MEDICAL INC 03-0225363									
276 NORTH AVENUE	HOME MEDICAL								
BURLINGTON, VT 05401	EQUIPMENT	VT	N/A	C CORP				x	
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Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No		
1	During the tax year, did the organization engage in any of the following transactions with one	e or more rela	ated organizations listed ir	Parts II-IV?					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Х			
b	Gift, grant, or capital contribution to related organization(s)				1b		X		
С	Gift, grant, or capital contribution from related organization(s)				1c	Х			
	Loans or loan guarantees to or for related organization(s)				1d		X		
	Loans or loan guarantees by related organization(s)				1e		X		
f	Dividends from related organization(s)				1f		X		
	g Sale of assets to related organization(s)								
h	h Purchase of assets from related organization(s)								
i	Exchange of assets with related organization(s)				1i	Х	X		
j	j Lease of facilities, equipment, or other assets to related organization(s)								
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X		
	Performance of services or membership or fundraising solicitations for related organization(s)				11		X		
m	n Performance of services or membership or fundraising solicitations by related organization(s))			1m	Х			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		_X_		
0	Sharing of paid employees with related organization(s)				10		X		
р	Reimbursement paid to related organization(s) for expenses				1p	Х			
	Reimbursement paid by related organization(s) for expenses				1q	Х			
r	Other transfer of cash or property to related organization(s)				1r	Х			
s	Other transfer of cash or property from related organization(s)				1s		X		
2	If the answer to any of the above is "Yes," see the instructions for information on who must c	complete this	s line, including covered re	lationships and transaction thresholds.					
	(a) Name of related organization (b) Transaction type (a·s) (c) Amount involved Method of determining amount involved								

(1) UNIVERSITY OF VERMONT MEDICAL GROUP Ρ 305,856,449.FMV 6,593,109.FMV (2) VMC INDEMNITY COMPANY M UNIVERSITY OF VERMONT HEALTH NETWORK (3) VENTURES 130,243.FMV Α UNIVERSITY OF VERMONT HEALTH NETWORK 69,375.FMV (4) VENTURES 0 UNIVERSITY OF VERMONT HEALTH NETWORK HOME 1,247,974.FMV (5) HEALTH AND HOSPICE Q 19,027,211.FMV (6) PORTER MEDICAL CENTER INC. Q

Schedule R (Form 990) 2020

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) PORTER MEDICAL CENTER INC.	I	149,974.	FMV
(8) ALICE HYDE MEDICAL CENTER	Q	18,429,220.	FMV
(9) ALICE HYDE MEDICAL CENTER	I	311,848.	FMV
(10) CENTRAL VERMONT MEDICAL CENTER	R	262,667.	FMV
(11) CENTRAL VERMONT MEDICAL CENTER	I	476,539.	FMV
(12) CENTRAL VERMONT MEDICAL CENTER	Q	35,054,530.	FMV
(13) ELIZABETHTOWN COMMUNITY HOSPITAL	Q	5,012,047.	FMV
(14) CHAMPLAIN VALLEY PHYSICIANS HOSPITAL	I	879,657.	FMV
(15) CHAMPLAIN VALLEY PHYSICIANS HOSPITAL	Q	53,650,703.	FMV
(16) YANKEE MEDICAL	A	2,682.	FMV
(17) YANKEE MEDICAL	P	58,030.	FMV
(18) UNIVERSITY OF VERMONT HEALTH NETWORK	P	102,011,922.	FMV
(19) UNIVERSITY OF VERMONT HEALTH NETWORK	Q	6,478,770.	FMV
(20)			
(21)			
(22)			
(23)			
(24)			

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion allocat	por- ate ions?	General manage partne	(k) Percentage ownership
			,	100 110					
									000) 0000

The University of Vermont Health Network Inc. and Subsidiaries

Consolidated Financial Statements and Supplemental Consolidating Information September 30, 2021 and 2020

The University of Vermont Health Network Inc. and Subsidiaries Index

September 30, 2021 and 2020

	Page(s)
Report of Independent Auditors	1–2
Consolidated Financial Statements	
Balance Sheets	3
Statements of Operations	4
Statements of Changes in Net Assets	5
Statements of Cash Flows	6
Notes to Financial Statements	7 <u>-4</u> 9
Supplemental Consolidating Information	
Note to Consolidating Information	51
Obligated Group Balance Sheet	52
Balance Sheet	53
Obligated Group Statement of Operations	54
Statement of Operations	55



Report of Independent Auditors

To Board of Trustees of The University of Vermont Health Network Inc.

We have audited the accompanying consolidated financial statements of The University of Vermont Health Network Inc. and its subsidiaries, which comprise the consolidated balance sheets as of September 30, 2021 and 2020, and the related consolidated statements of operations, of changes in net assets and of cash flows for the years then ended.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on the consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Company's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The University of Vermont Health Network Inc. and its subsidiaries as of September 30, 2021 and 2020, and the results of their operations, changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and



certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves and other additional procedures, in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, results of operations, changes in net assets and cash flows of the individual companies and is not a required part of the consolidated financial statements. Accordingly, we do not express an opinion on the financial position, results of operations, changes in net assets and cash flows of the individual companies.

Pricewaterhorse Copers UP Boston, Massachusetts

January 27, 2022

The University of Vermont Health Network Inc. and Subsidiaries Consolidated Balance Sheets September 30, 2021 and 2020

		2021		2020
Assets				
Current assets				
Cash and cash equivalents	\$	442,413	\$	526,654
Short-term investments		19,069		15,085
Current portion of assets whose use is limited or restricted		9,926		9,831
Patient and other trade accounts receivable		303,360		256,607
Inventories		69,731		59,800 43,050
Receivables from third-party payers		12,411 52,355		13,059 76,160
Prepaid and other current assets Total current assets		909,265	_	957,196
		303,203	_	307,100
Assets whose use is limited or restricted		851,773		645,676
Board-designated assets		5,057		4,265
Assets held by trustee under bond indenture agreements Restricted assets		105,214		85,732
Donor-restricted assets for specific purposes		65,251		55,212
Donor-restricted assets for endowment		44,850		42,860
Total assets whose use is limited or restricted	_	1,072,145		833,745
Property and equipment, net		878,032		908,847
Operating lease right of use assets, net		63,036		70,389
Finance lease right of use assets, net		3,777		3,911
Other		35,49 <u>2</u>	_	54,354
Total assets	\$	2,961,747	\$	2,828,442
Liabilities and Net Assets				
Current liabilities				
Accounts payable	s	47,945		41,760
Accrued expenses and other liabilities	•	73,084		61,889
Accrued payroll and related benefits		153,624		144,369
Current installments of long-term debt		33,089		34,064
Current portion of third-party payer settlements		41,576		41,528
Incurred but not reported claims		24,900		23,425
Operating lease right of use obligations		12,914		14,317
Finance lease right of use obligations		1,266		1,916
Contract liabilities		98,884		109,277
Total current liabilities	_	487,282	_	472,545
Long-term liabilities				
Long-term debt - net of current installments		676,965		708,556
Malpractice and workers' compensation claims				
net of current portion		47,936		48,533
Pension and other postretirement benefit obligations		22,204		77,622
Third-party payer settlements, net of current portion		20,261		23,053
Operating lease right of use obligations, net of current portion		51,228		. 56,461 1,736
Finance lease right of use obligations, net of current portion		2,007 26,130		1,736
Contract Liabilities Other		32,263		36,698
Total long-term liabilities	_	878,994	_	952,659
Total liabilities	_	1,366,276		1,425,204
	_		-	
Net assets Without donor restrictions		1,468,017		1,290,532
With donor restrictions		1,100,011		.,,
Time or purpose		77,423		65,816
Perpetual		50,031		46,890
Total with donor restrictions	_	127,454		112,706
Total net assets	_	1,595,471	_	1,403,238
Total liabilities and net assets	<u> </u>	2,961,747	\$	2,828,442
Total liabilities and tier assets	<u>~</u>	2,001,177	<u> </u>	Zionoi-14

The accompanying notes are an integral part of these consolidated financial statements.

The University of Vermont Health Network Inc. and Subsidiaries Consolidated Statements of Operations Years Ended September 30, 2021 and 2020

(in thousands)	2021	2020
Revenue and other support without donor restrictions Net patient service revenue before Enhanced Medicaid Graduate Medical Education revenues Enhanced Medicaid Graduate Medical Education revenues-Hospital Enhanced Medicaid Graduate Medical Education revenues-Professional	\$ 1,864,621 10,975 19,025	\$ 1,672,743 10,341 19,659
Net patient service revenue	1,894,621	1,702,743
Fixed prospective payment revenue Premium revenue Outpatient and specialty pharmacy revenue Net assets released from restrictions Other revenue Total revenue and other support without donor restrictions	242,414 10,333 192,696 97,466 81,994	231,031 7,142 168,104 142,227 82,437
•••	2,519,524	2,333,684
Expenses Salaries, payroll taxes, and fringe benefits Supplies and other Purchased services Provider tax Depreciation and amortization Interest expense	1,517,615 650,224 113,637 98,560 95,657 20,175	1,422,981 593,343 125,158 88,781 102,055 23,333
Total expenses Income (loss) from operations	<u>2,495,868</u> 23,656	<u>2,355,651</u> (21,967)
Nonoperating gains (losses) investment income Change in fair value of interest rate swap agreements Other components of pension (expense) income Net change in unrealized gains on investments Other Total nonoperating gains, net Excess of revenue over expenses Net change in unrealized gains on investments Net assets released from restrictions for capital purchases Pension related adjustments Transfers and other adjustments	39,208 7,039 (43,158) 79,403 (20,161) 62,331 85,987 (699) 8,483 84,230 (516)	44,524 (4,001) 3,361 19,269 (189) 62,964 40,997 - 10,261 1,666 8,579
Increase in net assets without donor restictions	\$ 177,485	\$ 61,503

The University of Vermont Health Network Inc. and Subsidiaries Statements of Changes in Net Assets Years Ended September 30, 2021 and 2020

(in thousands)	2021		2020	
Changes in net assets without donor restrictions				
Excess of revenue over expenses	\$ 85,987	\$	40,997	
Net change in unrealized gains on investments	(699)		-	
Net assets released from restrictions for capital purchases	8,483		10,261	
Pension related adjustments	84,230		1,666	
Transfers and other adjustments	 (516)		8,579	
Increase in net assets without donor restrictions	177,485	_	61,503	
Changes in net assets with donor restrictions				
Gifts, grants, and bequests	104,184		157,292	
Investment income	1,097		838	
Net change in unrealized gains on investments	11,085		2,497	
Net realized gains on investments	2,240		1,259	
Net assets released from restrictions used in operations	(97,466)		(142,227)	
Net assets released from restrictions used for nonoperating purposes	-		(334)	
Net assets released from restrictions used for capital purchases	(8,483)		(10,261)	
Change in beneficial interest in perpetual trusts	3,199		473	
Transfer of net assets	 (1,108)		(1,323)	
Increase in net assets with donor restrictions	 14,748		8,214	
Increase in net assets	192,233		69,717	
Net assets		•		
Beginning of year	 1,403,238		1,333,521	
End of year	\$ 1,595,471	\$	1,403,238	

The University of Vermont Health Network Inc. and Subsidiaries Consolidated Statements of Cash Flows Years Ended September 30, 2021 and 2020

Increase in net assets \$ 192,233 \$ 69,717 Increase in net assets to recorcicle change in net assets to net cash adjustments to recorcicle change in net assets to net cash provided by operating activities \$95,667 102,055 Contributions restricted for long-term use (228) (282) Centributions restricted for long-term use (248) (1,686) Coss on disposal of property and equipment 249 776 (Gain) Loss on interest rate swap agreements (70,339) (1686) Coss on disposal of property and equipment (24,653) (24,653) (66,131) Undistributed losses (gains) of infiliated companies 15,929 (473) Undistributed losses (gains) of infiliated companies 17,810 (16,379) Increase (decrease) in cash resulting from a change in Patient and other accounts receivable (48,753) 981 Other current and noncurrent assets (48,753) 981 Other current and noncurrent assets (48,753) 981 Other current and accrued expenses (48,753) 981 Other current and accrued expenses (48,753) 981 Other current and noncurrent liabilities (48,753) (47,474) Pension and other posterteriment benefit obligations (48,553) (48,553) Other current and noncurr	(in thousands)		2021		2020
Increase in net assets \$ 192,233 \$ 69,717 Adjustments to reconcile change in net assets to net cash provided by operating activities \$ 102,055 Depreciation and amortization \$ (228) (262) Pension related adjustments and settlement \$ (4230) (1,666) Loss on disposal of property and equipment \$ (249) (7,039) (3,016) (Gain) Loss on interest rate swap agreements \$ (7,039) (6,613) Undistributed losses (gains) of affiliated companies \$ (124,858) (66,131) Undistributed losses (gains) of affiliated companies \$ (15,829) (9,418) Change in beneficial interest in perpetual trusts \$ (3,199) (4,73) Amortization of right-of-wise assets \$ (46,753) (8,189) Increase (decrease) in cash resulting from a change in Patient and other accounts receivable Patient and other accounts receivable \$ (46,753) 881 Other current and noncurrent assets \$ (46,753) 881 Other current and noncurrent assets \$ (46,753) 891 Other current and noncurrent labilities \$ (46,753) 891 Other current and noncurrent labi	Cash flows from operating activities				
Adjustments to reconcile change in net assets to net cash provided by operating activities 102,055 Depreciation and amortization personal perso	The state of the s	\$	192,233	\$	69.717
Depreciation and amortization 95,857 102,055 102	Adjustments to reconcile change in net assets to net cash	-	-	•	
Capatibutions restricted for long-term use					
Capatibutions restricted for long-term use	Depreciation and amortization		95,657		102.055
Pension related adjustments and settlement			• •		•
Cost on disposal of property and equipment (Pension related adjustments and settlement				
(Gain) Loss on interest rate swap agreements (7,039) 4,001 Realized and unrealized gains on investments (124,858) (66,131) Undistributed losses (gains) of affiliated companies (3,199) (473) Change in beneficial interest in perpetual trusts (3,199) (473) Amoritzation of right-of-use assets 17,810 16,979 Increase (decrease) in cash resulting from a change in (46,753) 981 Patient and other accounts receivable (46,753) 981 Other current and noncurrent assets 18,612 1,226 Accounts payable and accrued expenses 3,255 30,618 Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements (2,996) 30,797 Pension and other postretirement benefit obligations 29,555 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 130,315 225,590 Cash flows from investing activities (65,577) (89,826)			• •		
Realized and unrealized gains on investments			(7,039)		4.001
Undistributed losses (gains) of affiliated companies 15,929 (9,418) Change in beneficial interest in perpetual trusts (3,199) (473) Amortization of right-of-use assets 17,810 16,979 Increase (decrease) in cash resulting from a change in (46,753) 981 Patient and other accounts receivable (46,753) 981 Other current and noncurrent assets 18,612 1,226 Accounts payable and accrued expenses 3,255 30,618 Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements (2,096) 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 15,737 (89,826) Purchases of property and equipment (65,577) (89,826) Proceeds from sale of property and equipment 117 1,188 Purchase of investments (165,807) (90,629) Proce					•
Change in beneficial interest in perpetual trusts (3,199) (473) Amortization of right-of-use assets in crease (decrease) in cash resulting from a change in Increase (decrease) in cash resulting from a change in Patient and other accounts receivable (48,753) 981 Other current and noncurrent assets 18,612 1,226 Accounts payable and accrued expenses 18,612 1,226 Accrued payroll and related expenses 9,255 30,618 Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements (2,096) 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 130,315 225,590 Cash flows from investing activities (65,577) (89,826) Proceeds from sale of property and equipment (11,70) (11,70) Proceeds from sale of investments (18,007) (90,629) Proceeds from sale of investments (18,007) (29,592) <				•	
Amortization of right-of-use assets 17,810 16,979 Increase (decrease) in cash resulting from a change in Patient and other accounts receivable (46,753) 981 Other current and noncurrent assets 16,477 (40,083) Accounts payable and accrued expenses 18,612 1,226 Accrued payroll and related expenses 9,255 30,618 Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements 20,968 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 130,315 225,590 Cash flows from investing activities 20,068 20,0629 20,062					
Patient and other accounts receivable	Amortization of right-of-use assets				
Other current and noncurrent assets 16,477 (40,083) Accounts payable and accrued expenses 18,612 1,226 Accord payroll and related expenses 9,255 30,618 Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements (20,96) 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,268) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 330,315 225,590 Cash flows from investing activities 130,315 225,590 Proceeds from waste of property and equipment (65,577) (89,826) Proceeds from sale of investments (165,807) (90,629) Proceeds from sale of investments (165,807) (90,629) Proceeds from sale of investments (180,991) (65,577) Repayment on sale of investments (180,991) (65,536) Cash flows from financing activities (1,566) - Net cash used in investing acti	Increase (decrease) in cash resulting from a change in		•		·
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Accounts payable and accrued expenses 18,612 1,226 Accounts payroll and related expenses 9,255 30,618 Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements (2,096) 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 130,315 225,590 Cash flows from investing activities Purchases of property and equipment (65,577) (89,826) Proceeds from sale of investments (155,807) (90,629) Purchase of investments (165,807) (90,629) Proceeds from sale of investments (156,807) (90,629) Proceeds from sale of investments (180,991) (6,536) Proceeds from sale of investments (180,991) (6,536) Cash flows from flinancing activities (180,991) (6,536) Proceeds from restricted contributions & restricted investment income	Other current and noncurrent assets		16,477		(40,083)
Accrued payroll and related expenses 9,255 30,618 Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements (2,966) 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 15,737 109,277 Purchases of property and equipment (65,577) (89,826) Proceeds from sale of property and equipment 117 1,198 Purchase of investments (165,507) (69,629) Proceeds from sale of investments (165,507) (69,826) Proceeds from sale of investments (165,507) (69,629) Proceeds from sale of investments (165,507) (69,629) Proceeds from sale of investments (180,991) (6,536) Cash flows from financing activities (180,991) (6,536) Proceeds from restricted contributions & restricted investment income 228 28 Payments on lo	Accounts payable and accrued expenses		· ·		1,226
Other current and noncurrent liabilities 3,482 8,245 Estimated settlements with third-party payer settlements (2,096) 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 3130,315 225,590 Cash flows from investing activities Purchases of property and equipment (65,577) (89,826) Proceeds from sale of property and equipment 117 1,198 Purchase of investments (165,807) (90,629) Proceeds from sale of investments (165,807) (90,629) Proceeds from sale of investments (180,991) (6,536) Proceeds from functing activities (180,991) (6,536) Proceeds from restricted contributions & restricted investment income 228 262 Payments on long-term debt (29,592) (29,157) Proceeds from debt issuance 18,000 25,000 Repayments on lines of credit (19,500)	Accrued payroll and related expenses		-		
Estimated settlements with third-party payer settlements (2,096) 30,797 Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 30,315 225,590 Cash flows from investing activities Purchases of property and equipment (65,577) (89,826) Proceeds from sale of property and equipment (117 1,198 Purchase of investments (165,807) (90,629) Proceeds from sale of investments 49,120 172,721 Change in bond proceeds deposited with trustees 1,156 - Net cash used in investing activities (180,991) (6,536) Cash flows from financing activities 228 262 Payments on long-term debt (29,592) (29,157) Proceeds from restricted contributions & restricted investment income 28 262 Payments on lines of credit 18,000 25,000 Repayment on lines of credit (19,500)	Other current and noncurrent liabilities				
Pension and other postretirement benefit obligations 29,535 (13,602) Lease liabilities (16,258) (17,447) Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 330,315 225,590 Cash flows from investing activities Purchases of property and equipment (117 1,198 Proceeds from sale of property and equipment (117 1,198 Purchase of investments (165,807) (90,629) Proceeds from sale of investments 49,120 172,721 Change in bond proceeds deposited with trustees 1,156 - Net cash used in investing activities (180,991) (6,536) Proceeds from financing activities (28,992) (29,157) Proceeds from restricted contributions & restricted investment income 228 262 Payments on long-term debt (29,592) (29,157) Proceeds from restricted contributions & restricted investment income 228 262 Payments on ling-term debt (19,500) (31,000) Repayments on lines of credit (19,500)	Estimated settlements with third-party payer settlements				
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Medicare accelerated and advance payments 15,737 109,277 Net cash provided by operating activities 130,315 225,590 Cash flows from investing activities 8 Purchases of property and equipment (65,577) (89,826) Proceeds from sale of property and equipment 117 1,198 Purchase of investments (165,807) (90,629) Purchase of investments 49,120 172,721 Change in bond proceeds deposited with trustees 1,156 - Net cash used in investing activities (180,991) (6,536) Cash flows from financing activities 228 262 Proceeds from festricted contributions & restricted investment income 228 262 Payments on long-term debt (29,592) (29,157) Proceeds from debt issuance - 173,335 Borrowings on lines of credit 18,000 25,000 Repayments on lines of credit (19,500) (31,000) Repayment of finance leases (2,701) (2,701) Net (decrease) increase in cash and cash equivalents (33,565) 135,739	Lease liabilities				
Net cash provided by operating activities 130,315 225,590 Cash flows from investing activities (65,577) (89,826) Purchases of property and equipment 117 1,198 Purchase of investments (165,807) (90,629) Proceeds from sale of investments 49,120 172,721 Change in bond proceeds deposited with trustees 1,156 - Net cash used in investing activities (180,991) (6,536) Cash flows from financing activities Proceeds from restricted contributions & restricted investment income 228 262 Payments on long-term debt (29,592) (29,157) Proceeds from debt issuance 18,000 25,000 Borrowings on lines of credit (19,500) (31,000) Repayments on lines of credit (19,500) (31,000) Repayment of finance leases (2,701) (2,701) Net cash (used in) provided by financing activities (33,565) 135,739 Net (decrease) increase in cash and cash equivalents (84,241) 354,793 Cash and cash equivalents 526,654 171,861	Medicare accelerated and advance payments			٠	109,277
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	Capital expenditures included in accounts payable		4,667		5,899

The accompanying notes are an integral part of these consolidated financial statements.

1. Organization

The University of Vermont Health Network Inc. ("UVM Health Network"), is a non-profit, tax-exempt Vermont corporation and the sole corporate member of University of Vermont Medical Center, Inc., University of Vermont Health Network Medical Group, Inc., University of Vermont Health Network - Central Vermont Medical Center, Inc., University of Vermont Health Network - Porter Medical Center, Inc., University of Vermont Health Network - Champlain Valley Physicians Hospital, University of Vermont Health Network - Elizabethtown Community Hospital, University of Vermont Health Network - Alice Hyde Medical Center, Community Providers, Inc., UVM Health Network Health Ventures, Inc., Health Network Ventures Holding, LLC, VMC Indemnity Company Ltd. ("VMCIC"), and University of Vermont Health Network - Home Health & Hospice. UVM Health Network's purpose is to establish an integrated regional health care system for the development of a highly coordinated health care network to improve the quality, increase the efficiencies, and lower the costs of health care delivery in the regions it serves.

The University of Vermont Medical Center, Inc. ("UVM Medical Center") is a tertiary care teaching hospital with 620 licensed beds that, in affiliation with The University of Vermont ("UVM"), serves as Vermont's academic medical center. As a regional referral center, UVM Medical Center provides advanced level care throughout Vermont and Northern New York, with a full time emergency department which is also certified as a Level 1 Trauma Center. It is UVM Medical Center's mission to improve the health of the people in the communities that it serves by integrating patient care, education, and research in a caring environment. As a charitable organization, UVM Medical Center lives its mission through a number of community benefit programs, many done in collaborative partnership with other community based organizations. These include, but are not limited to, community wellness programs, education, direct grants, free access to a community health resource center, direct financial assistance to patients, and other subsidized programs.

UVM Medical Center is the sole member of the following subsidiaries: University of Vermont Health Network Specialty Care Transport, LLC; University of Vermont Medical Center Skilled Nursing, LLC; University of Vermont Medical Center Foundation, Inc.; and University of Vermont Medical Center Executive Services, LLC. The following entities are partly owned or controlled by UVM Medical Center: Medical Education Center Condominium Association, Inc.; Copley Woodlands, Inc.; University of Vermont Health Network Medical Group – New York, PLLC; and OneCare Vermont Accountable Care Organization, LLC ("OCV").

The University of Vermont Health Network Medical Group, Inc., ("UVMHN Medical Group") is organized to serve as the governing organization for physicians who are employed to provide clinical services to affiliated, member hospitals of the UVM Health Network. The purpose of the UVMHN Medical Group is to advance the clinical care, education, and training missions of UVM Health Network and its affiliated member hospitals and the education, training, and research missions of the University of Vermont College of Medicine.

The University of Vermont Health Network - Central Vermont Medical Center, Inc. ("CVMC") provides health care services under three distinct business units: Central Vermont Hospital, Woodridge Rehabilitation and Nursing ("Woodridge"), and the Central Vermont Medical Group Practice. CVMC works collaboratively to meet the needs and improve the health of the residents of central Vermont. As the sole community hospital, CVMC provides 24-hour emergency care, 122 acute care beds, and has a full spectrum of inpatient and outpatient services. Woodridge offers 153 beds for long-term and short-term rehabilitative care.

The University of Vermont Health Network – Porter Medical Center, Inc. ("PMC") was organized in 1986 to serve as a parent holding company for three subsidiaries: Porter Hospital, Inc. ("Porter

Hospital"), Helen Porter Nursing Home, Inc. ("HPNH") and Porter Real Estate Holdings, LLC ("PREH"). Porter Hospital operates a 25 licensed bed not-for-profit Critical Access Hospital. HPNH operates a 98-bed not-for-profit long-term community oriented skilled healthcare and rehabilitation center. PREH is a single-member LLC real estate holding company that is owned 100% by PMC. All of these companies are Vermont corporations and operate out of facilities in Middlebury, Vermont.

OCV is a 50/50 joint venture between UVM Medical Center and Dartmouth-Hitchcock Health and is a statewide accountable care organization that comprises an extensive network of providers across the full continuum of care, including hospitals in Vermont and New Hampshire, hundreds of primary and specialty care physicians, federally qualified health centers, designated agencies for mental health and substance use, skilled nursing facilities, home health agencies, and area agencies on aging. UVM Medical Center, CVMC and PMC participate in OCV risk-sharing contracts and in connection with their participation, paid participation fees to OCV totaling \$9,361,000 and \$11,627,000 for the years ending September 30, 2021 and 2020. Additionally, UVM Medical Center provides various administrative services to OCV, including the processing of payroll and accounts payable transactions. All employees of OCV are UVM Medical Center employees and are covered under UVM Medical Center's insurance policies and employee benefit plans. OCV reimburses UVM Medical Center for all administrative and payroll-related costs, which totaled \$11,345,000 and \$12,663,000 for the years ending September 30, 2021 and 2020. As of October 1, 2021 the UVM Health Network is the sole corporate member of OCV.

The University of Vermont Health Network – Community Providers, Inc. ("CPI"), includes Mediquest Corp., Emergency Medical Transport of CVPH, Inc., and Champlain Valley Health Network, Inc. ("CVHN").

The University of Vermont Health Network – Champlain Valley Physicians Hospital Medical Center ("CVPH") is the sole member of CVPH Foundation, Inc. ("Foundation"), Champlain Valley Open MRI, LLC, and Valcour Imaging, Inc., Lake Champlain Physician Services, P.C. ("LCPS"), and is a member in Adirondack Accountable Care Organization, LLC ("ADK ACO"). CVPH operates 300 licensed inpatient beds and a 34-bed skilled nursing facility.

The University of Vermont Health Network – Alice Hyde Medical Center ("AHMC") is a not-for-profit corporation, incorporated in the State of New York, located in Malone, New York. AHMC operates 76 licensed beds, 135 nursing facility beds and a 30 assisted living program in addition to providing emergency and outpatient services.

The University of Vermont Health Network – Elizabethtown Community Hospital ("ECH"), located in Elizabethtown, Essex County, New York, is a 25-bed hospital designated by Medicare and Medicaid as a Critical Access Hospital. ECH provides inpatient, outpatient, and emergency care services for residents in Essex County and admitting physicians are primarily practitioners in the local area. ECH is the sole corporate member of Moses Ludington Hospital, a 15-bed Critical Access Hospital located in Ticonderoga, New York.

The University of Vermont Health Network – Home Health & Hospice, Inc., ("HH&H"), is a nonprofit corporation located in Vermont. The primary purpose is to provide home care and hospice services to residents of Chittenden and Grand Isle Counties.

The UVM Health Network Ventures is a for-profit holdings company that holds the various, for-profit, investment activities of the UVM Health Network.

Health Network Ventures Holding, LLC is a limited liability company with 501(c)3 status that holds various investment activities of the UVM Health Network.

VMCIC was incorporated in Vermont on April 18, 2018 as a wholly-owned subsidiary of UVM Health Network. VMCIC provides claims made coverage for physician and hospital medical professional liability and general liability risks of the UVM Health Network.

2. Summary of Significant Accounting Policies

Principles of Consolidation

The consolidated financial statements have been prepared on the accrual basis of accounting and include the accounts of UVM Health Network and its subsidiaries for which it controls or serves as the sole corporate member. Intercompany balances and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Significant estimates include the implicit and explicit price concessions related to patient service revenue, receivables and accruals for estimated settlements with third-party payers, contingencies, self-insurance program liabilities, accrued medical claims, pension and postretirement costs, and the valuation of investments and interest rate swaps. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include all highly liquid investments with original maturities of three months or less when purchased, excluding amounts classified as assets whose use is limited or restricted.

Most of UVM Health Network's banking activity, including cash and cash equivalents, is maintained with multiple regional banks and cash deposits exceed federal insurance limits. It is UVM Health Network's policy to monitor these banks' financial strength on an ongoing basis.

UVM Health Network has elected to treat all cash equivalents within investments as short term investments.

Inventories

Inventories are stated using the lesser of average cost or fair value.

Prepaid and Other Current Assets

Prepaid and other current assets include miscellaneous nontrade receivables and prepaid expenses primarily related to software maintenance and other contracts.

Assets Whose Use is Limited or Restricted

Assets whose use is limited or restricted primarily include board-designated assets, assets held by trustees under indenture agreements, donor-restricted assets, and restricted assets which are held for insurance-related liabilities. Board-designated assets may be used at the Board's discretion. A significant portion of the assets are made up of investments.

Investments and Investment Income

The UVM Health Network, excluding HH&H, consolidates all nonpension investment assets into a pooled/unitized structure to gain efficiencies in managing the various investment portfolios, simplify the trading process, and reduce trading and investment manager fees. Assets are separated into five asset class pools: cash, domestic equity, international equity, fixed income and liquid alternative investments. Each participating entity owns a percentage share of each asset class pool depending on its unique asset allocation. Trading is executed at the asset class pool level and allocated to each investment portfolio based on their pro-rata ownership of each pool. Fair value of the asset class pools is determined by aggregating the fair value of the underlying investments within each pool.

Investments in equity securities and mutual funds with readily determinable fair values and all investments in debt securities are recorded at fair value. Investment income or loss (including realized gains and losses on investments, interest, dividends, and unrealized gains and losses on equity securities and mutual funds), to the extent not capitalized, is included in nonoperating gains (losses), net of direct investment expenses, unless the income or gain (loss) is restricted by donor or law. Realized gains or losses on the sale of investments are determined by use of average costs. Unrealized gains and losses on debt securities are excluded from the excess of revenue over expenses.

Investments, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. As such, it is reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amounts reported in the consolidated financial statements.

UVM Health Network reviews its debt securities annually to identify those for which fair value is below cost, then makes a determination as to whether the investment should be considered other-than-temporarily impaired. UVM Health Network recognized \$760,000 and \$2,644,000 in losses related to declines in value that were other-than-temporary in nature for the years ended September 30, 2021 and 2020, respectively, which is included as an offset to investment income in the statements of operations.

Property and Equipment

Property and equipment acquisitions are recorded at cost or, in the case of gifts, at fair value at the date of the gift. Depreciation is provided over the estimated useful life of each class of depreciable assets and is computed using the straight-line method. Such amortization is included in depreciation and amortization in the consolidated financial statements.

Depreciation is calculated using the following estimated useful lives:

Land improvements	2 – 25 years
Leasehold improvements	2 – 30 years
Building and improvements	5 – 40 years
Equipment, furniture, and fixtures	3 – 30 years

Gifts of long-lived assets, such as land, buildings, or equipment, are reported as support without donor restrictions and are excluded from the excess of revenue over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long these long-lived assets must be maintained, expiration of donor restrictions is reported when the donated or acquired long-lived assets are placed in service.

Leases

The UVM Health Network recognizes a right-of-use asset representing the right to use the underlying leased asset and a lease liability representing its obligation to make lease payments at the commencement date of the lease. The right-of-use asset is measured at its cost less subsequent accumulated depreciation and accumulated impairment loss with adjustments arising from remeasurements of the lease liability. The right-of-use asset is depreciated over the shorter of the asset's useful life or the lease term on a straight-line basis from the commencement date of the lease and is classified as operating lease right of use assets, net, or finance lease right of use assets, net, in the consolidated financial statements.

At the commencement date, the lease liability is measured at the present value of the lease payments that are not paid at that date. When measuring the present value, the lease payments are discounted using the interest rate implicit in the lease. If such implicit rate cannot be readily determined, the risk free rate is used. The lease liability is subsequently increased by the amount of interest expense recognized on the lease liability and reduced by the lease payments made. Lease liabilities are remeasured when the future lease payments are changed due to the following:

- Changes in an index or a rate
- Changes in amounts expected to be payable by the lessee under residual value guarantees
- Changes in the assessment of whether a purchase option or an option to renew is reasonably certain to be exercised, or
- Changes in the assessment of whether it is reasonably certain that an option to terminate the lease will not be exercised.

Lease liabilities are classified as operating lease right of use obligations or finance lease right of use obligations and classified as current and/or long-term, as applicable.

The UVM Health Network elected not to apply the requirements to short-term leases (i.e., a lease term of 12 months or less at the commencement date). Lease payments on short-term leases are charged to profit or loss on a straight-line basis over the period of lease as a practical expedient. Additionally, UVM Health Network elected the package of practical expedients which allowed an entity not to reassess whether any expired or existing contracts are or contain leases, the lease classification for any expired or existing leases, and initial direct costs for any existing leases.

Impairment of Long-Lived Assets

Long-lived assets to be held and used are reviewed for impairment whenever circumstances indicate that the carrying amount of an asset may not be recoverable. Long-lived assets to be disposed of are reported at the lower of carrying amount or fair value, less costs to sell.

Costs of Borrowing

Interest cost incurred on borrowed funds during the period of construction of capital assets, net of investment income on borrowed assets held by trustees, is capitalized as a component of the cost of acquiring those assets. Approximately \$1,524,000 and \$845,000 of interest was capitalized during the years ended September 30, 2021 and 2020, respectively. Net deferred financing costs totaled \$2,117,000 and \$2,321,000 at September 30, 2021 and 2020, respectively. Such amounts are reported as an offset to long-term debt and are amortized over the period the related obligations are outstanding using the effective interest method. Accumulated amortization of deferred financing costs totaled \$1,742,000 and \$1,538,000 at September 30, 2021 and 2020, respectively.

Net Assets with Donor Restriction

Net assets with donor restrictions include those whose use by UVM Health Network has been restricted by donors or law for a specific purpose, time period, or both, either temporarily or in perpetuity.

Consolidated Statements of Operations

For purposes of display, transactions deemed by management to be ongoing, major, or central to the provision of health care services are reported as revenue and other support and expenses without donor restrictions. Peripheral or incidental transactions are reported as nonoperating gains (losses).

UVM Health Network's measure of operations as presented in the consolidated statements of operations includes revenue from health care services, pharmacy revenue, grants and contracts, the allocation of endowment spending for operations and other revenues. Operating expenses are reported on the consolidated statements of operations by natural classification.

Excess of Revenue Over Expenses

The consolidated statements of operations include the excess of revenue over expenses. Changes in net assets without donor restrictions which are excluded from the excess of revenue over expenses, consistent with industry practice, primarily include unrealized gains and losses on investments in debt securities, contributions of long-lived assets (including assets acquired using contributions restricted by donors for acquiring such assets) and pension related adjustments.

Enhanced Medicaid Graduate Medical Education Revenues (Hospital and Professional)
Under an Amendment to the Vermont State Medicaid Plan TN#11-019 (the "State Plan
Amendment"), UVM Medical Center received increased Vermont Medicaid payments to support
graduate medical education ("GME") beginning in fiscal year 2013. The State Plan Amendment
provided for enhanced Medicaid payments of GME through two funding mechanisms: (1) payments
to "qualified teaching hospitals" and (2) payments to "qualified teaching physicians." Under the
definitions contained in the State Plan Amendment, UVM Medical Center is a qualified teaching
hospital and physicians employed by UVM Medical Group are qualified teaching physicians.

The nonfederal source of these payments was provided by payments from UVM from its governmental appropriations from the State of Vermont ("the State"). UVM has entered into a contract with the State to provide annual amounts during the State's fiscal year as the nonfederal share of GME payments for that year. UVM Medical Center expects that UVM will enter into similar contracts for subsequent years, though there is no assurance of this. UVM Medical Center entered into a contract with the State, by which UVM Medical Center agrees to assess and monitor program benefits to Medicaid beneficiaries and to report to the State annually on its performance on certain quality measures and improvement focus areas for Medicaid beneficiaries pertaining to UVM Medical Center's GME programs, and the State agrees to provide GME payments to UVM Medical Center during the State fiscal year. UVM Medical Center expects to enter into similar contracts with the State for future years, but these are subject to continued funding by UVM of the nonfederal source. The State, UVM Medical Center and UVM have also entered into a Memorandum of Understanding ("MOU"), dated July 1, 2021 through June 30, 2025 that describes the State Plan Amendment and these funding arrangements.

UVM Medical Center recognized enhanced GME revenue under the State Plan Amendment totaling \$30,000,000 for each of the fiscal years ended September 30, 2021 and 2020. Under the MOU, both UVM and the State retain the right to discontinue GME payments at any time in the future.

Premium Revenue

Premium revenue consists primarily of managed care and payer incentives. The UVM Health Network recognizes these revenue sources in accordance with Revenue from Contracts with Customers (Topic 606).

Outpatient and Specialty Pharmacy Revenue

Pharmacy revenue consists of sales of pharmaceuticals and related products, including 340b revenue. The UVM Health Network recognizes these revenue sources in accordance with Revenue from Contracts with Customers (Topic 606), which the UVM Health Network records as customer revenues in the amounts that reflect the consideration to which it expects to be entitled in exchange for the prescription.

Other Revenue

In addition to patient service revenue, the UVM Health Network also recognizes revenue related to other, nonpatient related transactions. These transactions consist primarily of nonpatient related contract revenues, cafeteria sales, parking garage income, net assets released from restrictions used for operations, and rental income. Revenue from these transactions is recognized when obligations under the terms of the respective contracts are satisfied. Revenue from these transactions is measured as the amount of consideration the UVM Health Network expects to receive from those services.

Research Grants and Contracts

UVM Health Network receives sponsored support from governmental and private sources. Certain sponsored arrangements are considered exchange arrangements, and revenue under these agreements is recognized based on UVM Health Network's fulfillment of the contract, which is typically based on costs incurred or the achievement of milestones. Federal grants and other sponsored research are considered nonexchange transactions and are recognized when any donor-imposed conditions (if any) have been met. Expirations of donor restrictions on net assets are reported as reclassifications from net assets with donor restrictions to net assets without donor restrictions and appear as "Net assets released from restrictions" and "Non-operating net assets released from restrictions" in the Statements of Operations within Other Revenue. UVM Health Network had \$5,027,000 and \$11,925,000 awarded but not yet expended contributions related to sponsored programs where the condition had not yet been met as of September 30, 2021 and 2020, respectively. This is subject to federal appropriations. There were no funds received in advance of September 30, 2021 or 2020 that required a reclassification to deferred revenue.

Malpractice and Workers' Compensation Claims

The liabilities for outstanding losses and loss-related expenses and the related provision for losses and loss-related expenses include estimates for malpractice losses incurred but not reported, losses pending settlement, as well as for workers' compensation claims and underwriting expenses. Such liabilities are based on estimates and, while management believes the amounts provided are adequate, the ultimate liabilities may be in excess of or less than the amounts provided. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The methods for making such estimates and the resulting liabilities are actuarially reviewed on an annual basis and any adjustments required are reflected in estimated incurred but not reported medical claims.

Income Taxes

Entities within the UVM Health Network, with the exception of entities specifically named below, are incorporated and recognized by the Internal Revenue Service ("IRS") as tax-exempt under Section 501(c)(3) of the Internal Revenue Code (the "Code"). Accordingly, the IRS has determined that these organizations are exempt from federal income taxes on related income pursuant to Section 501(a) of the Code. UVM Health Network Specialty Care Transport, UVM Medical Center Executive Services, and UVM Medical Center Skilled Nursing are single-member limited liability corporations. As such, for tax purposes, these organizations are treated as divisions of UVM Medical Center. OCV and ADK ACO are limited liability companies and treated for tax purposes as partnerships. Earnings and losses are passed through to the owners, which are tax-exempt, and are treated in the same manner for tax purposes. No provision for federal income taxes has been recorded in the accompanying consolidated financial statements for these organizations.

UVM Health Network Ventures, VMCIC, Mediquest and CVHN are for-profit subsidiaries subject to federal and state taxation. The tax provisions and related tax assets and liabilities for these entities are not material to the consolidated financial statements.

UVM Health Network accounts for recognition and measurement of uncertain tax positions in accordance with ASC 740 *Income Taxes*, which addresses how to account for and report the effects of taxes based on income. No provision for uncertain tax positions is recorded in the accompanying consolidated financial statements.

Provider Tax Payments

The states of Vermont and New York operate provider tax programs related to certain patient service revenues and operating cash receipts, respectively, collectively referred to as provider tax expenses.

Defined Benefit Pension and Other Postretirement Benefit Plans

UVM Health Network recognizes the overfunded or underfunded status of its defined benefit pension and other postretirement benefit plans (collectively, "postretirement benefit plans") in the consolidated balance sheets. Changes in the funded status of the plans are reported in the year in which the changes occur as a change in net assets without donor restrictions presented below the excess of revenue over expenses in the consolidated statements of operations and changes in net assets.

Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (also referred to as an "exit price"). A fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. In determining fair value, the use of various valuation approaches, including market, income, and cost approaches, is permitted.

GAAP establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumption about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

UVM Health Network uses the following fair value hierarchy to present its fair value disclosures:

- Level 1 Quoted (unadjusted) prices for identical assets or liabilities in active markets. Active markets are those in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.
- Level 2 Other observable inputs, either directly or indirectly, including:
 - Quoted prices for identical or similar assets in nonactive markets (few transactions, limited information, noncurrent prices, high variability over time).
 - Inputs other than quoted prices that are observable for the asset (interest rates, yield curves, volatilities, default rates).
 - Inputs that are derived principally from or corroborated by other observable market data.
- Level 3 Pricing inputs are generally unobservable for the assets or liabilities and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require management's judgment or estimation of assumptions that market participants would use in pricing the assets or liabilities.

Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the above fair value hierarchy.

The following is a description of the valuation methodologies used for assets and liabilities measured at fair value:

Equities, Mutual Funds, Money Market Funds, and Real Estate Investment Trusts

The fair values of equities, mutual funds, money market funds, and real estate investment trusts are based on quoted market prices and are categorized as Level 1 or Level 2 based on the nature of the inputs.

Debt Securities

The estimated fair values of debt securities are based on quoted market prices and/or other market data for the same or comparable instruments and transactions in establishing the prices. The marketable debt securities classified as Level 1 are classified based on quoted prices of the actual debt instruments in active markets. The marketable debt securities classified as Level 2 are classified as such due to the usage of observable market prices for similar securities that are traded in less active markets or when observable market prices for identical securities are not available. Marketable debt instruments are priced using: nonbinding market consensus prices that are corroborated with observable market data; quoted market prices for similar instruments; or pricing models, such as a discounted cash flow model, with all significant inputs derived from or corroborated with observable market data. These Level 2 debt securities primarily include corporate bonds, notes and other debt securities.

Beneficial Interest in Perpetual Trusts

The estimated fair values of UVM Health Network's beneficial interests in perpetual trusts are determined based upon information provided by the trustees. Such information is generally based on the pro rata interest in the net assets of the underlying investments. The assets held in trust consist primarily of cash equivalents and marketable securities. The fair values of the perpetual trusts are measured using the fair value of the assets contributed to the trusts, and therefore are categorized as Level 3.

Hedge Funds

The fair values of investments in hedge funds were primarily determined using the calculated net asset value ("NAV"). The hedge funds include investments in funds that invest primarily in securities whose underlying values are based on Level 1 inputs. The fund managers receive prices from nationally recognized pricing services based on observable market transactions. Certain of the underlying securities held by the funds are listed on recognized securities exchanges and valued at the closing price as is customarily ascertained by the respective exchange.

Interest Rate Swap Agreements

Interest rate swap agreements are valued at the present value of the estimated series of cash flows resulting from the exchange of fixed rate payments for floating rate payments from the counterparty over the remaining life of the contract from the balance sheet date. Each floating rate payment is calculated based on forward market rates at the valuation date for each respective payment date. The valuation based on the estimated series of cash flows is obtained from third parties and assessed by management for reasonableness. Because the inputs used to value the contract can generally be corroborated by market data, the fair value is categorized as Level 2.

3. Current and Upcoming Accounting Guidance

In January 2016, the FASB issued ASU 2016-01, *Recognition and Measurement of Financial Assets and Financial Liabilities*, which addresses certain aspects of recognition, measurement, presentation and disclosure of financial instruments. UVM Health Network has adopted ASU 2016-

01 for fiscal year 2020. In accordance with the guidance, unrealized gains and losses on equity securities are now included in the performance indicator on a prospective basis.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. Under the new guidance, lessees are required to recognize the following for all leases (with the exception of leases with a term of twelve months or less) at the commencement date: (a) a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and (b) a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. Leases are classified as either operating or finance. Operating leases result in straight-line expense in the statement of operations (similar to previous operating leases), while finance leases result in more expense being recognized in the earlier years of the lease term (similar to previous capital leases). The Network adopted the new standard on October 1, 2019 using a modified retrospective approach. The Network elected the transition method that allows for application of the standard at the adoption date rather than at the beginning of the earliest comparative period presented in the consolidated financial statements. Upon adoption, the Network recognized \$75,987,000 in operating lease right-of-use assets with corresponding operating lease obligations in the consolidated balance sheet.

On October 1, 2019, UVM Health Network adopted ASU 2016-18, Statement of Cash Flows (Topic 230): Restricted Cash that changes the presentation of restricted cash and cash equivalents in the statements of cash flows. Restricted cash and restricted cash equivalents will be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statements of cash flows. Under the new guidance the Network must identify all cash, cash equivalents, and amounts generally described as restricted cash or cash equivalents in the beginning and ending totals in the statement of cash flows. UVM Health Network has elected to treat all cash equivalents within investments as short term investments.

On October 1, 2019, UVM Health Network retroactively adopted ASU 2017-07, Compensation – Retirement Benefits (Topic 705): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost. This guidance requires the service cost component of net periodic benefit cost for pension and other postretirement benefits to be presented as a component part of employee benefit expense. The other components of net periodic benefit cost, such as interest, expected return on plan assets, and amortization of other actuarially determined amounts, are required to be presented as a nonoperating change in net assets without restrictions. The impact to the fiscal year ending September 30, 2020 for the UVM Health Network was a movement of \$3,361,000 in net periodic pension income from operating expenses to non-operating gains (losses).

On March 12, 2020, the FASB issued ASU 2020-04, *Reference Rate Reform* (Topic 848), Facilitation of the Effects of Reference Rate Reform on Financial Reporting (the "ASU"). This ASU, which introduces ASC 848 to the Codification, provides relief that, if elected, will require less accounting analysis and less accounting recognition for modifications related to reference rate reform. The ASU provides specific guidance relating to instruments subject to ASC 310, Receivables, ASC 470, Debt, ASC 840 or ASC 842, Leases, and ASC 815, Derivatives and Hedging. It also includes a principle that provides relief from contract modification requirements in other guidance not explicitly addressed. The UVM Health Network is currently evaluating the impact of the new guidance on the consolidated financial statements.

4. Patient Service Revenue

Patient service revenue is reported at the amount that reflects the consideration to which the UVM Health Network expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payers (including health insurers and government programs), and others and includes variable consideration for retroactive revenue adjustments due to settlement of audits, reviews, and investigations. Generally, the UVM Health Network bills the patients and third-party payers several days after the services are performed and/or the patient is discharged from the facility. Revenue is recognized as performance obligations are satisfied.

Performance obligations are determined based on the nature of the services provided by the UVM Health Network. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected (or actual) charges. The UVM Health Network believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patients in our hospitals receiving inpatient acute care services. The UVM Health Network measures the performance obligation from admission into the hospital to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge. Revenue for performance obligations satisfied at a point in time is recognized when goods or services are provided and the UVM Health Network does not believe it is required to provide additional goods or services to the patient.

Under the provisions of Topic 606, amounts related to services provided to patients that have not billed and that do not meet the conditions of unconditional right to payment at the end of the reporting period are contract assets. Contract assets consist primarily of services that have been provided to patients who are still receiving inpatient care in our facilities at the end of the reporting period. Contract assets are included in patient and other trade accounts receivable in the accompanying consolidated balance sheet at September 30, 2021 and 2020. Contract assets are as follows: \$18,074,000 and \$14,043,000 as of September 30, 2021 and 2020, respectively.

Because all of its performance obligations relate to contracts with a duration of less than one year, the UVM Health Network has elected to apply the optional exemption provided in Topic 606 and therefore, is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The unsatisfied or partially unsatisfied performance obligations are primarily related to inpatient acute care services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period.

The UVM Health Network determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payers and, discounts provided to uninsured patients in accordance with the UVM Health Network's policy (explicit price concessions), and/or implicit price concessions provided to uninsured patients. The UVM Health Network determines its estimates of explicit price concessions based on contractual agreements, its discount policies, and historical experience. The UVM Health Network determines its estimate of implicit price concessions based on its historical collection experience with this class of patients.

The UVM Health Network has agreements with third-party payers that provide for payments to UVM Health Network at amounts different from its established rates.

Medicare

Inpatient acute-care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Inpatient rehabilitation services are paid based on a prospective per discharge methodology. These rates vary according to a patient classification system based upon services provided, the patient's level of functionality and other factors. Outpatient services are paid based upon a prospective standard rate for procedures performed or services rendered. UVM Health Network is reimbursed for cost-reimbursable items at tentative rates, with final settlement determined after submission of annual cost reports by UVM Health Network and audits thereof by the Medicare Audit Contractor. Medicare reimbursement for professional billings is determined by a standard fee schedule that is determined by the Centers for Medicare and Medicaid Services of the U.S. Department of Health and Human Services.

Medicaid

Inpatient services rendered to Vermont Medicaid program beneficiaries are paid at prospectively determined rates per discharge. As with Medicare, reimbursement is based on a diagnosis-related group ("DRG") system that is based on clinical, diagnostic, and other factors. In Vermont, additional reimbursement for inpatient rehabilitation and neonatal cases is paid through a per diem add-on. In Vermont, additional reimbursement for inpatient psychiatric cases is based on a per diem rate calculation, including adjustments for diagnostic factors and length of stay. Outpatient services rendered to Vermont Medicaid beneficiaries are paid based upon a prospective standard rate. Certain laboratory, mammography, therapy, and dialysis services are paid on a fee schedule. Outpatient services rendered to New York Medicaid beneficiaries are paid under an Ambulatory Patient Group ("APG"). Ancillaries (i.e. lab) ordered by an Article 28 provider get bundled into the clinic visit and are paid under an APG. Medicaid reimbursement for professional services is determined by a standard fee schedule.

Managed Care and Commercial Insurers

Services rendered to patients with commercial insurance are generally reimbursed at standard charges, less a negotiated discount or according to DRG or negotiated fee schedules.

Laws and regulations concerning government programs, including Medicare and Medicaid, are complex and subject to varying interpretation. As a result of investigations by governmental agencies, various health care organizations have received requests for information and notices regarding alleged noncompliance with those laws and regulations, which, in some instances, have resulted in organizations entering into significant settlement agreements. Compliance with such laws and regulations may also be subject to future government review and interpretation as well as significant regulatory action, including fines, penalties, and potential exclusion from the related programs. There can be no assurance that regulatory authorities will not challenge the UVM Health Network's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon the UVM Health Network. In addition, the contracts the UVM Health Network has with commercial payers also provide for retroactive audit and review of claims.

Settlements with third-party payers for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payer, correspondence from the payer and the UVM Health Network's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, new information becomes available), or as years are settled or are no longer subject to such audits, reviews, and investigations. Changes in prior-year estimates decreased patient service revenue by approximately \$1,243,000 and \$7,522,000 in the years ended September 30, 2021 and 2020, respectively.

Generally, patients who are covered by third-party payers are responsible for related deductibles and coinsurance, which vary in amount. The UVM Health Network also provides services to uninsured patients, and offers those uninsured patients a discount, either by policy or law, from standard charges. The UVM Health Network estimates the transaction price for patients with deductibles and coinsurance and from those who are uninsured based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charge by any contractual adjustments, discounts, and implicit price concessions. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. For the years ended September 30, 2021 and 2020, revenue recognized due to changes in the UVM Health Network's estimates of implicit price concessions for performance obligations satisfied in prior years was not significant. Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay are recorded as bad debt expense. Bad debt expense for the years ended September 30, 2021 and 2020 was not significant.

Consistent with the UVM Health Network's mission, care is provided to patients regardless of their ability to pay. Therefore, the UVM Health Network has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, copays and deductibles). The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the UVM Health Network expects to collect based on its collection history with those patients.

UVM Medical Center, CVMC and PMC receive monthly fixed prospective payments for services provided by hospitals (and hospital-owned practices) participating in the Vermont Medicaid Next Generation Accountable Care Organization ("Medicaid ACO") Pilot Program and the CMS Vermont Modified Next Generation ACO Model ("Medicare ACO"). Under these arrangements, monthly per member payments are received in advance of the services being performed and recognized as revenue in the month to which they relate. Medicaid and Medicare fee-for-service payments continue for all other nonhospital providers in the ACO, for all providers who are not a part of the ACO, and for all services that are not included in the fixed prospective payment. UVM Health Network is responsible for both the cost and quality of care for each attributed member. This is true whether that person uses little or no care or whether they require services consistently throughout the year. UVM Medical Center, CVMC and PMC recognize their share of annual contract settlements, which include shared savings or losses and quality incentives as an increase or decrease to fixed prospective payment revenue. UVM Medical Center, CVMC and PMC also participate in an accountable care program with BlueCross BlueShield of Vermont, under which they continue to be paid on a fee-for-service basis. Quality incentives and shared savings or losses under this contract are recorded as increases or decreases to patient service revenue.

CVPH, through the Adirondack Regional Medical Home Pilot, which was established as a joint venture initiative of medical providers and public and private insurers to transform healthcare delivery in the rural, upstate New York region, receives monthly fixed prospective payments for the provision of care management services. This is a monthly, per member payment received in advance of the services being performed and recognized as revenue in the month to which it relates.

For services provided under Fee For Service ("FFS") and Fixed Prospective Payment ("FPP") arrangements, composition by payer for the years ended September 30 is as follows:

		2021				
•	Total	FFS	FPP	Total	FFS	FPP ,
Medicarè	35 %	27 %	8 %	34 %	26 %	8 %
Medicaid	11 %	7 %	4 %	11 %	7 %	4 %
Contracted Commercial	47 %	47 %	0 %	47 %	47 %	0 %
Noncontracted Insurers	7 %	7 %	0 %	8 %	8 %	0 %

5. Charity Care and Community Service

UVM Health Network provides care to patients who meet certain criteria under its charity care policies without charge or at amounts less than its established rates. Because UVM Health Network does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

The amount of charges foregone for services and supplies furnished under UVM Health Network's charity care policy aggregated approximately \$25,082,000 and \$30,353,000 for the years ended September 30, 2021 and 2020, respectively.

Approximately \$11,118,000 and \$14,891,000 of UVM Health Network's total expenses for the years ended September 30, 2021 and 2020, respectively, arose from providing services to charity care patients. The estimated costs of providing charity care services are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of cost to charges is calculated based on UVM Health Network's total expenses divided by gross patient service revenue. For the years ended September 30, 2021 and 2020, respectively, UVM Health Network used \$414,000 and \$374,000 in charitable endowment earnings to help defray the costs of indigent care.

6. Financial Assets and Liquidity Resources

As of September 30, 2021, and 2020, respectively, financial assets and liquidity resources available within one year for general expenditure, such as operating expenses, scheduled principal payments on debt, and capital construction costs not financed with debt, consisted of the following:

(in thousands)		2021	2020
Liquidity and Availability			
Cash and cash equivalents	\$ -	442,413	\$ 526,654
Short-term investments		19,069	15,085
Current portion of assets whose use is limited or restricted		9,926	9,831
Patient and other trade accounts receivable, net		303,360	256,607
Receivables from third-party payers		12,411	13,059
Financial assets available at year end for current use	\$	787,179	\$ 821,236

The UVM Health Network's endowment funds consist of donor-restricted funds. Income from donor-restricted endowments is restricted for specific purposes and, therefore, is not available for general expenditure.

To manage liquidity, UVM Health Network maintains sufficient cash and cash equivalent balances to support daily operations throughout the year. Cash and cash equivalents include bank deposits, CDs, money market funds, and other similar vehicles that generate a return on cash and provide daily liquidity to the UVM Health Network. Short-term investments without donor restriction are also utilized to generate a higher yield on balances versus cash and cash equivalents, and to provide the UVM Health Network with an additional layer of liquidity for daily operations if needed. As of September 30, 2021, and 2020, the balances held in cash and cash equivalents and short-term investments were \$461,482,000 and \$541,739,000, respectively. The UVM Health Network also maintains a line of credit in the amount of \$50,000,000 for use by UVM Health Network entities that are part of the UVM Medical Center Obligated Group. As of September 30, 2021, and 2020, the amount outstanding under this line of credit was \$3,000,000 and \$4,500,000, respectively.

Additionally, AHMC and HH&H have lines of credit of \$1,500,000 each of which had no amounts outstanding at September 30, 2021 and 2020, respectively. Each of these lines of credit can be used to support short-term cash and/or working capital needs. In addition, the UVM Health Network has designated assets without donor restriction that can be utilized at the discretion of management to help fund both operational needs and/or capital projects. As of September 30, 2021, and 2020, the balance in board designated assets were \$851,773,000 and \$645,676,000, respectively.

7. Investments, including Assets Whose Use is Limited or Restricted

Assets whose use is limited or restricted at September 30, 2021 and 2020 consisted of the following:

(in thousands)	2021		2020
Equities	\$ 70,060	\$	50,722
Mutual funds	•		* * *
Bond funds	460,468		373,623
U.S. treasury obligation funds	10,304		7,486
International equity funds	217,590		162,379
Domestic equity funds	240,943		179,668
Real estate funds	40,264		25,485
Total mutual funds	969,569		748,641
Money market funds	5,877	ų.	8,437
U.S Treasury	3,543		3,026
Bonds and notes	17,463		19,722
Beneficial interest in perpetual trusts	21,467		18,268
Hedge funds	4,823		4,290
Venture capital and partnerships	2,592		1,813
•	1,095,394	ı	854,919
Less: Current portion	(9,926)		(9,831)
Less: Other pooled investments	(13,323)		(11,343)
я •	\$ 1,072,145	\$	833,745

The cost and estimated fair value of securities excluding beneficial interest in perpetual trusts of \$21,467,000 and \$18,268,000 and unrestricted pooled investments of \$13,323,000 and \$11,121,000, and including short-term investments of \$19,069,000 and \$15,085,000, is as follows:

		2021	
		Gross	
		Unrealized	Estimated
(in thousands)	Cost	Gains	Fair Value
Equities	\$ 50,408	\$ 20,305	\$ 70,713
Mutual funds			
Bond funds	443,588	18,951	462,539
U.S. treasury obligation funds	10,367	(63)	10,304
International equity funds	160,573	57,437	218,010
Domestic equity funds	159,653	82,504	242,157
Commodity funds	927		1,297
Real estate funds	35,224	5,091	40,315
Total mutual funds	810,332	164,290	974,622
Money market funds	5,917	· -	5,917
U.S Treasury	3,543	-	3,543
Bonds and notes	17,222	241	17,463
Hedge funds	3,338	1,485	4,823
Venture capital and partnerships	1,955	637 .	2,592
	\$ 892,715	\$ 186,958	\$ 1,079,673
1	•	•	
. "		2020	
. "	· · · · · ·	2020 Gross	<u> </u>
. "	 		Estimated
(in thousands)	Cost	Gross	Estimated Fair Value
,	Cost \$ 41,534	Gross Unrealized Gains	Fair Value
Equities	-	Gross Unrealized Gains	Fair Value
Equities Mutual funds	\$ 41,534	Gross Unrealized Gains \$ 9,618	Fair Value \$ 51,152
Equities Mutual funds Bond funds	\$ 41,534 349,201	Gross Unrealized Gains \$ 9,618	Fair Value \$ 51,152 375,194
Equities Mutual funds Bond funds International equity funds	\$ 41,534 349,201 137,167	Gross Unrealized Gains \$ 9,618 25,993 25,500	\$ 51,152 375,194 162,667
Equities Mutual funds Bond funds International equity funds Domestic equity funds	\$ 41,534 349,201 137,167 143,011	Gross Unrealized Gains \$ 9,618 25,993 25,500 36,947	\$ 51,152 \$ 575,194 162,667 179,958
Equities Mutual funds Bond funds International equity funds	\$ 41,534 349,201 137,167	Gross Unrealized Gains \$ 9,618 25,993 25,500	\$ 51,152 \$ 51,152 375,194 162,667 179,958 2,747
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds	\$ 41,534 349,201 137,167 143,011 2,534	Gross Unrealized Gains \$ 9,618 25,993 25,500 36,947 213	\$ 51,152 \$ 575,194 162,667 179,958
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds	\$ 41,534 349,201 137,167 143,011 2,534 26,360	Gross Unrealized Gains \$ 9,618 25,993 25,500 36,947 213 (848)	\$ 51,152 \$ 51,152 375,194 162,667 179,958 2,747 25,512
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds	\$ 41,534 349,201 137,167 143,011 2,534 26,360 658,273	Gross Unrealized Gains \$ 9,618 25,993 25,500 36,947 213 (848)	\$ 51,152 375,194 162,667 179,958 2,747 25,512 746,078
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds	\$ 41,534 349,201 137,167 143,011 2,534 26,360 658,273 8,752	Gross Unrealized Gains \$ 9,618 25,993 25,500 36,947 213 (848) 87,805	\$ 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury	\$ 41,534 349,201 137,167 143,011 2,534 26,360 658,273 8,752 8,513	Gross Unrealized Gains \$ 9,618 25,993 25,500 36,947 213 (848) 87,805	\$ 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury Bonds and notes	\$ 41,534 349,201 137,167 143,011 2,534 26,360 658,273 8,752 8,513 19,073	Gross Unrealized Gains \$ 9,618 25,993 25,500 36,947 213 (848) 87,805	\$ 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808 19,722

The following tables present information as of September 30, 2021 and 2020, about UVM Health Network's financial assets and liabilities that are measured at fair value on a recurring basis:

						2021			_	
(in thousands)	ir N	Quoted Prices Active Markets Level 1)	Obse Ing	her rvable outs vel 2)	1	bservable nputs .evel 3)	P	NAV as ractical kpedient	F	air Value
Equities	\$	70,713	\$	<u> </u>	\$		\$		<u>\$</u>	70,713
Mutual funds					-					
Bond funds		462,539		-		-		-		462,539
U.S. treasury obligation funds		10,304								10,304 218,010
International equity funds Domestic equity funds		218,010 242,157		-		-		_		242,157
Commodity funds		1.297		-		_		_		1,297
Real estate funds		40,315		_		_		_		40,315
Total mutual funds		974,622		_	<u></u>	· -				974,622
Money market funds		5,917		_		· _		٠ _		5,917
U.S.Treasury		3,543		-		-		-		3,543
Bonds and notes		-		17,463		-		-		17,463
Beneficial interest in perpetual trusts		-		-		21,467		-		21,467
Hedge funds		-		-		-		4,823		4,823
Venture capital and partnerships		<u> </u>		·- ·-	_			2,592	_	2,592
	_	1,054,795	\$	17,463	\$	21,467	<u>\$</u> .	7,415	\$	1,101,140
Interest rate swap agreements	\$		\$	19,951	\$		\$	-	\$	19,951
						2020				
(in thousands)	i:	Quoted Prices n Active Markets Level 1)	_	ther ervable		2020 bservable inputs Level 3)	5	NAV as Practical xpedient	F	air Value
(in thousands) Equities	i:	Prices n Active Markets	_			bservable Inputs	5	Practical	F \$	Fair Value 51,152
•	i: ! (Prices n Active Markets Level 1)	Obse		(1	bservable Inputs	5	Practical	F \$_	
Equities	i: ! (Prices n Active Markets Level 1)	Obse		(1	bservable Inputs	5	Practical	F _\$_	51,152 375,194
Equities Mutual funds Bond funds International equity funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667	Obse		(1	bservable Inputs	5	Practical	F \$	51,152 375,194 162,667
Equities Mutual funds Bond funds International equity funds Domestic equity funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958	Obse		(1	bservable Inputs	5	Practical	\$ \$	51,152 375,194 162,667 179,958
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747	Obse		(1	bservable Inputs	5	Practical	\$ _\$	51,152 375,194 162,667 179,958 2,747
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512	Obse		(1	bservable Inputs	5	Practical	\$ 	51,152 375,194 162,667 179,958 2,747 25,512
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078	Obse		(1	bservable Inputs	5	Practical	\$ 	51,152 375,194 162,667 179,958 2,747 25,512 746,078
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752	Obse		(1	bservable Inputs	5	Practical	\$ 	51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078	Obse	- - - - - -	(1	bservable Inputs	5	Practical	\$	51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury Bonds and notes	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752	Obse		(1	bservable Inputs Level 3)	5	Practical	\$ 	51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808 19,722
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury Bonds and notes Beneficial interest in perpetual trusts	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752	Obse	- - - - - -	(1	bservable Inputs	5	Practical xpedient	\$ 	51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808 19,722 18,268
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury Bonds and notes Beneficial interest in perpetual trusts Hedge funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752	Obse	- - - - - -	(1	bservable Inputs Level 3)	5	Practical expedient	\$ 	51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808 19,722 18,268 4,290
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury Bonds and notes Beneficial interest in perpetual trusts	s 	Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808	Obse	- - - - - - - - - - - - -	\$	bservable Inputs Level 3)	\$ \$	Practical xpedient	<u>\$</u>	51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808 19,722 18,268 4;290 1,813
Equities Mutual funds Bond funds International equity funds Domestic equity funds Commodity funds Real estate funds Total mutual funds Money market funds U.S Treasury Bonds and notes Beneficial interest in perpetual trusts Hedge funds	i: ! (Prices n Active Markets Level 1) 51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752	Obse	- - - - - -	(1	bservable Inputs Level 3)	5	Practical expedient	\$ \$	51,152 375,194 162,667 179,958 2,747 25,512 746,078 8,752 8,808 19,722 18,268 4,290

The table below summarizes the fair value measurements of the investments in certain entities that calculate net asset value per share as of September 30, 2021 and 2020. There were no transfers between levels as of September 30, 2021 and 2020.

						2021		
Category of Investment	Fa	ir Value		funded mitments	Remaining Life,	Redemption Terms, if Currently Eligible	Redemption Restrictions and Terms	Redemption Restrictions and Terms in Place at Year End
Hedge Funds	\$,	4,823	\$	٠.	Not applicable	Ranges from 60 - 95 days notice, quarterly	100% of these funds are either not under lock or have a lock of one year or less.	None
Venture Capital and Partnerships	\$	2,592	\$	1,470	8 years	None	None	None
•						2020		
Cotanan of business		ıir Value	_	nfunded	Remaining Life,	Redemption Terms, if Currently	Redemption Restrictions	Redemption Restrictions and Terms in Place
Category of Investment	re	III ASIRA	Con	anitments	if Applicable	Eilgible	and Terms	at Year End
Hedge Funds	\$	4,290	\$	•	Not applicable	Ranges from 60 - 95 days notice, quarterty	100% of these funds are either not under lock or have a lock of one year or less.	None
Venture Capital and Partnerships	5	1,813	\$	1,855	8 years	None	None	None

The fair value of the assets and change in the value of the assets measured using significant unobservable inputs (Level 3) were related to beneficial interests in perpetual trusts.

A roll forward of the Level 3 fair value measurements (defined above) for the years ended September 30, 2021 and 2020, is as follows:

(in thousands)	2021 Beneficial Interest in Perpetual Trusts			2020 Beneficial Interest in Perpetual Trusts		
Beginning of year	\$	18,268	\$	17,795		
Withdrawals Change in beneficial interest in perpetual trusts Realized gains		3,199 -		473 -		
End of the year	\$	21,467	\$	18,268		

8. Property and Equipment

A summary of property and equipment at September 30, 2021 and 2020 is as follows:

(in thousands)		2021		2020
Land	\$	38,795	\$	38,795
Land improvements		26,294		27,354
Leasehold improvements		77,028		75,330
Buildings		1,123,317		1,111,584
Equipment, furniture, and fixtures		690,501		679,506
•		1,955,935		1,932,569
Less: Accumulated depreciation		(1,157,446)		(1,070,877)
		798,489		861,692
Construction-in-progress	_	79,543	_	47,155
	\$	878,032	\$	908,847

UVM Health Network sold, traded-in or wrote off approximately \$8,395,000 and \$10,241,000 in gross property and equipment in the years ended September 30, 2021 and 2020, respectively. In conjunction with these sales, trade-ins or disposals, a loss of \$248,000 and \$776,000 was recorded in the years ended September 30, 2021 and 2020, respectively. At September 30, 2021, UVM Health Network had commitments to purchase approximately \$68,222,000 of property and equipment, which are primarily composed of the following: \$23,113,000 related to the EPIC project and \$45,109,000 related to other projects. Anticipated future cash flows related to these commitments are \$4,762,000 and \$63,460,000 for the years ending September 30, 2022 and thereafter, respectively.

UVM Health Network recorded depreciation expense of \$94,770,000 and \$100,473,000 for the years ended September 30, 2021 and 2020, respectively.

9. Long-Term Debt

Long-term debt at September 30, 2021 and 2020 consisted of the following:

(in thousands)		2021		2020
Vermont Educational and Health Buildings Financing Agency Hospital Revenue Bonds		•		
Series 2008A Bonds, variable rate (0,03% and 0,11% at September 2021 and 2020, respectively),			_	
payable through 2030	\$	54,706	5	54,706
Series 2013A Bonds, fixed rate (2.50%), payable through 2027 Series 1996 Loan, fixed rate (3.50%), payable through 2022	-	26,738 539		27,063
Series 2015A Bonds, fixed rate (2.27%), payable through 2023		11,175		1,703 13,375
Series 2016A Bonds, fixed rate (3.00% to 5.00%), payable through 2036		11,175		13,315
(including unamortized premium of \$19,364 and \$20,574 at September 30, 2021 and 2020, respectively)		177,856		183,094
Series 2016B Bonds, fixed rate (3.13% to 5.00%), payable through 2046		1111000		100,004
(including unamortized premium of \$9,810 and \$10,200 at September 30, 2021 and 2020, respectively)	•	98,810		99,200
Series 2015A Bonds, fixed rate (2.85%), payable through 2025		11,867		12,553
Essex County Capital Resource Corporation Hospital Revenue Bonds				,
Series 2011 Bonds, variable rate, (1.62% and 1.65% at September 30, 2021 and 2020), payable through 2032		3,865		4,135
		5,605		4,135
Other long-term debt				
Bank of America Loan, fixed rate (2.90%), payable through April 1, 2030		75,000		75,000
TD Bank Loan, fixed rate (2.09%), payable through June 1, 2035		74,945		74,945
Bank of America Loan, fixed rate (2.92%), payable through 2027 KeyBank Loan, fixed rate (3.49%), payable through 2023		27,926		32,924
Series 2016A Bonds, variable rate (1.20% and 1.25% at September 30, 2021 and 2020, respectively), payable through 2042		13,215	•	18,785 12,210
Series 2016B Bonds, variable rate (0.79% and 0.84% at September 30, 2021 and 2020, respectively), payable through 2042		11,615 14,185		14,915
Community Bank Loan, fixed rate (3.38%), payable through 2027		11,995		12,589
Series 2013A variable rate bonds (0.07% and 0.15% at September 30, 2021 and 2020, respectively), payable through 2038,		11,000		12,005
(including unamortized discount of \$329 and \$348 at September 30, 2021 and 2020, respectively)		22,410		22,410
TD Bank fixed rate loan (3.59%), interest only payment through April 2020, payable through April 2030		8,722		9,582
TD Benk, fixed rate (3.73%), payable through 2025		1,808		2,201
TD Bank fixed rate loan (3.87%) at September 30, 2021, payable through 2033		15,472		16,462
TD Bank Loan - fixed rate (2.44%), payable through 2030		13,621		15,068
Lines of Credit		3,000		4,500
Other debt		. 32,702	_	37,521
		712,172		744,941
Less: Current portion		(33,089)		(34,064)
Less: Unamortized discount and debt issuance costs		(2,118)		(2,321)
Long-term debt	\$	676,965	\$	708,556

Obligated Group

UVM Medical Center, UVM Health Network, CVMC, CVPH and ECH are the members of the UVM Medical Center Obligated Group ("Obligated Group") at September 30, 2021 and 2020.

The Master Trust Indenture contains provisions permitting the addition, withdrawal or consolidation of members of the Obligated Group under certain conditions. The Master Trust Indenture constitutes joint and several obligations of the members of the Obligated Group.

As of September 30, 2021, an obligated group does not exist for AHMC, HH&H, or PMC.

Series 2008A Bonds (UVM Medical Center)

On May 21, 2008, UVM Medical Center in connection with the Vermont Educational and Health Buildings Financing Agency ("VEHBFA"), issued \$54,706,000 of tax-exempt variable-rate hospital revenue bonds ("Series 2008A"). The Series 2008A bonds are collateralized by an irrevocable letter of credit from a bank in the amount of \$55,334,000 (covers principal of \$54,706,000 and interest of \$628,000), which expires in 2026. The interest rate on the Series 2008A bonds is set weekly. Series 2008A bondholders have the option to put the bonds back to UVM Medical Center. Such bonds would be subject to remarketing efforts by UVM Medical Center's remarketing agent. To the extent that such remarketing efforts were unsuccessful, the nonmarketable bonds would be purchased from the proceeds of the letter of credit. Monthly payments of principal on the letter of credit borrowings would commence on the first calendar day of the first month that commences more than one year after the borrowing. The 2008A letter of credit was not drawn upon as of September 30, 2021 Repayment in full of the letter of credit would be required by the earlier of four years from the date of the borrowing under the letter of credit or the stated expiration date, currently, April 30, 2026. The repayment of principal would be as follows: \$21,176,000 in year two, \$21,176,000 in year three and \$12,354,000 in the final year.

Series 2011 Bonds (ECH)

On December 1, 2011, ECH issued Essex County Capital Resource Corporation Revenue Bonds, Series 2011 in the amount of \$6,160,000. The Series 2011 bonds were purchased by Key Bank, N.A. under a bond purchase agreement. As part of the agreement, the Series 2011 bonds are subject to mandatory redemption and are subject to optional tender by the bank for purchase by ECH at a price equal to the principal plus accrued and unpaid interest beginning on June 1, 2017. As of September 30, 2021, Key Bank informed ECH that they have no intention of tendering the bonds back to ECH any time before January 6, 2022. The Series 2011 bonds carry a variable interest rate of 65% of 1-Month LIBOR plus 155 basis points (1.62% at September 30, 2021) due in quarterly installments through March 1, 2032.

Series 2013A Bonds (UVM Medical Center)

The 2000A Bonds were partially refunded in 2011. The remaining \$32,550,000 balance of the initial aggregate principal amount of the Series 2000A Bonds with maturities between December 2025 and December 2027 were refunded in March 2013 and replaced with a tax-exempt direct bank private placement with TD Bank (the 2013A bonds), in the aggregate principal amount of \$29,500,000 with a final maturity date in December 2027. As part of the agreement, the Series 2013A bonds are subject to an optional tender by the bank for purchase by UVM Medical Center in whole or in part, at a redemption price equal to the principal amount tendered plus accrued and unpaid interest beginning March 1, 2023 and on any date thereafter. The Series 2013A bonds carry a fixed interest rate of 2.60%.

Series 2013A Bonds (AHMC)

In October 2013, AHMC secured \$27,375,000 in financing from the Franklin County Civic Development Corporation Tax – Exempt Variable Rate Demand Revenue Bonds, Series 2013A (2013A Revenue Bonds) to provide funding for the Skilled Nursing Home facility.

The Revenue Bonds consist of variable interest rate, term bonds, requiring annual sinking fund payments ranging from \$765,000 to \$1,645,000 through October 2037, with a \$1,715,000 principal amount maturing on October 1, 2038 to be paid at maturity. Interest rates are variable and are reset weekly by the remarketing agent. In addition to interest to bondholders, interest is paid to HSBC Bank at a rate of 2.50% on the outstanding balance. Interest is paid to HSBC Bank quarterly. The bonds are collateralized by a direct pay letter of credit with a bank aggregating the outstanding principal amount plus 35 days interest at an assumed rate of 12% per annum for the term of the bonds. Any outstanding balance put to the letter of credit would be repaid in

accordance with the payment schedule of the 2013A Revenue Bonds and must be repaid prior to the letter of credit expiring on October 1, 2022. The Revenue Bonds are administered by the provisions of a Master Trust Indenture (Indenture) between the AHMC and bond trustee.

Series 2015A Bonds (UVM Medical Center)

The remaining \$30,480,000 par of the initial aggregate principal amount of the Series 2004A Bonds, were refunded in January 2015 and replaced with a tax-exempt direct bank private placement with Key Government Finance (the 2015A bonds), in the aggregate principal amount of \$23,840,000 with a final maturity date in December 2023. Debt service reserve fund proceeds of \$6,640,000 were used to pay down the par amount of the new bonds. The Series 2015A bonds carry a fixed interest rate of 2.27%.

Series 2016A Bonds (UVM Medical Center)

The remaining \$192,965,000 par of the initial aggregate principal amount of the Series 2004B and 2007A Bonds, with maturities between December 2016 and December 2036, were advance refunded in February 2016 and replaced with a tax-exempt public bond issue (the 2016A bonds), in the aggregate principal amount of \$176,375,000 with a final maturity date in December 2036. The Series 2016A bonds carry fixed interest rates ranging between 3.00% - 5.00%. The premium on the 2016A bonds was \$27,500,000.

Series 2016B Bonds (UVM Medical Center)

On July 28, 2016, UVM Medical Center, in connection with the VEHBFA, issued \$89,000,000 of tax-exempt fixed rate hospital revenue bonds ("Series 2016B"). The Series 2016B bonds carry fixed interest rates ranging from 3.13% - 5.00%, with an average coupon of 4.54%, bonds mature on December 31, 2046. The Series 2016B Bonds were labeled "Green Bonds" as a result of their usage to finance the Miller Building Project for which UVM Medical Center is seeking Silver LEED-certified status. Final confirmation of Silver LEED-certified status is expected in 2022. The purpose of the "Green Bonds" label was to allow investors to invest directly in an environmentally beneficial project.

Series 2015A Bonds (PMC)

PMC issued \$15,750,000 VÉHBFA Revenue Bond Refunding Series 2015A on August 1, 2015 with a fixed rate of 2.85%, payable in monthly payments of \$69,000 for the hospital and \$17,000 for the nursing home. The bonds were purchased by People's United Bank, are collateralized by gross receipts and payable through August 1, 2035, with a bank Put Option on or after August 1, 2025. The indenture requires PMC to meet certain covenants annually.

Series 2016A and 2016B Bonds (CVPH)

On October 31, 2016, CVPH, through the Clinton County Capital Resource Corporation, issued \$14,255,000 of tax-exempt variable rate hospital revenue refunding bonds ("Series 2016A CVPH") and \$17,425,000 of tax-exempt variable rate hospital revenue refunding bonds ("Series 2016B CVPH"). The Series 2016A bonds are bank qualified bonds payable in annual installments ranging from \$355,000 to \$785,000, plus interest at one-month LIBOR times 65% plus 115 basis points adjusted monthly through July 1, 2042. The Series 2016B bonds are bank qualified bonds, payable in annual installments ranging from \$440,000 and \$960,000, plus interest at one-month LIBOR times 70% plus 72.8 basis points adjusted monthly through July 1, 2042.

People's United Loan (UVM Medical Center)

On September 30, 2013, UVM Medical Center entered into a mortgage for property ("Holly Court") in the amount of \$9,903,000. The mortgage is payable through September 2028, and bears interest at a variable rate equal to one-Month LIBOR plus 105 basis points (1.14% at September 30, 2021). Concurrent with the issuance of the Holly Court mortgage, an interest rate

swap was entered into whereby UVM Medical Center pays a fixed rate of 2.67% a variable rate of one-Month LIBOR, (Note 10).

TD Bank Loan (CVMC)

On December 20, 2019, CVMC borrowed \$16,000,000 from TD Bank. The loan is a taxable fixed rate private bank placement that is payable through December 20, 2029 and carries an interest rate of 2.44%. The loan is secured by a joint and several obligation of the UVMMC Obligated Group and was used to reimburse CVMC for previous capital projects that were paid for with cash.

Bank of America Loan (UVM Health Network)

On April 27, 2020, UVM Health Network borrowed \$75,000,000 from Bank of America. The loan is a taxable fixed rate private bank placement that is payable through April 1, 2030 and carries an interest rate of 2.90%. The loan is secured by a joint and several obligation of the UVMMC Obligated Group and is to be used for future capital projects and/or working capital needs across the network.

TD Bank Loan (UVM Health Network)

On June 26, 2020, UVM Health Network borrowed \$75,000,000 from TD Bank. The loan is a taxable fixed rate private bank placement that is payable through June 1, 2035 and carries an interest rate of 2.09%. The loan is secured by a joint and several obligation of the UVMMC Obligated Group and is to be used for future capital projects and/or working capital needs across the UVM Health Network

Scheduled Maturities of Long-Term Debt

Years Ending September 30.

As of September 30, 2021, scheduled maturities of long-term debt, not including a net unamortized premium of \$29,859,000 for the next five years and thereafter are as follows:

(in thousands)

2022	\$ 33,089
2023	39,544
2024	39,571
2025	36,068
2026	149,667
Thereafter	384.374

682.313

Loan Covenants

Under the terms of the Master Trust Indenture agreement, the UVM Medical Center has granted a mortgage on substantially all of its property and an interest in its gross receipts, and the Obligated Group is required to meet certain covenant requirements, as is AHMC and PMC for its respective long-term debt. In addition, the indenture provides for restrictions on, among other things, additional indebtedness and dispositions of property of the Obligated Group.

Lines of Credit

AHMC has an uncollateralized line of credit in the amount of \$1,500,000 at September 30, 2021. The interest rate is set at a floating rate equal to prime plus 100 basis points (4.25% at September 30, 2021). At September 30, 2021, AHMC had no borrowings under the line of credit.

The revolving line of credit is interest only payments with accrued interest and principal due upon maturity.

HH&H has a revolving \$1,500,000 line of credit payable on demand with a Community Bank N.A., collateralized by the HH&H personal property (accounts receivable, machinery, equipment, furniture and fixtures), with a variable interest rate equal to the prime rate with a 4.75% floor. There is no outstanding balance of September 30, 2021. The maturity date for the line of credit is February 28, 2023.

As of September 30, 2021, UVM Health Network has two available lines of credit in the amounts of \$20,000,000, and \$30,000,000. The \$20,000,000 line is with TD Bank and is less the face value of all Letters of Credit that may be issued by the lender for the benefit of the health network. The Line of Credit is available to each member of the Obligated Group. The Line of Credit is collateralized by a joint and several obligation of the UVM Health Network and each Member of the Obligated Group. The interest rate is set at a floating rate equal to 1 Month LIBOR plus 40 Basis Points (0.48% at September 30, 2021) adjusting monthly. At September 30, 2021, CVMC had borrowings of \$3,000,000. The maturity date for the line of credit is October 1, 2023. The \$30,000,000 line of credit is with Bank of America and is available to each member of the Obligated Group. The Line of Credit is collateralized by a joint and several obligation of the UVM Health Network and each Member of the Obligated Group. The interest rate is set (as chosen by UVMHN at the time of each advance) at a floating rate equal to the daily, 1 month, 2 month, or 3 month BSBY (Bloomberg Short-Term Bank Yield) Index plus 50 Basis Points, adjusting at the end of the chosen interest rate period. As of September 30, 2021, there were no advances on the line of credit. The line also carries an unused fee of 0.10% per annum, payable quarterly in arrears, and the maturity date is October 14, 2022.

Guarantor

As of September 30, 2021, UVM Medical Center is the guarantor of the letter of credit at AHMC for the Series 2013A bonds, the 2018 TD Bank loan at AHMC, and 50% guarantor of a line of credit between OneCare Vermont and TD Bank.

10. Interest Rate Swap Agreements

For certain variable rate debt, interest rate swap agreements are used to manage interest rate risk and hedge the risk of cash flow volatility. The table below details UVM Health Network's swap agreements. None of the swap agreements require collateral posting. Both UVM Health Network and the counterparties in the interest rate swap agreements are exposed to credit risk in the event of nonperformance or early termination of the agreements. In addition, each agreement may be terminated following the occurrence of certain events, at which time UVM Health Network or the counterparty may be required to make a termination payment to the other.

 Swap	Bond Series	Sep	Notional Amount ptember 30, 2021 Fin 000's)		Notional Amount eptember 30, 2020 (\$ in 000's)	Counterparty	Expiration Date	Pay Fixed	Receive Floating
LIBOR Swap (Series B-1)	2008Å		07.00	à	07.505	000 1 11			
		3	27,595	•	27,595	Citibank, NA	October 28, 2032	3.76 %	68.5% of LIBOR + 32bps
LIBOR Swap (Series B-2)	2008A		27,595		27,595	Citibank, NA	November 4, 2032	3.78 %	66.5% of LIBOR + 32bps
LIBOR Swap	Holly Court Loan		5,379		6,028	Peoples United Bank	October 2, 2028	2.67 %	1 Month LIBOR
LIBOR Swap	Series 2007B		9,715		9.990	Kev Bank	July 1, 2042	4.08 %	68.0% of LIBOR
LIBOR Swap	Series 2007A		15,350		15,765	Key Bank	July 1, 2042	4.00 %	65.0% of LIBOR
SIFMA Swap	Series 2011		3,865		4,135	Key Bank	December 1, 2021	3.24 %	65.0% of LIBOR

The fair value of interest rate swap agreements, all of which are recorded as other long-term liabilities at September 30, is as of follows:

(in thousands)		2021	2020
2008A Swaps Holly Court Loan 2007B Swap 2007A Swaps 2011 Swap	\$	(11,222) (350) (3,243) (5,105) (31)	\$ (15,085) (592) (4,343) (6,810) (160)
	\$	(19,951)	\$ (26,990)

The effect of interest rate swap agreements on the consolidated statements of operations and changes in net assets for 2021 and 2020 are as follows:

	Amount of Gain/(Loss) Recognized in Statements of Operations				
(in thousands)		2021	_	2020	
2008A Swaps	\$	3,863	\$	(2,257)	
Holly Court Loan		242		(210)	
2007B Swap		1,100		(623)	
2007A Swaps		1,705		(963)	
2011 Swap		129		52	
	\$	7,039	\$	(4,001)	

UVM Health Network also made payments on the interest rate swap agreements of \$3,152,000 and \$2,460,000 for the years ended September 30, 2021 and 2020, which are included in interest expense on the statements of operations.

11. Leases

As discussed in Note 3, on October 1, 2019, the UVM Health Network adopted new guidance for the accounting and reporting of leases. The UVM Health Network has operating and finance leases primarily for real estate, including medical office buildings, corporate and other administrative offices, as well as medical and office equipment. The UVM Health Network determines if an arrangement is a lease at inception of the contract. When evaluating contracts for embedded leases, the UVM Health Network exercises judgment to determine if there is an explicit or implicit identified asset in the contract and if the UVM Health Network controls the use of that asset. As permitted under the transition guidance in ASC 842, the UVM Health Network elected a package of practical expedients which, among other provisions, allowed the UVM Health Network to carry forward historical lease classifications. As a practical expedient, the UVM Health Network has made an accounting policy election for all asset classes not to separate lease components from nonlease components in the event that the agreement contains both. Additionally, UVM Health Network elected the package of practical expedients which allowed an entity not to reassess whether any expired or existing contracts are or contain leases, the lease classification for any expired or existing leases, and initial direct costs for any existing leases.

Under ASC 842 transition guidance, the UVM Health Network elected the hindsight practical expedient to determine the lease term for existing leases, which permits companies to consider available information prior to the effective date of the new guidance as to the actual or likely

exercise of options to extend or terminate the lease. Certain real estate leases have renewal options and the lease term includes options to extend or terminate the lease when it is reasonably certain that the UVM Health Network will exercise that option. Real estate lease agreements typically have initial terms of five to ten years, and equipment lease agreements typically have initial terms of three years.

Lease expense for operating lease payments is recognized on a straight-line basis over the term of the lease. Operating right-of-use assets and lease liabilities are recognized based on the present value of lease payments over the remaining lease term. Since the UVM Health Network's leases do not have a readily determinable implicit discount rate, the UVM Health Network uses the risk free rate as it elected to apply the expedient available to nonpublic business entities to calculate the present value of lease payments. The UVM Health Network includes both the lease and nonlease components for purposes of calculating the right-of-use asset and related lease liability (if the nonlease components are fixed). For finance leases, interest expense on the lease liability is recognized using the effective interest method and amortization of the right-to-use asset is recognized on a straight-line basis over the shorter of the estimated useful life of the asset or the lease term. The UVM Health Network elected not to apply the requirements of ASC 842 to short-term leases (i.e., a lease term of 12 months or less at the commencement date). In these cases, lease payments are charged to profit or loss.

The table below presents certain information related to the lease costs for finance and operating leases:

2021		2020
Operating lease cost	\$ 16,189	\$ 16,979
Finance lease cost: Amortization of right-of-use assets Interest on lease liabilities Total finance lease cost	1,621 	2,505 131 2,636
Short term lease cost Variable lease cost Total lease cost	771 3,168 \$ 21,820	618 4,674 \$ 24,907

Supplemental consolidated balance sheet information related to operating and finance leases is as follows:

	Classification on the Consolidated Balance Sheet		2021		2020
Assets Operating lease assets Finance lease assets	Operating lease right of use assets, net Finance lease right of use assets, net	\$	63,036 3,777	\$	70,389 3,911
Total lease assets		S	66,813	<u>\$</u>	74,300
Liabilities Current					
Operating	Operating lease liabilities obligations	\$	12,914	\$	14,317
Finance	Finance lease liabilities obligations		1,2 66		1,916
Noncurrent					
Operating	Operating lease liabilities obligations, net of current portion		51,228		56,461
Finance	Finance lease liabilities obligations, net of current portion		2,007		1,736
Total lease liabilities		\$	67,415	\$	74,430
Weighted-average remaining lease term					
Operating leases			7.00		7.44
Finance leases			2.93		2.92
Weighted-average discount rate	•				
Operating leases	•		0.99 %		0.98 %
Finance leases			1.58 %		2.17 %

The table below presents supplemental cash flow information related to leases:

	2021	2020
Cash paid for amounts included in the measurement of lease liabilities		
Operating cash flows for operating leases	\$ 15,921	\$ 16,294
Operating cash flows for finance leases	71	131
Financing cash flows for finance leases	1,864	2,701
Right-of-use assets obtained in exchange for new operating lease liaibilities Right-of-use assets obtained in exchange for new finance lease liaibilities	\$ 7,673 1,627	\$ 85,082 655

Of the right-of-use assets recorded in exchange for operating lease liabilities as of September 30, 2020, \$75,987,000 were leases the UVM Health Network entered into prior to October 1, 2019, and recognized as part of the adoption of ASC 842.

Future minimum lease payments at September 30, 2021 is as follows:

		Finance		Operating		Total
2022	\$	1,301	\$	13,664	\$	14,965
2023		1,045		11,559		12,604
2024	-	807		10,212		11,019
2025		169		8,063		8,232
2026		14		5,836		5,850
Thereafter		<u> </u>	<u> </u>	20,064		20,064
Total minimum lease payments		3,336		69,398	•	72,734
Less: Imputed interest		63		5,256		5,319
Total lease liabilities	\$	3,273	\$	64,142	\$	67,415

12. Net Assets

Net Assets with Donor Restrictions

At September 30, 2021 and 2020, net assets with donor restrictions are available for the following purposes:

(in thousands)	2021			2020
Indigent care	\$	21,137	\$	19,166
Education and research		34,472		30,851
Children's programs		9,996		8,975
Capital projects and other health care services		59,887		52,073
Long-term care services at Woodridge		1,962		1,641
•	\$	127,454	\$	112,706

At September 30, 2021 and 2020, net assets with donor restrictions include approximately \$36,736,000 and \$27,410,000, respectively, of accumulated gains, which are subject to Board appropriation in accordance with state law.

Endowment Funds

UVM Health Network's endowment funds consist of 131 funds established for a variety of purposes. UVM Health Network does not currently have any unrestricted funds designated by the Board to function as endowment. Accordingly, for the purposes of this disclosure, endowment funds include only donor-restricted endowment funds. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

UVM Health Network has interpreted relevant state laws for the states in which it operates as requiring realized and unrealized gains of net assets with donor restrictions to be retained in a with donor restrictions net asset classification until appropriated by the Board and expended. These state laws allow the Board to appropriate the net appreciation of net assets with donor restrictions as is prudent considering UVM Health Network's long and short-term needs, present and anticipated financial requirements, and expected total return on its investments, price level trends, and general economic conditions. In the years ended September 30, 2021 and 2020, \$1,326,000 and \$2,098,000, respectively, was appropriated.

As a result of this interpretation, UVM Health Network classifies net assets with donor restrictions as the original value of the gifts donated to the endowment when explicit donor stipulations requiring permanent maintenance of the historical fair value are present, and (b) the original value of subsequent gifts to the endowment when explicit donor stipulations requiring permanent maintenance of the historical fair value are present. The remaining portion of the donor-restricted endowment fund is comprised of accumulated gains not required to be maintained in perpetuity. These amounts are classified as net assets with donor restrictions until those amounts are appropriated for expenditure in a manner consistent with the donor's stipulations. UVM Health Network considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: duration and preservation of the fund, purposes of the donor-restricted endowment funds, general economic conditions, the possible effect of inflation and deflation, the expected total return from income and the appreciation of investments, other resources of UVM Health Network, and the investment policies of UVM Health Network.

Endowment Net Asset Composition and Changes in Endowment Net Assets

The following is a summary of the endowment net asset composition and the changes therein for the years then ended:

(in thousands)	2021		2020	
Changes in the fair value of endowment investments Investment returns, net Appropriations of endowment assets for expenditure Other	\$	11,158 (1,326) 242	\$	3,784 (2,098) 423
Net change in endowment investments		. 10,074		2,109
Endowment investments at Beginning of year		62,310		60,202
End of year	\$	72,384	\$	62,311

Beneficial Interest in Perpetual Trusts

The above amounts exclude UVM Health Network's beneficial interest in perpetual trusts, which are not within management's investment control. Such beneficial interests totaled \$21,467,000 and \$18,268,000 at September 30, 2021 and 2020, respectively.

Charitable Remainder Trust

UVM Health Network has received an irrevocable charitable remainder trust for which UVM Health Network does not serve as trustee. For this trust, UVM Health Network recorded its beneficial interest in those assets as contribution revenue and pledges receivable at the present value of the expected future cash inflows. Trusts are recorded at the date UVM Health Network has been notified of the trust's existence and sufficient information regarding the trust has been accumulated to form the basis for an accrual. Changes in the value of these assets are recorded in net assets with donor restrictions.

Funds With Deficiencies

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor requires UVM Health Network to retain as a fund of perpetual duration. The UVM Health Network has a policy that does not allow the spending from underwater endowments. At September 30, 2021 and 2020, there were no funds with deficiencies.

Investment Return Objectives and Spending Policy

UVM Health Network has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to the programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period(s). Under this policy, the endowment assets are invested in a manner to generate returns at least equal to and preferably greater than the consumer price index. To satisfy its return objective, UVM Health Network targets a diversified asset allocation that provides for a balanced portfolio.

13. Malpractice and Other Contingencies

UVM Health Network is insured against malpractice losses under a claims-made insurance policy with VMCIC, its wholly owned subsidiary. VMCIC has reinsurance with commercial carriers for coverage above a self-insured per claim retainage amount of:

UVM Medical Center	\$	5,000,000	per occurrence limit
CVMC	\$	1,000,000	per occurrence limit
CVPH	\$	2,000,000	per occurrence limit
ECH	\$	2,000,000	per occurrence limit
PMC	\$	1,000,000	per occurrence limit
ННН	` \$	1,000,000	per occurrence limit

The annual aggregate is \$20,000,000 for Professional Liability.

VMCIC has a Commercial General Liability policy with coverage limits per claim retainage amount of:

UVM Medical Center	\$	2,000,000	per occurrence limit
CVMC	\$	1,000,000	per occurrence limit
CVPH	\$	1,000,000	per occurrence limit
ECH	\$	1,000,000	per occurrence limit
PMC	\$.	1,000,000	per occurrence limit
HHH	\$	1,000,000	per occurrence limit

The annual aggregate is \$10,000,000 for Commercial General Liability.

VMCIC provides claims-made coverage to certain affiliates of UVM Health Network for periods prior to the merger that created UVM Health Network.

UVM Health Network, excluding AHMC, PMC, and HH&H (discussed below), is also self-insured for workers' compensation claims, and maintains an excess insurance policy to limit its exposure on claims up to \$1,000,000 and \$750,000 per occurrence for UVM Medical Center and CVPH, respectively, in the year ended September 30, 2021, with a \$50,000,000 aggregate limit for UVM Medical Center. CVPH's workers' compensation claim reserve is secured by a letter of credit and reimbursement agreement in the amount of \$10,358,000 which has an expiration date of September 30, 2022.

The workers compensation insurance policy year for AHMC is from September 1 – September 1 each year. AHMC's potential workers' compensation exposure covers the period between September 1, 2012 and September 30, 2021. A related liability of approximately \$764,000 has been recorded as of September 30, 2021 and 2020, respectively.

The workers' compensation insurance policy year for PMC is from October 1 – October 1. The policy coverage is \$500,000 per employee. There is no liability recorded related to this policy.

HH&H insures its medical malpractice risks on a claims-made basis. There were no known malpractice claims outstanding at September 30, 2021, nor were there any unasserted claims or incidents which require loss accrual. HH&H intends to renew coverage on a claims-made basis and anticipates that such coverage will be available.

As of October 1, 2020 limits of liability applicable solely to insured physicians while performing medical services at AHMC are \$1,000,000 per occurrence and \$3,000,000 in the aggregate.

The reserves for outstanding losses at UVM Medical Center, CVMC, CVPH and ECH have been discounted at a rate of 3.0% at September 30, 2021 and 2020, resulting in a decrease in the reserve for professional liability of approximately \$2,656,000 and \$2,890,000 at September 30, 2021 and 2020, respectively. Additionally, the reserves for outstanding losses for UVM Medical Center workers' compensation have been discounted at a rate of 0.24% and 1.43%, resulting in a decrease in reserves of approximately \$44,000 and \$260,000 for the years ended September 30, 2021 and 2020, respectively.

As a result of changes in estimates of incurred events in prior years, primarily professional liability, the estimate of incurred losses decreased by approximately \$6,220,000 and \$3,527,000 for the years ended September 30, 2021 and 2020, respectively.

Employee Health and Dental Insurance

UVM Medical Center, Porter Medical Center, and Home Health & Hospice, under the UVM Health Network, maintain self-insured plans for employee health insurance. CVPH and CVMC also maintained self-insured plans for employee health insurance. Under the terms of the plans, employees and their dependents are eligible for participation and, as such, UVM Medical Center, Porter Medical Center, Home Health & Hospice, CVPH, and CVMC are responsible for paying claims and third party administrator costs. UVM Health Network which included UVM Medical Center, Porter Medical Center, and Home Health & Hospice maintained a stop-loss insurance policy for its medical plan to limit its exposure on nondomestic claims to the first \$650,000, per member per plan year, of which \$100,000 is covered by VMCIC. CVPH and CVMC maintained a stop-loss insurance policy for its medical plan to limit its exposure on nondomestic claims to the first \$300,000, per member per plan year ending September 30, 2021, of which \$100,000 of each entity's exposure is covered by VMCIC. In addition, UVM Health Network which included UVM Medical Center, Porter Medical Center, and Home Health & Hospice and CVMC maintain self-insured plans for employee dental.

Other Contingencies

UVM Health Network and its subsidiaries are parties in various legal proceedings and potential claims arising in the ordinary course of business. In addition, the health care industry as a whole is subject to numerous laws and regulations of federal, state, and local governments. Compliance with these laws and regulations is subject to government review and interpretation, as well as regulatory actions, which could result in the imposition of significant fines and penalties, as well as significant repayments of previously billed and collected revenue from patient services. Management does not believe that these matters will have a material adverse effect on UVM Health Network's consolidated balance sheet or results of operations.

14. Pension Plans

Substantially all employees of UVM Health Network are covered under various noncontributory defined benefit pension plans, various defined contribution pension plans, or combinations thereof. Total expense for these plans consists of the following:

Ye	Years Ending September 30					
	2021	2020				
\$	44,831 46,000	\$	(1,363) 42,686			
\$	90,831	\$	41,323			
		2021 \$ 44,831 46,000	2021 \$ 44,831 \$ 46,000			

Information regarding UVM Health Network benefit obligations, plan assets, funded status, expected cash flows and net periodic cost/(benefit) for the pension plan follows within this footnote.

Benefit Obligations

(in thousands)	2021	2020
Changes in benefit obligations		
Projected benefit obligations - beginning of year	\$ (461,658)	\$ (449,678)
Service cost	(1,673)	(1,998)
Interest cost	(11,761)	(14,211)
Benefits paid	20,197	20,694
Settlements	111,542	-
Actuarial gain/(loss)	10,030	(17,356)
Plan amendment	(646)	<u>-</u>
Administrative expenses paid	18_	891
Projected benefit obligation - end of year	(333,951)	(461,658)
Accumulated benefit obligation	(333,962)	(345,154)
Changes in plan assets		
Fair value of plan assets - beginning of year	384,036	356,788
Actual gain on plan assets	43,450	36,617
Employer Contributions	16,741	12,216
Benefits paid	(20,197)	(20,694)
- Séttlements	(111,542)	
Administrative expenses paid	(18)	(891)
Fair value of plan assets - end of year	312,470	384,036
Funded status of the plan (long-term)	\$ (21,481)	\$ (77,622)
Funded status of plans - asset	723	-
Funded status of plans - (liability)	\$ (22,204)	\$ (77,622)

During 2021, UVM Health Network completed a retiree annuity purchase as part of a de-risking strategy around its UVM Medical Center plan. This accounting, along with some lump-sum acceptances, are reported in the tables below.

CVPH and CVMC completed a retiree annuity purchase initiative as part of a de-risking strategy around its various plans subsequent to September 30, 2021. Retiree monthly benefits ranging up to \$750, were bundled into a single offering that settled the obligation for 1,051 participants.

The reconciliation of the unrecognized actuarial (gains)/losses for the years ended September 30, 2021 and 2020 is as follows:

(in thousands)	2021		2020
Unrecognized actuarial losses - beginning of year	\$	83,278	\$ 84,944
Net gain amortized during year		(16,530)	(5,958)
Settlements		(50,725)	-
Net prior service cost amortized during year		1,027	(165)
Net (gain)/loss during year		(18,002)	 4,457
Unrecognized actuarial (gains)/losses - end of year	\$	(952)	\$ 83,278

The components of the net periodic cost/(benefit)for the years ended September 30, 2021 and 2020 are as follows:

(in thousands)		2020			
Service cost	\$	1,673	\$	1,998	
Interest cost		11,761		14,211	
Settlements		50,725		-	
Expected return on plan assets		(21,494)		(20,065)	
Amortization of unrecognized net loss		2,166		2,493	
Net periodic cost/(benefit)	\$	44,831	\$	(1,363)	

The expected net periodic benefit income to be recognized in fiscal year 2022 is \$2,515,000.

The assumptions used in accounting for the defined benefit pension plan are as follows:

	2021	2020
Weighted-average assumptions used to determine the benefit liability Discount rates	3.0%	2.0% - 2.8%
Rates of increase in future compensation levels	3.0%	3.0% - 3.5%
Weighted-average assumptions used to determine expense	•	
Discount rates	2.0% - 2.8%	3.2% - 3.3%
Rates of increase in future compensation levels	3,0% - 3.5%	3.0% - 3.5%
Expected long-term rate of return on plan assets	5.5% - 7.3%	5.5% - 7.3%

The expected long-term rate of return for the UVM Health Network Plans' total assets is based on the expected return of each of its asset categories, weighted based on the median of the allocation for each class. Equity securities are expected to return 9% to 11% over the long-term, while cash and fixed income is expected to return between 5% and 6%. Based on historical experience, UVM Health Network expects that the plans' asset managers will provide a modest (0.5% to 1.0% per annum) premium to their respective market benchmark indices.

Plan Assets

UVM Health Network's pension plans weighted-average asset allocations as of September 30, 2021 and 2020, by asset category, are as follows:

	2021	2020
Asset category		
Money market	2 %	4 %
Mutual funds		
Bond funds	2 %	9 %
International equity funds	16 %	19 %
Domestic equity funds	21 %	23 %
Real estate funds	3%	3 %
Total mutual funds	42 %	54 %
U.S. treasury obligation funds	12 %	7 %
Bonds and notes	<u>44 %</u>	35 %
	100 %	100 %

The following table presents information, as of September 30, 2021 and 2020, about UVM Health Network's pension assets that are measured at fair value on a recurring basis:

		•	2021			
(in thousands)	F in M	uoted Prices Active arkets evel 1)	 Other oservable Inputs Level 2)	Fair Value		
Money market	\$	7,615	\$ 	<u>\$</u>	7,615	
Mutual funds						
Bond funds		6,252	· -		6,252	
International equity funds		51,384	<u> -</u>		51,384	
Domestic equity funds		64,483	-		64,483	
Real estate funds		7,894	 . .		7,894	
Total mutual funds		130,013	 		130,0 <u>13</u>	
U.S. Treasury		36,679	-	•	36,679	
Bonds and notes		<u>-</u>	 138,163		138,163	
	\$	174,307	\$ 138,163	\$	312,470	

				2020			
(in thousands)		Quoted Prices in Active Markets (Level 1)	Ob:	Other servable nputs .evel 2)	Fair Value		
Money market	\$	12,125	<u>\$.</u>		<u>.\$</u>	12,125	
Mutual funds							
Bond funds		35,353		-		35,353	
International equity funds		73,394		-		73,394	
Domestic equity funds	•	90,108		-		90,108	
Real estate funds		11,477		-		11,477	
Total mutual funds		210,332		-		210,332	
U.S. Treasury		26,837		-		26,837	
Bonds and notes		<u> </u>		134,742		134,742	
	\$	249,294	\$	134,742	\$	384,036	

As of September 30, 2021, and 2020, there were no Level 3 investments. There were no transfers between levels for the years ended September 30, 2021 and 2020.

The investment strategy established for pension plan assets is to meet present and future benefit obligations to all participants and beneficiaries, cover reasonable expenses incurred to provide such benefits, and provide a total return that maximizes the ratio of assets to liabilities by maximizing investment return at the appropriate level of risk.

Cash Flows - Contributions

UVM Health Network expects to contribute \$5,100,000 to its pension plans in the year ending September 30, 2022.

Cash Flows - Estimated Future Benefit Payments

The following benefit payments, which reflect expected future service as appropriate, are expected to be paid:

Years Ending September 30,	
2022	16,188
2023	16,806
2024	17,497
2025	18,187
2026	18,701
2027-2031	96.215

Multi-Employer Defined Benefit Plan

UVM Health Network participates in multi-employer defined benefit pension plans. UVM Health Network makes cash contributions to these plans under the terms of collective-bargaining agreements that cover its union employees based on a fixed rate and hours of service per week worked by the covered employees. The risks of participating in these multi-employer plans are different from other single-employer plans in the following aspects: (1) assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of other participating employers; (2) if a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers; and (3) if UVM Health Network chooses to stop participating in some of its multi-employer plans, UVM Health Network may be required to pay those plans an amount based on the underfunded status of the plan, referred to as a withdrawal liability. The measurement dates for the following plans are as of June 30 and December 31, as applicable.

As required by collective bargaining agreements, UVM Health Network is obligated to contribute to the 1199 SEIU multi-employer plan on behalf of union employees at a contribution rate required by the Trustees for participation in the fund, in the amounts and on the dates determined by the Trustees,

UVM Health Network has contributed cash and recorded expenses of \$6,739,000 and \$7,476,000 for the multi-employer defined benefit plans for the years ended September 30, 2021 and 2020, respectively.

The following table includes additional disclosure information related to the following pension funds:

			Status otection Act	FIP/RP Status		Expiration Date of Collective-
Pension Fund	EIN/Pension Plan Number	September 30, 2021	September 30, 2020	Pending/ Implemented	Surcharge Imposed	Bargaining Agreement
1199 SEIU Health Care Employees Pension Fund	13-3604862-001	not available	Green	June 26, 2009	No	April 30, 2022
1199 SEIU Health Care Employees Pension Fund	16-1112391	not available	Green	N/A	No	June 30, 2022

Members of the UVM Health Network were not listed on the Plans' Forms 5500 as providing more than 5 percent of the total contributions.

Postretirement Health Benefits

In addition to providing pension benefits, UVM Medical Center sponsors a defined benefit postretirement health care plan for retired employees. Substantially all of UVM Medical Center's employees who are at least age 55 with 15 years of service and all employees who are eligible for retirement may become eligible for such benefits. The postretirement health care plan is contributory with retiree contributions adjusted annually. The marginal cost method is used for accounting purposes for postretirement healthcare benefits.

As of September 30, 2021, and 2020, the premiums paid by retirees did not exceed the costs and an accumulated postretirement benefit obligation of \$0, respectively, was recorded. The plan does not have any assets as of September 30, 2021 and 2020. Net assets without donor restrictions at September 30, 2021 and 2020 include unrecognized actuarial (gain)/loss of \$0. The expected amortization of the unrecognized gains to be recognized in postretirement benefit obligation expenses in the year ending September 30, 2022 is \$212,000. Assumptions used in accounting for the plan include a discount rate of 3.06%, a current health care cost trend rate of 6.25%, an ultimate health care cost trend rate of 4.75%, the year of ultimate trend rate of 2026, and census data as of January 1, 2021.

15. Concentrations of Credit Risk

UVM Health Network grants credit without collateral to its patients, most of whom are local residents and are insured under third-party agreements. The mix of net receivables from patients and third-party payers at September 30, 2021 and 2020 is as follows:

	2021			
Medicare	25 %	25 %		
Medicaid	9	8		
Contracted Commercial	42	40		
Noncontracted Insurers	16	16		
Patients	8	11		
•	100 %	100 %		

16. Transactions With UVM

UVM Medical Center's Affiliation Agreement with UVM was renewed as of December 2018 and extends through June 30, 2022. The Affiliation Agreement expresses the shared goals of UVM and UVM Medical Center for teaching, clinical care and research, documents the many points of close collaboration between the two organizations, provides the underpinnings for UVM Medical Center's status as an academic medical center, and obligates UVM Medical Center to provide substantial, annual financial support to UVM. The current Affiliation Agreement provides for three components of financial support to UVM: (1) payments by UVM Medical Center, known as the "commitment," to fund two costs: (a) a portion of the salary, benefits and related expenses paid through UVM to physician-faculty who are jointly employed by both UVM and UVM Medical Group and, (b) a portion of the cost of UVM facilities, utilities and other campus operating expenses that are not paid or reimbursed by any form of federal funding; (2) an academic support payment paid by UVM Medical Center and, (3) a Dean's Tax paid by UVM Medical Group. The amounts of the commitment approximated \$45,157,000 and \$45,512,000 in the years ended September 30, 2021 and 2020, respectively. In addition, UVM Medical Center reimburses UVM for equipment rental, research, and certain other administrative expenses through the commitment.

UVM Medical Center made academic support payments to UVM in monthly installments. The amount of the academic support payment was \$8,543,000 and \$8,346,000 in the years ended September 30, 2021 and 2020, respectively. Under the current affiliation agreement, the base payments for the academic support payments increased to \$8,543,000 in fiscal year 2021, with an inflationary increase in the years thereafter.

Under the Affiliation Agreement, the Dean's Tax is paid to UVM by UVM Medical Center in an amount equal to 2.3% of the Medical Group's net patient service revenues exclusive of all Medicaid

revenues for that fiscal year. The amount of the Dean's Tax approximated \$4,826,000 and \$4,573,000 in the years ended September 30, 2021 and 2020, respectively. A guaranteed payment of \$1,000,000 in Dean's Taxes on UVM Medical Group patient service revenues of community-based physicians was recorded in the years ended September 30, 2021 and 2020.

17. Functional Expenses

UVM Health Network provides general health care services to residents within its geographic location. Expenses related to providing these services for the years ended September 30, 2021 and 2020, are as follows:

				2021		
	_	Healthcare		\dministrative		
		Service		Support		Total
Salary, payroll taxes and fringe benefits	5	1,263,761	\$	253,854	\$	1,517,615
Supplies and other		425,784		224,440		650,224
Purchased services		72,042)	41,595		113,637
Provider Tax		98,560)	-		98,560
Depreciation and amortization		64,229	1	31,428		95,657
Interest expense	_	12,212	<u>. </u>	7,963	_	20,175
•		1,936,588	}	559,280		2,495,868
Other components of pension expense	_		<u> </u>	43,158		43,158
	3	1,936,588	\$	602,438	\$	2,539,026
				2020		
	-	lealthcare	Ad	lministrative		
		Service		Support		Total
Salary, payroll taxes and fringe benefits	\$	1,203,401	\$	219,580	\$	1,422,981
Supplies and other		465,672		127,671		593,343
Purchased services		74,970		50,188		125,158
Provider Tax		88,781		-		88,781
Depreciation and amortization		70,205		31,850		102,055
Interest expense	<u>. </u>	13,352		9,981		23,333
		1,916,381		439,270		2,355,651
Other components of pension income				(3,361)		(3,361)
	\$	1,916,381	\$	435,909	\$	2,352,290

Expenses are presented by functional classification in accordance with the overall service mission of the organization. Each functional classification displays all expenses related to the underlying operations by natural classification. Depreciation expense is allocated based on square footage occupancy. Interest expense on external debt is allocated to the functional categories which have benefited from the proceeds of the external debt. Plant operations and maintenance represents space related costs which are allocated to the functional categories directly and/or based on the square footage occupancy.

18. COVID-19

In March 2020, the World Health Organization declared the COVID-19 outbreak a pandemic and the United States federal government declared COVID-19 a national emergency. The UVM Health Network quickly developed and implemented an emergency response to the situation to ensure the safety of its patients and staff across the Network. A key decision was made to postpone elective and non-urgent care in mid-March. Several factors drove that decision, including efforts to reduce the spread of COVID-19; conservation of personal protective equipment ("PPE"), and at the urging of the CDC and U.S. Surgeon General who in March urged all hospitals to reduce the number of elective procedures and visits.

On March 27, 2020, the President of the United States signed into law the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") to provide economic assistance to a wide array of industries to ease the financial impact of COVID-19. As part of the CARES Act, the Centers for Medicare and Medicaid Services ("CMS") expanded its Accelerated and Advance Payment Program which allows participants to receive expedited payments during periods of national emergencies.

The following table summarizes the impact of the various provisions in the CARES Act and other funding sources to the UVM Health Network's consolidated financial statements for the years ended September 30:

(in thousands)	2021		2020
Recognized in the consolidated statements of operations			
Relief funds included in net assets released from restrictions	\$	40,924	\$ 99,400
Employee retention credit included in salaries, wages,			
and benefit expenses		-	630
CARES Act benefits in operating margin		40,924	100,030
State provider relief funds included in net assets released from restrictions		39,447	4,497
FEMA relief funds included in net assets released from restrictions		9,609	
Total relief dollars in Income (loss) from operations	\$	89,980	\$ 104,527
Liabilities recognized in the consolidated balance sheets			
Deferred payroll taxes in other current liabilities		6,967	22,984
Medicare accelerated and advance payments in current liabilities		98,884	107,063
Medicare accelerated and advance payments in noncurrent liabilities		26,130	 á
Deferrals and advance payments in total liabilities	\$	131,981	\$ 130,047

As the impact of COVID-19 continues evolve, the impact on the UVM Health Network's operations are uncertain and will depend on future developments. The UVM Health Network continues to address the challenges and impacts of the COVID-19 pandemic including protecting the health and safety of employees and patients as well as assessing the availability of personal protective equipment, ICU beds, ventilators, and other needed supplies to be better positioned for potential

surges. Additionally, the UVM Health Network continues to evaluate the impact of new or changes to laws, regulations and environment at the federal, state, and local levels including vaccination mandates for healthcare workers and the potential effect on hospital staffing and operations.

In November 2021, UVM Health Network received additional funding through the Health Resources and Services Administration under the American Rescue Plan Rural payments to providers and suppliers who serve rural Medicaid, Children's Health Insurance Program, and Medicare beneficiaries. The total amount received was \$29,576,000.

19. Subsequent Events

The UVM Health Network has assessed the impact of subsequent events through January 27, 2022, the date the audited consolidated financial statements were issued and has concluded that there were no such events that require adjustment to the audited consolidated financial statements or disclosure in the notes to the audited financial statements.

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The University of Vermont Health Network Inc. and Subsidiaries Notes to Supplemental Consolidating Information September 30, 2020 and 2019

1. Basis of Presentation

The following supplemental consolidating information includes the consolidating balance sheets and the consolidating statements of operations of the individual consolidated subsidiaries of UVM Health Network Inc. as of and for the fiscal year ended September 30, 2021. All intercompany accounts and transactions between subsidiaries have been eliminated. The consolidating information presented has been prepared in accordance with accounting principles generally accepted in the United States of America consistent with the consolidated financial statements. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements and is not required as part of the basic financial statements.

The following supplemental information also includes the consolidating balance sheet and statement of operations of the University of Vermont Medical Center Obligated Group as of and for the fiscal year ended September 30, 2021. The University of Vermont Medical Center Obligated Group consists of UVM Health Network, UVM Medical Center, CVMC, CVPH, and ECH. All intercompany accounts and transactions between these subsidiaries have been eliminated. The consolidating information presented has been prepared in accordance with accounting principles generally accepted in the United States of America consistent with the consolidated financial statements. The consolidating information of the University of Vermont Medical Center Obligated Group is presented for purposes of additional analysis of the consolidated financial statements and is not required as part of the basic financial statements.

The University of Vermont Medical Center Obligated Group Consolidating Balance Sheet September 30, 2021

fn thousantig	Central Vermont Hospital and Medical Group Practice	Rel	Youdridge habilitation ad Nursing	CVISC Eliminations	Total . CYMC	UVM Medica Center	. P	hampiain. Valley Inysicians Hospital	Elizabetioem Community Hospital	UVId Health Network	Obligated Group Ellorinations	Total UVM Medical Carder Obligated Group
Asses												
Current assets Costs and costs equivalents	\$ 10,524		(25)		5 10,490	\$ 197,0E		*****	8 32.892	\$ 78,098		
Short-term investments	8 10,024	•	120)	• :	3 10,416	3,000		65,554 10,638	8 32,812 298	9 (8),000	• :	8 374,925 15,180
Current portion of assets whose use is brailed or restricted										:		13,104
Patient and other trade accounts receivable, net	32,541		1,582	•	34,133			44,852	4,334	•		276,358
Due from related parties franctionles	9,173 6,349		-	(9,173)	536	38,987 53,743		6.426	758	12,037	(32,602)	12,122
Receivables from third-party payers	9,540	:		:	3,543	12.41		0,421	/56		- :	68,270 12,411
Prepaid and other current assets	1,497	<u>.</u>	<u> </u>	<u> </u>	1,497			5,599	1,192	3,178	1,843	43,897
Total current assets	59,084		1,567	(9,173)	51,471	525,480		127,353	39,474	83,311	(30,950)	800,137
Assets whose use is limited or restricted												
Board-designated assets Assets held by buston under bund intenture agranounts	58,357		3,712	-	62,069			24,423	3,691	100,250		624,132
Postricinal assets	3,543	:	•	•	3541	10.63		14 6,298	•	629.292	-	94 42,839
Dunor-restricted expets for specific purposes	5,610		:	:	5,610			0,290	896	820,202	(802,832)	53,049
Danor-restricted essets for permanent endowment	3,301				3,301			1,344	344		<u> </u>	37,689
Total assets whose use is limited or restricted	70,011		3,712	-	74,521	713,650	ī —	41,079	4,921	028,642	(902,832)	957,783
Property and equipment, net	60,639		3,151		63,790			92,630	36,281			813,153
Operating Leave Flight of Use Assets, not Finance Lease Right of Use Assets, mpt	9,215		41	-	9,254			20,091	2,320		-	61,101
Other	9.113		•		1.113	1,493	!	2,155 6,583	195	47,428	-	3,548 83,267
Total assets .	\$ 200,062		8,471	9 (9,173)	8 200:180			290,100	3 83,171	8 1,087,279	\$ (839,761)	\$ 2,719,089
Liab lities and Net Assets	200,000		0,477	4 (4,112)	114,11	<u> </u>	<u> </u>	280,100	# 65(11)	* 1007,275	> (029'10.1)	5 Z/10/069
Current lichilities												
Accounts payable	8 6,803		253	i .	8 7,085	\$ 29,741		8,618	\$ 1,380			\$ 44,826
Accrued impenses and other liabilities	4,635		6		4,644			4,67B		5,194	6	67,680
Accused payoral and related benefits Current installments of long-term debt	17,194 7.049		1,028 233	•	16,222 7,282			24,588	3,095 809	-	-	135,581
Current portion of third-party payer sections rits	4.508		233	:	450			2,715 2,499	3,927	•	:	30,640 39,701
Due to neisted parties	3,903		9,173	(0,173)	3,963	3,454	ı	28,581	367	6	(35,968)	342
Incurred but not reported claims. Consumo Lease	1,954		565	-	2,521			925		7,913		13,730
Finance Leave	1,513		14		1,527	7,277		2,747 703	813	-	•	12,160 1,189
Contract Lightities	6,465		-		6,405			23,961	3.300	:	:	91 911
Total current tabilities	54,037		11,302	(8,173)	56 168	291,045		08 012	13.494	14.112	(35,953)	437,088
Long-term debt, net all current installments	15.414				15,414	417,300		40,722	13,240	149,945		636.710
Materactics and workers' compensation claims.								•				•
net of current portion Petralist and other postratirement benefit obligators:			•	•		6,401		9,651	•		-	16,122
Third-party payer enthements, rant of current portion				:		11,546		20,049	4,602	:	:	20,049 18,448
Our to related parties, long term			•					995		:	(996)	
Operating Leane Finance Leane	7,621		27	•	7,041			18,400	1,708			50,035
Contract Littletian, net of current portion				- :		950	!	998 22,413	2,209	-	•	1 958 24 622
Coner				:		13,781		12 585	292	- :	:	77.958
. Total lang-term liabilities	23,035		27		23,082	472,719		127,129	22,051	149,945	- (1996)	703 929
Total Babilities	77,072	=	11,329	(9,173)	79,225	784,594		225,140	35,545	164,057	(36 954)	1,231,578
Not results	-											
Without clanor restriction	114,826	i	(2,898)	•	112,028	1,082,509	ì	81,097	48,398	B03,222	(802,832)	1,382,420
With dunior restriction Time of purpose	6.683		40		6.603			0.540				
Perpetual	8,053 3,301		40	-	5,803 3,301			2,519 1,344	888 344	-	•	67,207 37,897
Total with donor restrictions	8,984		- 40		8 904			3,863	1,230			105 094
Total net assets	123,790		(2,858)		120 632			64 960	47 526	903 222	(802,632)	1,497,514
Total liabities and net gasets	\$ 200,082		8,471	\$ (0,173)	1 200,160			290,100	\$ 63,171	1 1,067,279	8 (839,791)	\$ 2,719,089
						2 1,213,710	- -	3		_ ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- (0.22,7.01)	- 4,010,000

The University of Vermont Health Network Inc., and Subsidiaries Consolidating Balance Sheet September 30, 2021

, (In Brownson(I)	C. Chi	ni UVM odical onter Ogazed rup (1)	Allce Medical			F ri	**	P301	;	Maca Reen		nec medicas	Total PMC	No	UVSE ith Network me Health Hospice		Mar Sides		T <i>o</i> tal		Total UVM th Materoric
Assats																					
Current assets	_						_		_		_			_		_					
Cash and cash equivalents Short-term investments	•	274 025 15 186	1	77.9S3	•	30,445	8	443	•	3,407	8	•	6 34,295	1	1,652		3,589		•	3	442,413
Current particle of agency whose use is leased or restricted		12,100		- :		:		- :		:		:	:		:		9,120				8,925
Protect and other trade accounts assessible, not		275,354		9,020		12022		867				- :	13,949		4,018		1,019				303,360
Due from related parties		12,122		•		4,308		2,040		471		(0,819)	-		•				(12,122)		
Indicates		64,270		1,045		2,168		16		•		-	2,164		-		232		-		69,731
Reconcides from third-pany payon Prepaid and other current payons		12,411 43,667	_	1.735		1025		179		79		:	1,163		- 836		4712				12,411 52,355
Total current securits	_	800 t37	_	39,753	_	51.059	_	1 634		3,907	_	(6.9191	61,611	_	6.500	_	23,380	_	(12.122)	_	909 255
Amost where use is limited or smithdad	_			w.,.w.	_	U 1,100	_	P. (4.2)		4,00,	_	10,010)	- 0,017		7,000		23.00	_	(12,122)	_	505,2W
Board-dankrated annets		B24.132	•	3,445		11,827				900		_	12,798		11,400				_		651,773
Assets held by trustes under band indentury agreements		64		-,,		4,993							4,993		,				-		6,067
Restricted monets		42,639		418		1,905				•		-	1,905		-		63,512		(23,480)		105,214
Donar-restricted crosets for operatic purposes		53,049		457		363		048		•		•	1,000		6,780		3,947		•		05,251
Donor-restricted assets for permanent endowners		37,000		184	_	118		540				<u> </u>	118	_	6,503	_	346	_		_	44,850
Total assets whose use is limited or restricted Property and equipment, net.		057,783 613,153		4,504 28,547		19,206 15,563		2,110		9 09 526		(56)	20,821 18,141		24,692 6,510		87,805 1,881		(23,460)		1,072,145 878,032
Operators League Right of Line Assets, not		61.101		549		1,286		4,110		-		foot	1,300		40.0		,,		:		63.036
Finance Leave Right of Use Assets, not		2 648		129		•				•					-		•				2,777
Other	_	83,767		671	_	<u> </u>	_	<u> </u>		2,105		(2,105)		_	10	_	5,533	_	(54,187)		35,492
Total mosts	1 2	719 089		M,353	<u> </u>	87,244	<u>. </u>	8 290	1.	7 507	<u> </u>	(9 082)	8 81.950	<u>-</u>	37,718	<u>. </u>	116 300	<u>.</u>	(89,771)	<u>. </u>	2,961,747
LinkStries and Not Accord																					
Cornert Habities	_				_		_				_					_		_			
Accounts payable "Account experient and other habitary	•	44,625 67,680		1,421	•	945 1,400	•	200	•	132	,	-	8 849 1,844	8	349 958		600 61		330	,	47,945 72,084
Account poyed and educat burnels		135.501		0,137		7,336		1,049		490		:	8,863		3,018		442		(437)		153.834
Current and interests of targetests data!		30,640		1,750		536		131					- COS				25		,,		\$3,000
Current portion of the party payer section area		30,701		1,875		•						•	. •		•		•				41,576
Due to retained parties Incurred but not reported distress		13,735		1,982		4,104		4,815		865		(7,0ED)	1,714		1,017		8,370 8,621		(13,025)		24,900
Containé Luine		12 100		294		480		:		:		:	460		:		1,141		:		12,914
Francia Ledan		1,189		77																	1,200
Contract Liabilities		91,011		3,566	_	1,747		•		•			1,747	_	1,780						90,884
Total current Saladites	_	437,665		20,584		16,433		8,104		1,205		(7,000)	10,163		7,102		19,319		(13,522)		497,292
Long-term debt, net of current installments		635,719		29,045		8,995		2,205					11,201				•				676,965
Majoratica and workers compared to claims.																					
net of current portion Pennion and other postretinement benefit obligations		10,122		•		1,620		323		(103)		•	100 2,155				31,754		•		47,936 22,204
Trick-carty pener artiferrania, nat of current porton		10 448		:		3,812		344		(103)		:	3,812		:		i		:		20,201
Due to retained parties, long term		•		2,200		•											1,148		(3.343)		
Operating Leane		50,035		255		939				-		-	638		•		•				51,228
Farance Lease		1,658		51		•		•		•		•	•		•				•		2,007 26 130
Contract lobilities, rati of comuni portion Other		24,622 27,958		3,703 1,609		:		64		:		•	64		372	•	(2,185) 2,360		:		37,263
Total large-term facilities		Po1 900		20,763	_	15766	_	2 007	_	(103)		÷	19 270	_	372	_	31 026	_	(3,348)	_	878 P94
Total tuth-lities		231 576		57,327	_	32 110		8 711		1,123	_	(7,660)	34,433		7,474		52 347	_	(18.880)	$\overline{}$	1,305,278
Not exacts	_		_		_		_	-,,	_	-,,,	_		,	_	1,7.1.4	_		_		<u> </u>	
Without damay Multicoon	•	382,420		25.901		49,584		(2,087)		6,224		(1/122)	81,419		17,181		83.967		(72,891)		1.406.017
With deser resident	•																		, _,_,,		
Time or purpose		67,207		MI		#50		646				-	606		6,560		1,718		-		77,423
Perpetual	_	17,667		114	_	5,111	_		_			<u></u>	5,111	_	6,603	_	348	_	<u> </u>	_	50,031
Total with denor matricians		105 094		1,125	_	5,461		846		•		<u> </u>	6,107	_	13,083		2,065	_			127,454
Total net esses		487 514		27,026	_	55,045	_	(2,421)		6,324	-	(1,422)	67,628	_	20,244		69,052	_	(72,891)		1,595,471
Total Sabilities and net exects	1 2	719 089	<u> </u>	84,353	_	87,244	•	8,290	•	7,507	<u> </u>	(9,002)	1 01,850	<u>. </u>	37,718	<u>*</u>	118 100	•	(6) 771)	<u>•</u>	2,961,747

The University of Vermont Medical Center Obligated Group Consolidating Statement of Operations September 30, 2021

(in thousands)	Central Vermont Hospital and Medical Group Practice	Woodridge Rehabilitation and Nursing	Total CVMC	UVM Medical Center	Champiain Valley Physicians Hospitai	Elizabethtown Community Hospital	UVM Health Network	Obligated Group Eliminations	Total UVM Medical Center Obligated Group
Unrestricted revenue and other support Net patient service revenue Enhanced Medicald Graduate Medical Education revenues – Hospital Enhancod Medicald Graduate Medical Education revenues – Professional	s 165,727	\$ 14,399	180,126	\$ 1,103.576 10,975 19,025	8 345,200	\$ 41,860		\$ (574)	\$ 1,670,190 10,975 19,025
Net patient service revenue after provision for bad debts and enhanced Graduate Medical Education revenues	165,727	14,399	180,126	1,133,578	345,200	41,860	-	(574)	1,700,190
Fixed prospective revenue Pornium revenue Compatent and specialty pharmacy revenue Net assets released from restrictions Other revenue	45,279 2,017 11,991 1,600 5,442	1,941 234 111	47,220 2,017 11,991 1,834	174,138 7,703 157,765 66,431	12,431 447	2,469 2,329	:	:	221,902 9,720 184,656 91,041
Total revenue and other support without donor restriction	232,056	16.685	248,741	1,608,747	7,965	3,808 50,466	<u>670</u>	1,525	2.278,738
Expenses Salary, payroil taxes and frince benefits	143,353	15.374	158,727	910.487	249.815	28.938			
Supplies and other Purchased services Provides tax	55,750 12,113 12,498	2.617 458 753	58,367 12,571 13,251	445,694 60,720 76,061	89,442 17,613 1,368	28,938 14,089 152	894	2,846 360 (1,908)	1,351,707 608,951 88,896 90,830
Depreciation and emortization interest expense	7,271 581	619 14	7,790 575	62,290 15,972	13,335 2.137	3,719 521			87,134 19,205
Total expenses	231,546	19,735	251,281	1,672,224	373,608	47,418	894	1,298	2.248.723
Income (loss) from operations	610	(3,050)	(2,540)	36,523	(7,021)	3.048	(224)	227	30,013
Nonoperating gains (losses) Investment Income. Change in Interest in investment pool Change in fait value of interest rate swap agreements Other components of pension income (expense) Net change in unrealized gains (losses) on investments	2,652 201 3,439 7,982	498	2,562 699 4,012 7,982	705 83,540 4,105 (49,622) 3,230	342 7,013 2,805 2,695	12 571 129	36,229 - - 85,248	(4,935) (91,823) (15,135)	34,915 7,039 (42,915) 82,325
Other	259	- 12	271	(6,067)	211	23	(12,286)	(227)	(18,075)
Total nonoperating gains (losses) Excess (deficit) of revenue over expenses	14,443	1,083 (1,967)	15,526	35,891 72,414	13,066 6,045	3,783	110,191	(112,120)	93,302
Net change in unrealized gains (losses) on investments Net assets released from restrictions for capital purchases Pension releted of justiments Transfers and other adjustments	14,054	40	40 14,054 66	1,012 46,948 (610)	4,279 20,281 (873)	1,321	(870)	372	6,652 81,283 (701)
increase in not assets without donor restictions	\$ 29,063	5 (1,927)	\$ 27,136	\$ 119,764	\$ 30,032	\$ 6,028	\$ 109,097	5 (111.521)	\$ 180,536

The University of Vermont Health Network Inc. and Subsidiaries Consolidating Statement of Operations Year Ended September 30, 2021

(in Biocusandy)	Total UVIII Medical Center Obligated Group (1)	Alice Hyde Blocked Corner	PH	нэтон	PMC/ PREH	PMC Elizabetions	Total PMC	UVM Health Network Home Health & Hospice	Other Entitles	Total Etininations	Total UVM Health Network
Unrescristed revenue and other support Net patient service tevenue Erhanced Medicald Graduate Medical Education revenues – Hospital Erhanced Medicald Graduate Medical Education revenues – Professional	\$ 1,670,190 10,675 19,025	\$ 64,140	\$ 71,014 -	6 9,763	1 :	\$ (172)	\$ 80,805	27,135	1,326	\$ (775)	8 1,864,621 10,976 19,625
Nel patient envice revenue ofter provision for bad debts and enhanced Graduate Medical Education revenues	1,700,190	84,140	71,014	9,763	-	(172)	80,605	27,135	3,326	(775)	1,894,821
Fased proupocotive revenue Promium revenue Outputient and aproclaity pharmacy revenue Net causets relaxated from restrictions Other revenue	221,002 9,720 184,658 91,041 69,227	5,502 2,549 5,520	20,507 613 2,536 2,411 2,193	283	2 5,247	(5,000)	20,507 613 2,538 2,421 2,673	228 1,239	1,207 10,252	(8,917)	242,414 10,333 192,696 97,468 81,994
Total revenue end other support without donor restriction	2,276,736	97,731	99,275	10,034	5,240	(5,202)	109,357	29,902	14,790	(7,692)	2,519,524
Expenses Salary, coyrulf bases and things benefits Supplies and other Purchased services Purchased services Oncoder last Description Descr	1,361,707 608,951 88,898 90,800 87,134 19,205	61,678 21,993 10,844 1,104 3,877 532	56,492 17,671 9,348 5,057 2,858	9,389 2,011 374 482 247 69	3,636 362 658 25	(150) (4,901) -	69,567 14,969 10,290 5,539 3,129 349	24,797 4,861 2,371 1,087 885	8,763 7,012 2,476 832 69	1,1(3 (7,576) (1,228)	1,517,815 650,224 113,637 88,560 165,857 20,175
Total expenses	2,246,723	100,028	91,604	12,602	4,782	(5,141)	_103,847	. 33,801	19,161	(7,692)	2,495,668
Income (ices) from operations	30,013	(2, 2 97)	7,072	(2,568)	467	(61)	6,510	(5,199)	(4,371)		23,656
Menoperating gains (losses) investment income Chattge in stems in investment pool Chattge in stems in stems that sever sale eargo agreements Other camponent of person income (expense) Nat charge in unrealized gains (bases) on investments Other	34,815 7,039 (42,815) 82,325 (18,075)	29 455 	220 777 (191) 272	(32)	(20)	(57)	229 777 (243) 300	220 1,347 1,133	3,864 533 3,407 (7,552)	(49) (1,765) (7,678) 3,720	89,206 7,039 (43,158) 79,403 (20,161)
Total nonoperating gains (losses)	63,289	690	1,034	(28)	213	(67)	1,182	2,700	252	(5,762)	62,331
Excess (deficit) of revenue over expenses	93,302	(1,607)	8,706	(2,698)	6160	(116)	8,672	(2,498)	(4,119)	(5,782)	05,967
Net change in envestigat gains (quees) on investments , Net masts released from matriciairs for capital purchases Persion related adjustments Translers and other adjustments Translers and other adjustments	8 662 61,283 (701) \$ 180,638	1,695	50 2,317 (28) \$ 11,045	85 388 1 (2,124)	244	\$ ((18)	138 2,947 (25) 8 0,727	500 8. (1,999)	14,698	(14,985) 8 (20,747)	(699) 8,483 84,230 (516) 8 177,485
AND COME BY THE BOARD STATE OF THE PERSON OF THE SECOND OF	y 150,030	- 40	- 11,013	+ 12,124)		- 11,107		11,000/		(15,147)	111/400